







Acknowledgments

This special report was written by **Lisa Graves**, the Executive Director of the **Center for Media and Democracy** (CMD), an investigative watchdog group that publishes **PRwatch.org** and **SourceWatch.org** and that created **ALECexposed.org** in July 2011 after a courageous whistleblower provided CMD with bills secretly voted on by corporate lobbyists and state legislators behind closed doors at meetings of the American Legislative Exchange Council. CMD was joined by **Common Cause** in investigating ALEC, along with an exposé in **The Nation magazine** and the investigative reporting of **Beau Hodai**.

This initiative has grown through the efforts of People for the American Way, the Leadership Conference on Civil and Human Rights, Color of Change, Progress affiliates, labor unions, Greenpeace, countless other watchdog groups and bloggers at VLTP, Daily Kos and other sites, along with activists helping to expose ALEC. The result has been hundreds of news stories about ALEC.

As a result of innumerable collaborative and individual efforts, more people are aware of ALEC, its agenda, and its corporate-funded operations than ever before.

For this report, data on ALEC "scholarships" were obtained through open records requests and other research by **D.B.A.** Press founder and freelance investigative reporter/CMD contributor **Beau Hodai**; **Brendan Fischer**, CMD's Staff Counsel; **Nick Surgey**, Staff Counsel of the watchdog group **Common Cause**; and **Caroline Isaacs** of the **American Friends Service Committee-Tucson**.

Assistance for this report was provided by Beau Hodai and CMD's staff—Mary Bottari, Brendan Fischer, Rebekah Wilce, Friday Thorn, Sara Jerving, Harriet Rowan, Alex Oberley, Sari Williams, and former staffers Eric Carlson and Max Abbott, as well as Common Cause's Arn Pearson, Vice President for Policy and Litigation; Doug Clopp, Director of Strategic Partnerships; and Nikki Willoughby, Director of Public Engagement.

This report builds on early efforts to sound the alarm about ALEC over a decade ago by People for the American Way and the National Education Association, among others. It is also indebted to earlier coalition work through "ALEC Watch," which was led by the Defenders of Wildlife and the Natural Resources Defense Council and produced a work called "Corporate America's Trojan Horse in the States," with a detailed survey of state ethics laws in relation to ALEC.

Any questions about the material in this report can be sent to **editor@ALECexposed.org**, **grassroots@commoncause.org**, **or publisher@dbapress.com**.

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Executive Summary

The American Legislative Exchange Council (ALEC) has raised and spent an estimated \$4 million in funds from its corporate backers since 2006 to pay for state lawmakers' trips to meet with corporate CEOs and lobbyists at ALEC sponsored events at posh retreats, according to internal ALEC documents and other investigative work.

This special report analyzes information obtained through open records requests from D.B.A. Press, a site featuring original investigative reporting and source materials; the Center for Media and Democracy; and Common Cause—information that ALEC has tried to keep a closely guarded secret.

Although ALEC claims to be a tax-exempt "charity"—a status now under legal challenge by Common Cause and others—it has quietly raised and spent millions from some of the biggest corporations in the world over the past decade to fly state lawmakers around the country to resorts where they are wined and dined by corporate leaders and lobbyists, and treated to exclusive parties at professional baseball games, cigar parties, and skeet shoots, all at ALEC corporations' expense.

The scheme works like this: ALEC state chairs (hand-picked legislators and private-sector members) solicit corporate money that goes into a "Scholarship Fund" that is then used to pay for lawmakers' trips. Records show that ALEC legislators know who's paying their way—some state leaders even urge lawmakers to send thank-you notes to their patrons—but everyone else is kept in the dark.

ALEC claims to the IRS that it does not have to report the money spent on elected officials because it is just holding the funds "in trust" for lawmakers. But at the same time, it promises corporate donors that they can get a tax write-off for their donations.

This influence-buying scheme is illegal in some states, and should be in others.

"With our success rate at more than 20 percent, I would say that ALEC is a good investment.

Nowhere else can you get a return that high."

Sam Brunelli, then-Executive Director of ALEC 1

Key findings of this report include:

- ALEC raised \$1,994,815 for its corporate slush fund during 2006-2008, of which \$1,811,905 was spent on lawmakers' trips.
- Based on this, plus incomplete data for 2009-2011, we estimate that ALEC has raised and spent over \$4 million from corporations for lawmakers' trips since 2006.
- The biggest corporate donor to ALEC's slush fund was PhRMA which kicked in \$356,075 in 2010 alone followed by AT&T, Bayer, Eli Lilly, UST Public Affairs (tobacco), Pfizer, Crown Cork & Seal, Altria, Verizon, and Blue Cross Blue Shield Association.
- The #1 state for ALEC slush funds was South Carolina, at \$200,565, followed by Georgia, Mississippi, California, Wisconsin, Wyoming, Colorado, Oklahoma, Arizona, and Ohio. 42 states had slush fund activity.
- Some legislators were frequent flyers. At least 20 state legislators received travel worth nearly \$7,000 or more during 2006-2008.
- ALEC slush funds were used to pay for or directly reimburse travel expenses for legislators, including airfare, hotel rooms and meals. But once public officials arrived, ALEC corporations spent untold additional amounts to wine, dine and entertain them. ALEC membership may cost legislators \$50 per year, but they get much more in return from their corporate benefactors.
- At least four states Massachusetts, Minnesota, Nebraska and Utah have taken steps to bar legislators from taking travel-related funds from corporate interests via a conduit like ALEC. But at least three other states - Colorado, Indiana and South Carolina - specifically exempt ALEC from state gift or lobbying laws.
- The slush fund's donors, top states, repeat players and state-by-state details can all be found in the report appendices.

Given the inherently unethical and potentially corrupting nature of ALEC's slush fund scheme, we recommend that, at a minimum, existing state gift limits, bans and disclosure rules be applied to ALEC "scholarships" or modified to ensure that they do. In addition, each ALEC slush fund expenditure and donor for all past years should be immediately disclosed to the public.

ALEC's Corporate Slush Fund by the Numbers

Big Spending

Since 2006, ALEC has raised an estimated \$4 million from its corporate members to send law-makers on trips.

Biggest Spender

The largest known "private sector" donor is PhRMA, the trade group for big drug companies, which gave ALEC \$356,075 for lawmaker trips in 2010.

Which State's Lawmakers Take the Most Money

The state whose legislators received the most ALEC "scholarship" funds in a three-year period: South Carolina lawmakers received \$200,566.

Over a Half-Million Dollars a Year (2006-2008)

\$664,938 a year on average, and the average spent is: \$603,968.

Scores of Corporations Involved

100+ corporations have funded the trips. The biggest are:
PhRMA, AT&T, Bayer,
Lilly, UST, Pfizer, Crown
Cork & Seal, Altria,
Verizon, and Blue Cross/
Blue Shield—some of the
world's biggest drug, tobacco, and
phone companies.

About a Million Bucks in the Bank

In recent years, ALEC has had about **One million dollars** in the bank at the start and end of each year available for lawmaker travel for meetings with corporate lobbyists at resorts.

Hundreds of Lawmakers

Average number of lawmakers who get corporate-funded travel through ALEC: more than 300 each year. Many are frequent flyers. Over 1,300 checks from ALEC were cashed in three years alone.

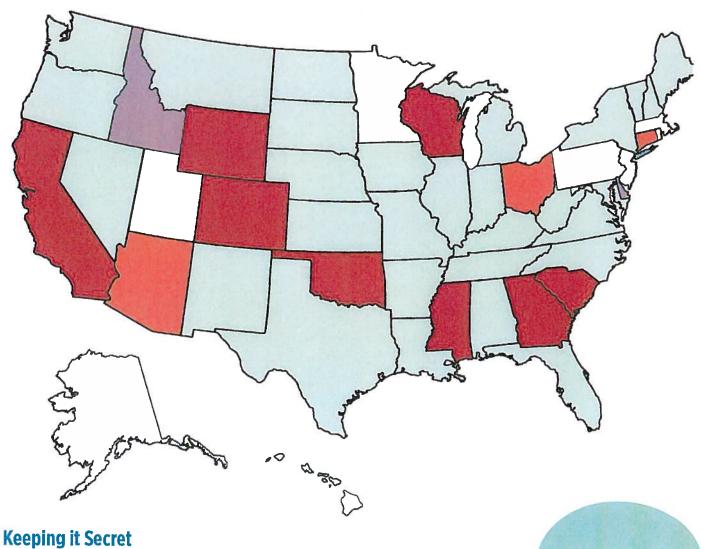
A Majority of States Are Involved

Number of states known to have money paid out from the corporate slush fund in recent years: 42 states out of 50. Some states, like Minnesota, bar legislators from taking gifts of travel from lobbyists via a conduit like ALEC.

ALEC "Scholarship" Money Spent

(2006=2008)

\$1-\$1,000 / \$1,001 - \$50,000 / \$50,001 - \$100,000 / \$100,001 - \$200,000+



Reching it Secret

One Answer to the Question, "Who Really Funds Trips for ALEC Legislators?"

Reporter: "Would it be possible for you to send me a list and amounts?"

Lobbyist: "Noooooo. No. (laughs) No. I don't want to start scaring people off."

(Interview of Russell Smoldon of the Salt River Project by Beau Hodai/D.B.A. Press, Nov. 2010 2)

ALEC is "the most influential corporate-funded political force most of America has never heard of."

Bill Moyers, "The United States of ALEC" 3

Introduction

This special report analyzes new information about how some of the biggest corporations in the world fund trips for state lawmakers to meet with their lobbyists at resorts across the country through the American Legislative Exchange Council (ALEC), a "charity."

This data, which was secret until discovered in open records responses, shows that corporations seeking to change state laws quietly gave nearly \$2 million for travel by state legislators in a recent three-year period (2006-2008.* Based on that data, we estimate that ALEC has taken in well over \$4 million from corporations for lawmakers' trips since 2006. And corporations spent money beyond that on numerous dinners and other perks for lawmakers that were not passed through the travel slush fund ALEC created.

ALEC and its leaders have persistently refused to tell the press which corporations were funding these trips and in what amounts.

This previously hidden information about the sources and extent of these gifts of travel has come to light only through open records requests submitted to state elected officials.

Although ALEC prefers to dub these gifts "scholarships," this report calls them what they are—gifts—because a trip is a thing of value being given to these elected officials.

ALEC has created a scheme to funnel money from corporations to pay for legislators' trips, amounting to a million-dollar+ slush fund that leaves constituents in the dark about who is really footing the bills for their representatives.

This report exposes that scheme.

Included in This Report

What Is ALEC?

Description of ALEC's funding, structure, and agenda, plus the efforts to expose ALEC.

What's the Deal with ALEC Scholarships?

Details about how the public was kept in the dark about ALEC's corporate-funded trips, how the facts were discovered, and what the data reveal. Includes snapshots of how the system operates in Wisconsin and Ohlo and provides examples of the kind of things ALEC's slush fund buys.

What Can Be Done?

Review of state laws that effectively bar these gifts and current proposals to require more disclosure.

What Can You Do to Help?

Actions that concerned Americans can take to raise greater public awareness about ALEC.

What's Happened in Your State?

State-by-state details on where the slush funds came from and who benefited from them.

CONTROL AND THE CONTROL OF THE CONTR

ALEC is a "far-reaching national network of state legislators that...affects all levels of government. No organization in America today can claim as many valuable assets...that have influence on as many key decision-making centers."

ALEC History 4

ALEC's Funding

ALEC describes itself as the largest voluntary membership group of state legislators in the country, but CMD's analysis of ALEC's funding reveals that over 98 percent of its revenue comes from corporations and sources other than state legislators' "dues."

Legislators pay \$50 a year (\$100 per two-year legislative session) to be part of ALEC. In some cases, such as the lowa House of Representatives, taxpayers pay the dues.

In contrast, corporations pay dues for membership in ALEC at a rate of \$7,000 to \$25,000 per year.

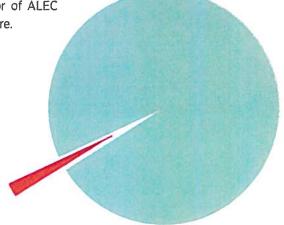
Companies also pay fees of between \$2,500 and \$10,000 to sit on ALEC "task forces," where corporate lobbyists vote as equals with lawmakers on templates to change state laws in the form of ALEC bills.

On top of that, corporations kick more money into state "scholarship" funds to cover travel (airfare, hotel, and other expenses) for lawmakers to attend ALEC meetings at resorts where legislators are wined and dined at corporate expense and urged to make items on the corporate wish list into law.

Corporations often pay additional sums to be listed as a sponsor of ALEC meetings. The prices vary but have been as high as \$50,000 or more.

ALEC Revenue
98% Corporations and other

2% State legislators' "dues"



ALEC's Structure

ALEC appoints "public sector" and "private sector" co-chairs in each state (lawmakers and lobbyists) to advance its legislative agenda and raise money for trips. Lobbyists also sit on ALEC task forces where they get "a VOICE and a VOTE" on bills. ⁵

ALEC claims it disbanded its "Public Safety and Elections" task force—which approved controversial bills making it harder for Americans to vote and easier to get away with shooting someone—but there is evidence some of its work goes on.

ALEC has a Public Sector Board that consistently endorses bills approved by task forces. It meets jointly with a corporate board, which includes many companies that have governed ALEC for years, while legislative leaders have come and gone.

ALEC's sustaining funders include some of the world's biggest corporations: Exxon Mobil, Altria, AT&T, Koch Industries, State Farm Insurance, Peabody, and GlaxoSmithKline. Their lobbyists also sit on task forces along-side representatives of ideological groups like David Koch's Americans for Prosperity.

ALEC describes itself as a nonpartisan, nonprofit organization, but a review in 2011 showed that 99 percent of its legislative leaders were Republicans (there was one Democrat out of 104 legislators in leadership positions).

ALEC Task Forces push bills to limit

- » Rights of people injured by companies
- » Rights of workers
- » Power to regulate pollution
- » Power to tax
- » Restrictions on "free" trade
- » Public benefits like Social Security
- » Rules for schools and the financial, insurance, and telecomm industries

"Conferences for state legislators and corporate leaders are held approximately four times a year."

ALEC's Description of the Meetings to the IRS

ALEC's Agenda

ALEC describes its agenda as advancing the "free market," but many of its bills redirect Americans' tax dollars away from strengthening the public's institutions to increase the profits of industries that are part of ALEC. Many of the beneficiaries of ALEC laws are out-of-state or foreign companies whose primary interest is not the well-being of the constituents of ALEC legislators.

ALEC also indoctrinates legislators with skewed statistics and distorted analysis in support of the agenda of these special interests.

ALEC's core objective is to change U.S. law,⁷ one state at a time—as Bill Moyers noted in his documentary, "The United States of ALEC."⁸

Countless bills like these have been filed in state legislatures without any disclosure of ALEC's role in them.

ALEC claims it does not lobby⁹ but boasts to its members that over 1,000 ALEC bills are introduced a year and about 20 percent become law.¹⁰ ALEC has told companies that funding ALEC gets the highest return on investment.

ALEC's legislative agenda has included

- » Making it harder for Americans to vote
- » Making it harder for unions to organize
- » Stopping needed benefits for workers
- » Promoting trade laws that outsource jobs
- » Limiting damages for dangerous products
- » Blocking efforts to address climate change
- » Limiting rules that protect air and water
- » Privatizing schools, prisons, and assets

- » Detaining more immigrants, for longer
- » Opposing Wall Street reforms
- » Opposing health insurance reforms
- » Stopping limits on bank fees and Interest
- » Opposing taxes on windfall oil profits
- » Opposing limits on machine guns
- » Opposing taxes on investment income
- » Privatizing Social Security and Medicaid

More than 1,000 ALEC bills are introduced each year; hundreds become law.

ALEC "operates much like a dating service, only between legislators and special interests. It matches them up, builds relationships, [and] culminates with the birth of special interest legislation..."

Wisconsin Rep. Mark Pocan in The Progressive¹²

ALEC Exposed

Despite concerns raised about ALEC in recent years, the dramatic breakthrough in public awareness of ALEC is due in large part to the work of the Center for Media and Democracy (CMD) and Common Cause. CMD launched its site, ALECexposed.org, in mid-2011 by analyzing and exposing over 850 ALEC bills provided by a whistleblower and also built a growing resource for reporters and advocates to connect the dots between ALEC bills, legislators, corporations, and "experts."

Common Cause has worked with CMD and many other groups for the past year to continue the investigation into ALEC and push out the ALEC story in the states. In April 2012, Common Cause filed an IRS whistleblower complaint against ALEC based on thousands of pages of additional internal ALEC documents showing extensive lobbying by the tax-exempt group. Others—including Marcus Owens, the former head of the IRS nonprofit tax section, and the Voter Legislative Transparency Project—have also urged the IRS to consider holding ALEC and its corporate funders civilly or criminally liable for all the lobbying ALEC facilitates without disclosure.

Other public interest groups like People for the American Way and Progress Now!, along with labor unions affected by ALEC's agenda, have worked to educate the American people about ALEC. And, Color of Change launched a powerful corporate campaign that has engaged new audiences of citizen activists. Greenpeace and many other groups, bloggers, and concerned citizens have also joined the movement against ALEC's undue influence.

In the wake of heightened public scrutiny of ALEC, 41 major for-profit corporations have announced that they stopped funding ALEC—including Wal-Mart, General Electric, General Motors, Amazon, and Coca Cola—along with four nonprofit groups, including the Gates Foundation. Some 70 legislators, both Republicans and Democrats, have publicly dropped ALEC this year as well.

Impact of Information

In the wake of heightened public scrutiny of ALEC, 41 major for-profit corporations and four nonprofit groups have stopped funding ALEC, and 70 legislators have publicly dropped ALEC.

What's the Deal with ALEC "Scholarships"?

Kept in the Dark

Not only does ALEC enable corporations to secretly vote beside lawmakers on model bills to change state laws, but it also provides a conduit for corporations to buy influence with legislators through gifts of flights, hotel rooms, and other perks and to whitewash these gifts as ALEC scholarships.¹³

ALEC and the lobbyists and lawmakers who participate in this scheme have generally refused to disclose which corporations are paying into ALEC's slush fund for trips. But Americans have a right to know if their elected representatives are being flown to resorts to meet with corporate lobbyists and adopt their bills at corporate expense.

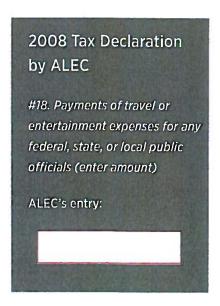
It is only because of partial compliance with state open records laws that the extent of the influence peddling facilitated by ALEC is even partially coming to light. The investigative work of reporters and watchdog and faith-based groups—Beau Hodai, D.B.A. Press founder, freelance investigative reporter, and CMD contributor; CMD Staff Counsel Brendan Fischer; Common Cause Staff Counsel Nick Surgey; and Caroline Isaacs of the American Friends Service Committee-Tucson—unearthed the financial data in this special report.

ALEC's History of Hiding the Truth

When asked about the slush funds by reporters in the past, ALEC has refused to identify donors, and instead referred them to the group's federal tax returns. Those filings not only did not disclose the identities of corporations funding the travel of elected officials, but also did not disclose the amount of money coming in or being paid out.

ALEC's lack of disclosure of its spending is deeply misleading. Take 2008, for example: If you had examined ALEC's federal tax return for that year looking for the figure the IRS requires nonprofits to disclose if they are paying for the travel for state elected officials you would have found zero, a box of nothing (see image at right)

Elsewhere In its 2008 tax filing, ALEC notes a "liability" with a cash balance of \$1,053,457, described as "Scholarship Funds Held as Agent." ALEC's accounting cloaks from public view the amount of money it took in and spent that year to pay for the "travel or entertainment expenses" of state lawmakers. But, due to our investigation, we now know ALEC spent \$593,653 on legislator travel and which corporations that funded trips in 2008 and other years.



Now in the Light of Day: A Half-Million Dollars+ Each Year for Legislators' Travel

The data we uncovered provides a thorough snapshot for a recent three-year period, 2006 to 2008. The information we discovered includes the Identities of all of the corporate donors to the travel fund and all of the public officials whose trips were paid for in those three years, along with the amounts and dates. We also have partial but illuminating data for 2009 to 2011.

Due to the patchwork of state laws regarding the reporting of gifts or travel reimbursements, there is no way — without this data—for concerned citizens to discover all of the legislators who took scholarship funds and which companies interested in changing state laws helped pay for the trips.

Major Findings

Corporations Funded A Lot of Trips

The total amount of money companies gave to pay for lawmaker trips and events in a recent three-year period (2006-2008) was nearly \$2 million (\$1,994,815, almost all of which, \$1,811,905, was spent). That averages about \$600,000 a year (\$603,968) spent on travel for public officials. Even with that amount of spending, ALEC still kept about a million-dollar scholarship balance in the bank, counted as a "liability" owed to public officials.

Based on that data, we estimate that ALEC took in well over \$4 million from corporations for lawmakers' trips since 2006. And corporations spent money on lawmakers beyond that on numerous dinners and other perks, which were not passed through the travel slush fund ALEC created.

Over 100 corporations have funded the trips, including Koch Industries, but PhRMA gave the most: \$356,075 in 2010. Other big funders are AT&T, Bayer, Lilly, UST Public Affairs (tobacco), Pfizer, Crown Cork & Seal, Altria, Verizon, and Blue Cross/Blue Shield Association—some of the world's biggest drug, tobacco, and phone companies

A Lot of Lawmakers Took the Trips

Hundreds of state legislators have received corporate-funded travel through ALEC: over 300 state legislators per year. It appears that over 1,300 checks were cashed in one three-year period (2006 to 2008) alone.

Some Legislators Were Frequent Flyers

At least 20 state legislators received travel worth nearly \$7,000 or more in that three-year period. They are listed at the end of this report.

Some State Delegations Spent Six Figures in Corporate Trip Money

The state whose lawmakers received the most from the ALEC "scholarship" fund for the three-year period with complete data was South Carolina, whose legislators took \$200,566 in corporate-funded trips and whose legislature has expressly exempted ALEC from the state's gift limits for lobbyists.

Rounding out the top five were states as diverse as Georgia, \$170,990; Mississippi, \$157,158; California, \$127,200; and Wisconsin, \$116,700. Some of these states may not be the most populous but they were popular with corporations willing to fund lawmakers' trips.

Whose lawmakers raised the most for the fund in one year?

Ohio raised \$130,000 from corporations in 2011.

ALEC's scholarship scheme is calculated to keep the public in the dark about which corporations are footing the bill and how much the bill is.

What ALEC's Slush Fund Has Bought

Beyond unparalleled access by lobbyists to lawmakers, what ALEC corporations pay for through the scholarships is airfare for lawmakers, hotel rooms for their families, and other expenses. This is often in addition to other donations to ALEC to underwrite and co-sponsor events, plus whatever fees a corporation pays to join ALEC and vote on task forces with legislators.

The scholarship fund has also been used to buy expensive dinners for legislators at places like posh steakhouse Smith & Wollensky, although meals are sometimes put on a corporate credit card. ALEC members like Russell Smoldon of the Salt River Project, an Arizona public-private utility, know just how valuable such perks are. Smoldon told D.B.A. Press in November 2010:

"We do a nice job with special events. We just kind of take it on ourselves because I want things to be nice for these guys who make 24,000 dollars a year."

For state lawmakers, who nationally earn an average of \$35,000 per year, an all-expense-paid trip to a posh resort where they are wined and dined at lobbyists' expense is a substantial benefit.



Posh Resorts for ALEC Trips

ALEC has meetings at posh hotels for its big meetings and task force "boot camps" -- like the one held this past January in Florida at the Ritz Carlton on Amelia Island to discuss privatizing public education, a meeting closed to the press." 14 (A list of other ALEC resorts is available at the back of this report, detailing spending by year with images of the locations of ALEC meetings for lobbyists and lawmakers.)



"Endless Sandy Beaches..."

It is not unusual for ALEC to promote its meetings in vacation-like terms. One invitation encouraged legislators, saying: "come and experience endless sandy beaches, sunny days, beautiful sunsets and the cool gulf breezes." The meeting was held at a great hotel, near a golf course where ALEC funder Reynolds tobacco paid for a golf clinic and tournament for legislators and lobbyists.



Bring the Whole Family!

ALEC meetings are described as "networking opportunities," but lawmakers are encouraged to bring their families. According to ALEC's 2008 & 2009 IRS forms, it spent a combined \$549,230 on childcare, which it calls "Kids Congress" (for kids, six months to 17-years old) and which is offered at a low rate to lawmakers and lobbyists.



But Don't Forget the Legislation

ALEC meetings are not all dinners and ballgames or skeet shoots sponsored by the National Rifle Association. During the day, lawmakers are urged by private sector ALEC funders like the American Ball Coalition to introduce its bills, and the state legislators on ALEC task forces secretly vote with lobbyists to approve bills to be introduced across the nation.

"ALEC has created a clever scheme with lobbyists—to funnel money from corporations for lawmakers' meetings—that hides the benefactors and their influence peddling."

Lisa Graves, Center for Media and Democracy

What ALEC's Slush Fund Has Bought

- Airline tickets for lawmakers
- Hotel rooms for lawmakers and their families
- Transportation to and from the hotel
- Conference fees
- Meals and drinks

Baseball Game - Spring Task force Summit

Please join ALEC for a night at the ballpark as the Cincinnati Reds take on the Fiorida Marlinsi

When: Friday, April 29 Time: 7:10 p.m. RSVP to: nnguyen@alec.org

ALEC will have access to the ballpark party decks where select food and drinks will be provided. Space is limited at this special event—sponsored by Time Warner Cable—so be sure to reserve your free ticket now! Registered guests are also invited to attend.

If you have already have tickets to the game, please let us know and we'll get you a ticket to this exclusive area. Tickets can be picked upw hen you check in at ALEC's registration desk.

Please join us for a great American pastime!

Sponsored by



Other Perks Funded by Corporations at ALEC Meetings

- Exclusive parties at MLB baseball games for lawmakers and their families, food and drink included (Time Warner)
- ► All you can smoke cigar parties (Reynolds tobacco)
- All you can drink wine and cheese parties (Diageo)
- All you can shoot, skeetshooting outings—guns provided (NRA)
- Golf lessons and tournament (Reynolds tobacco)
- Dinners and drinks at the best restaurants in town (Corporate lobbyists from numerous companies)
- And other entertainment



What About State Gift Laws?

Every state in the country has gift laws that ban, limit, or require disclosure of what lobbyists and other interested parties can give of value to legislators. Yet, in most states, ALEC's "scholarship" scheme has slipped by under the radar screen. In all, 42 of 50 states had some ALEC slush fund account activity between 2006 and 2011.

Records show that at least four states have taken steps to bar legislators from taking travel-related funds from corporate interests via a conduit like ALEC.



Minnesota. Since 1997, the Campaign Finance and Public Disclosure Board has interpreted state laws barring gifts to apply specifically to ALEC scholarships. The Board found that corporations with lobbying interests were responsible for funding the gifts, and it ruled that filtering the funds through ALEC "does not isolate the corporations from their status as givers."



Massachusetts. Since 1988, the State Ethics Commission has barred legislators from accepting gifts of travel expenses from any organization of state legislators if its corporate members have an interest in matters before the state. The ruling was about gifts of travel for legislators to attend meetings with manufacturers, but its terms appear to cover ALEC travel "scholarships" as well.



Nebraska. The Accountability and Disclosure Commission barred lawmakers from accepting any contribution of over \$50 from the ALEC scholarship fund in 1995. Nebraska law bars state senators from accepting gifts (including costs of travel and lodging) of more than \$50 per month from a principal, a lobbyist, or "anyone working on behalf of either." The Commission ruled that—whether intentionally or incidentally—ALEC was being used as a conduit by Nebraska lobbyists and their principals to funnel gifts to state lawmakers in the form of "scholarships" for travel and lodging, exceeding the limits in state law.



Utah. The Beehive State also apparently stopped the scholarships after "It got to a point where ALEC fund raising looked to some like a lobbyist was buying a trip" because legislators were asking lobbyists to give so they could attend ALEC meetings.

On the other end of the spectrum, at least three state legislatures have specifically **exempted** ALEC from gift or lobbying laws: **South Carolina**, **Colorado**, and **Indiana**.







A handful of states force taxpayers to pick up the tab for public officials to go to ALEC conferences where corporate lobbyists get an equal say in votes on bills. For example, Pennsylvania had \$0 in ALEC scholarships in 2006-2008, but the state's taxpayers paid over \$300,000 over several years for trips and other ALEC events, including \$3,000 on "cheesecake lollipops" for ALEC meetings over the past several years, according to Keystone Progress, an affiliate of ProgressNow!¹⁷



This approach is equally inappropriate because ALEC's core activity is to provide its private sector members and their lobbyists with a "unique" partnership, in ALEC's words, with lawmakers to change legal policy. Requiring taxpayers to pay the cost of flying legislators around the country to vote behind closed doors with corporate lobbyists about changing state laws adds insult to injury.

ALEC v. NCSL

Some ALEC members argue that ALEC meetings should be funded by taxpayers because states fund the National Conference of State Legislatures (NCSL). But, unlike ALEC, NCSL does not allow corporate lobbyists to vote with legislators on bills, and its leadership posts alternate between Democrats and Republicans, regardless of ideology. NCSL's objective is to improve governmental functions. In contrast, ALEC has touted its unique mission as giving the private sector an equal voice and vote on changing the government.

And It's Tax-Deductible?

ALEC wants to have its cake and eat it too. The organization claims that slush fund donations do not have to be reported to the IRS because ALEC just holds them "in trust" for legislators to spend, yet it tells corporate donors they can claim a tax deduction for their gifts.

Hard to believe? In 2009, ALEC told the IRS that:

"ALEC is the recipient of funds from various outside organizations and individuals which are to be used exclusively for scholarships on behalf of state legislators. Scholarships are payable, upon approval by the relevant state chair, to State Legislators to reimburse them for travel expenses incurred in attending meetings of ALEC. The amounts received and disbursed by ALEC for such purposes are not considered revenue and expenses of ALEC..."

Imagine if a corporate lobbyist simply put a half million dollars in a bank account for lawmakers to use for trips to meet with her company about legislation she wanted passed.

But a letter surfaced earlier this year from ALEC board member and legislative co-chair for Louisiana, Rep. Joseph A. Harrison, offering corporations a tax write-off for ALEC slush fund donations. On government letter-head, he solicited a \$1,000 tax-deductible contribution per company for trips while stating that:

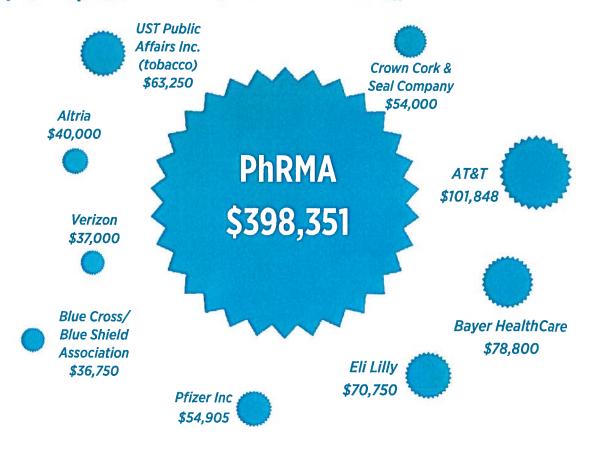
"With over thirty Louislana Legislators serving on ALEC Task Forces, your support will allow the opportunity to attend conferences funded by the ALEC Scholarship Fund. These conferences are packed with educational speakers and presenters, and give the legislators a chance to interact with legislators from other states, including forums on Medicald reform, sub-prime lending, online privacy, environmental education, pharmaceutical litigation, the crisis in state spending, global warming, and financial services and information exchange. All of these issues are import (sic) to the entire lobbying community." (emphasis added)

Clearly, ALEC leaders think it is appropriate that these gifts both help corporate lobbyists advance their agendas and are subsidized by taxpayers. But, if the slush fund revenue and expenses are not considered ALEC's revenue and expenses by the IRS, then how can ALEC claim that all this corporate money passing through its to fund for lawmakers' travel is tax-deductible?

Top Ten State Legislatures Receiving ALEC Travel Gifts*



Top Ten Corporate Donors to the ALEC Travel Slush Fund**



^{*}This is for the period with complete data (2006-2008); subsequent big sums have been discovered in Arixona and Ohio.

[&]quot;The data above reflects corporate donations for the years 2006 - 2008 and 2010, though the 2010 public data reflects money in Arizona. Ohio, and Wisconsin, the data from 2006 to 2008 reflects data from all 50 states.

"The fact that the corporate money is passed through ALEC, a conduit for the gift, does not isolate the corporations from their status as givers."

Minnesota Campaign Finance and Public Disclosure Board

Spotlight on Wisconsin

Unbeknownst to most state residents. ALEC's bylaws impose a "duty" on the state legislators and corporate reps it designates as state co-chairs both to raise money from companies for trips and get ALEC bills introduced.

Big Spending in a State Where a Lobbvist Can't Buv a Lawmaker Coffee

Before this year, Wisconsin was believed to have one of the strictest gift rules in the nation, a zero tolerance rule dating back decades. But secretly, through ALEC's slush fund, corporations gave \$131,000 to pay for state legislators to attend meetings with corporate lobbyists at resorts from 2006 to 2008. Almost \$117,000 was spent for airfare, hotel rooms, and other expenses of elected officials. Despite the state's "no cup of coffee" gift law, Wisconsin lawmakers were one of the "top five" state delegations in the country in amounts received from the ALEC corporate slush fund for iawmakers' trips.

But that tells only part of the story. When PhRMA gave \$356,075 to ALEC's fund in 2010, it was told by ALEC to send the check to Wisconsin, not to ALEC's headquarters in Washington, DC. The street address was the same as that of ALEC's corporate co-chair for Wisconsin, Amy Boyer, a lobbyist

who has represented a number of ALEC funders, such as Koch Industries and other energy companies. When confronted, ALEC said only \$2,500 was for Wisconsin and the remaining \$353,575 was for other states, but there are no public records to verify how that six-figure sum was spent.

WISCONSIN

"Myself, I always loved going to [ALEC] meetings because I always found new ideas. Then I'd take them back to Wisconsin, disguise them a little bit, and declare that 'It's mine." Tommy Thompson (2002)18

Citizens Can't Track the Gifts Received

The situation in Wisconsin also illustrates how difficult it is for concerned citizens to discover these gifts, because they are rarely reported as "gifts."

At the time of PhRMA's big check, the ALEC legislative co-chair for Wisconsin was state Senator Scott Fitzgerald. In response to an open records request by CMD, his office later revealed that at least seven state legislators had received funds from ALEC in 2010 (Reps. Brett Davis, Robin Vos, Scott Suder, Steve Nass, Mike Huebsch, and Phil Montgomery, and Sens. Ted Kanavas, Leah Vukmir, and Randy Hopper). They received between \$985 and \$2,461 for trips filled with meetings with lobbyists. Only two legislators on that list disclosed that they got ALEC travel money on their "Statement of Economic Interests." Some mentioned the ALEC funds in campaign filings. And some, like Sen, Randy Hopper, did not disclose it.

Disclosures Hide the Real Sources

Even where the receipt of money was disclosed, the source was listed as "ALEC," not the companies actually bankrolling the trips. It is only through open records requests, not through legislators' filings, that the sources have been revealed. According to the document ALEC sent by email to Sen. Fitzgerald, the corporations funding Wisconsin legislators' trips in 2010 were PhRMA, Reynolds, Alliant Energy, Kraft Foods, AT&T, 19 Diageo, 3M, Excel Energy, Allergan,

MKT Engineering, T-Mobile, and the state telecomm trade group. All of these corporations have state legislative agendas. Most of them gave \$2,500 a piece to fund trips for legislators.

Surprise? ALEC Bills Get Pushed

When CMD examined Wisconsin's 2011-2012 legislative session, it found at least 32 bills or budget items reflecting ALEC bills were introduced—such as bills to restrict union dues collection, bar suits for death or injury from prescription drugs, aid the tobacco industry, limit telecomm regulations, and restrict "voter ID"—and 21 became law.²⁰

ALEC's Role Was Hidden from Public

ALEC did not register as a lobbyist, but open records requests reveal it pushed for its bills to be introduced and passed, out of the sight of the public. For example, Governor Scott Walker—an ALEC alum—denied that his urgent omnibus "tort reform" bill was based on ALEC bills. But previously secret emails show ALEC told lawmakers Walker's proposal included "many" of their bills and urged that it be enacted. The law passed quickly; no one besides ALEC lawmakers and corporations knew at the time of ALEC's true role.



Complaints Filed

CMD filed a complaint with the Government Accountability Board in March 2012 arguing the scholarships violated gift laws. CMD also noted that a prior private ruling of the Board was contradicted by new evidence. That complaint is still pending. CMD and Common Cause also asked the state Attorney General to Investigate ALEC lobbying.

A Look at Travel Fundraising in Ohio

In 2011, corporations gave at least \$130,000 for trips to Ohio legislators, the largest travel fund known to have been raised in a single year for just one state.

Cozy Relationship between ALEC Lawmakers and Corporate Lobbyists

ALEC's state legislative co-chair for Ohio is Rep. John Adams, who is tasked like all ALEC state leaders with getting ALEC bills introduced and raising money for ALEC trips. Although open records requests do not reveal all the lawmaker travel that six-figure sum has funded, what is known is that Adams' office spent considerable time coordinating with corporate lobbyists who fund ALEC.

His Senior Legislative Aide, Kara Joseph, spent untold hours arranging for lawmakers to get tickets to a Cincinnati Reds game paid for by Time Warner Cable (TWC), separate from the slush fund. TWC is ALEC's Ohio corporate co-chair.

OHIO

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Ms. Joseph also worked with corporations like Diageo to arrange special dinners when Ohio lawmakers were traveling on corporate-funded scholarships to other cities. They were at restaurants like the steakhouse of gourmet celeb-chef John Besh at Harrah's Casino in New Orleans. (That dinner was paid for by lobbyists separate from the slush fund.)

In Return for Helping ALEC, Trips and Awards

Ms. Joseph was named ALEC's "Volunteer of the Year" in 2011, and she also received money from the slush fund to go on ALEC trips that year. Her emails about fundraising and lobbyist scheduling for ALEC events were conducted on government computers while she was being paid by Ohio taxpayers. Her boss, Rep. Adams, also received top honors from ALEC that year for advancing ALEC's agenda.

The Ohlo ethics board—largely controlled by ALEC members—has refused to apply state gift rules to ALEC, despite evidence it should.

CMD, Progress Ohio, Common Cause, and People for the American Way have also issued a detailed report on the influence of ALEC corporations on the Ohio legislature. You can find the report online at www.alecex-posed.org/wiki/Ohio.

Lawmakers Know Who Bankrolls Their Trips But Citizens Do Not

Records analyzed by D.B.A. Press and CMD show that several lawmakers also participated in raising funds from these corporations.²¹ Ms. Joseph also sent lawmakers a list of corporations and amounts of their gifts, and asked them to thank the lobbyists for "their generous contribution!"

This example is no outlier by a lawmaker's staffer. In Arizona—where law-makers received over \$90,000 in trips secretly underwritten by corporations through ALEC in 2010 alone—open records request revealed that ALEC legis-

lators like Rep. Debbie Lesko eagerly urged colleagues to get thank you notes out to the corporate lobbyists who give to the slush fund.

The American Friends Service Committee (AFSC) in Tucson has urged an investigation of "influence peddling" via the ALEC slush fund. "Any rational person can look at what these corporations are doing through ALEC and on their own and know that essentially for-profit corporations are writing legislation in Arizona," AFSC's Caroline Isaacs told D.B.A. Press.

The ones left out of the equation with the influence peddling through ALEC's slush fund from ALEC companies and their lobbyists are ordinary citizens.



Ohio Rep. John Adams receives ALEC's Legislator of the Year Award

Giving Thanks

Some lawmakers actually urge their colleagues who receive "scholarships" to send thank-you notes to their corporate benefactors.

"The format of the meetings provides the ideal climate for private sector-legislator communication.

For four days, ALEC private sector members have the opportunity to share their thoughts and opinions on the crucial public policy issues facing their organizations." ALEC Advertisement

What Can Be Done?

Without adequate regulation, ALEC's influence peddling for corporations will continue quietly out of the public's view, and its representatives will continue to duck questions about who is funding trips.

Plainly, ALEC has no intention of voluntarily disclosing its slush fund activity or changing how it does business.

For example, in a November 2010 interview, ALEC's Arizona public sector chair at the time, Arizona Senate President Bob Burns, refused to reveal the names of corporations funding travel for ALEC lawmakers.

He told Beau Hodai at D.B.A. Press:

"I prefer not to do that.

Maybe they don't want
that information shared..."

That's an astonishing assertion given the whole premise of disclosure laws to shine a light on the influence and actions of public officials.

Burns' private sector counterpart, ALEC state co-chair Smoldon of the Salt River Project, also refused to tell the press how much companies were paying for legislators' trips.

The information in this report was obtained through open records requests, but ALEC has recently switched to using a "Dropbox"-like process (a service for accessing files in the "cloud") in an apparent attempt to keep many of its communications with lawmakers from becoming an official "record." In addition, a number of elected officials are using personal accounts for emails from ALEC to evade disclosure; CMD and Common Cause filed a lawsuit in Wisconsin challenging this violation of the legal obligations of elected officials.

Left unchecked, this continued evasion of oversight means that the public—who should know what's going on—are left in the dark, while the legislators—who stand to be influenced by their benefactors' generosity—know exactly who's paying for their trips.

Some Legislators Urge More Disclosure

Two bills have been introduced this year to require more disclosure of ALEC "scholarships" for legislators.²²

Arizona

Earlier this year, a bill to shine a light on ALEC trips was introduced by Arizona Rep. Steve Farley. The "ALEC Accountability Act of 2012"²³ would require itemized disclosure of all gifts of "lodging, travel, and registration fees" for a legislator and family members, regardless of whether the gift is considered a reimbursement or called a "scholarship." The name and address of the donor would also have to be disclosed. There is no minimum amount to trigger this reporting. ²⁴

The bill would also require the government to post all financial disclosure reports on a website, and the legislature would be required to disclose all such benefits given to legislators.

Farley's bill made no progress in the Arizona statehouse, which is controlled by ALEC members. According to Farley, the "ALEC Accountability Act" was the only house bill to receive no committee assignment during the first legislative session of 2012.

Wisconsin

Rep. Mark Pocan's bill in Wisconsin would clarify that "lobbying" includes efforts to influence the development of model legislation, and that contacts between legislative offices and a group that "proposes uniform, model, suggested, or recommended legislation" count.²⁵ It would also clarify that legislators must disclose on their "statements of economic interests" anything received as a "scholarship."²⁶

Pocan's bill also requires that anyone providing anything for "scholarship" purposes to report it to the state accountability board within 90 days, to list the recipients, and to provide the names of any persons who contributed to the scholarship account within the past year. It would also restrict using tax dollars to pay ALEC membership dues.

This bill was referred to the Committee on Assembly Organization on February 23, 2012. No action was taken by that committee, which was chaired by two ALEC members: Reps. Jeff Fitzgerald and Scott Suder. Suder is one of ALEC's co-chairs for Wisconsin.

Rhode Island: A Different Tack

Although not a legislative initiative, it should be noted that this spring, John Marion, the Executive Director of Common Cause Rhode Island asked the state Ethics Commission to revise state rules in light of the IRS suit filed against ALEC by Common Cause and other information about ALEC that had arisen.

Common Cause urged the state to "require disclosure of gifts from non-interested persons that were received by a public official by virtue of their official position [and] proposed limiting the disclosure requirement to elected officials and gifts over twenty-five dollars."

Recommendations

To address the inherently unethical and potentially corrupting nature of ALEC scholarships and operations, the solution is simple:

Existing gift limits or bans should be applied to ALEC travel scholarships or modified to ensure that they do.

In addition, each ALEC slush fund expenditure and donor for past years should be immediately disclosed.

"ALEC is a corporate lobby masquerading as a public charity."

Common Cause President Bob Edgar

"Never doubt that a small group of thoughtful, committed citizens can change the world; indeed, it's the only thing that ever has." Margaret Mead

What can you do to help?



Contact the corporate funders of ALEC in your state and tell them to stop paying for legislators' trips with lobbyists.



Contact your representatives and tell them that you object to ALEC's corporate slush fund scheme, and demand that gifts of travel be covered under your state's gift laws.



Host a screening of Bill Moyer's documentary about ALEC, "The United States of ALEC," in your home or neighborhood. More information is available at CommonCause.org and at BillMoyers. com. You can also view a short cartoon "ALEC Rock" that can be shown to give audiences an overview, available from ALECexposed.org.



Share news about ALEC on social media; follow Facebook.com/CenterforMediaandDemocracy and Facebook.com/Common Cause and help tweet the facts about ALEC via #ALECexposed.



Write letters to the editor of your local paper alerting your neighbors to the problems with ALEC "scholarships" and the influence peddling ALEC facilitates. You can also ask your paper and TV stations to help expose ALEC more.

Learn More

In the coming months there is much to do.

The intense scrutiny ALEC has received over the last 15 months, on ALECexposed.org, through the work of Common Cause, and by the reporting of The Nation magazine and Beau Hodai, is unprecedented

At the same time, many state legislatures are in the hands of ALEC lawmakers in leadership positions. As with Ohio and Arizona, those legislators appear unwilling to limit their access to free trips paid for by corporations.

The corporate-funded trips for lawmakers funneled via ALEC will only be addressed when citizens and watchdog groups pursue every legal option available to halt them.

Additional Resources

More information about ALEC and its operations from the authors of this report is available through CMD's ALECexposed.org, PRWatch.org, and SourceWatch.org, as well as CommonCause.org and DBApress.com. Other good sources of ALEC information include TheNation.com, PeoplefortheAmericanWay.org, and ProgressNow.org,

You can also help support ColorofChange.org and its efforts to run radio ads letting the public know about ALEC corporations and ALEC's agenda.

ALECexposed.org is a hub that includes lists of ALEC corporations, legislators, "experts," bills, and its agenda, as well as links to state reports and news about ALEC's activities.

Information on complaints against ALEC is available at **CommonCause.org** and details about viewing the new documentary or getting a copy of the DVD can be found at **TheUnitedStatesofALEC.org**.

Additional details are available via Marcus Owens at capdale.com and from the bloggers at VLTP.net, which has additional research on a range of ALEC topics.

Help Expose ALEC

You can volunteer to help the ALECexposed campaign from wherever you are.

Contact Editor@ALECexposed.org or Grassroots@CommonCause.org.

Endnotes

- See American Legislative Exchange Council, "ALEC Scorecard: ALEC Model Bills Set the Terms of the Debate in 1995 Sessions; Record Number of Bills Introduced and Passed Across the Country," FYI (July 12, 1995) (quoting then-Executive Director of ALEC, Samuel A. Brunelli, encouraging corporations to finance ALEC by bragging that 978 ALEC bills were introduced in state legislatures and 231 of them were adopted as law; as of 2010, ALEC's boasted rate of return was the same: approximately 20%). Some ALEC bills counted by ALEC in 1995 as being introduced or becoming binding law were the following:
 - the "Prevailing Wage Repeal Act" to limit states from setting higher prevailing wages;
 - the "Right to Work Act" to limit the ability of private sector workers to effectively unionize;
 - the "Noneconomic Damages Award Act" to limit the ability of juries to determine how much a corporation whose product
 injures or kills should pay for pain and suffering;
 - the "Consistency in Firearms Regulation Act," to limit the ability of cities to bar or regulate lethal weapons, such as semi-automatic (rapid firing) assault weapons, as well as lethal ammunition, like armor-piercing bullets, if a state does not adopt the same prohibitions:
 - the "Three Strikes Act," to require life sentences if a person commits three felonies;
 - the "Private Correctional Facilities Act," to help privatize state and local prisons, along with the "Prison Industries Act," to
 increase the sale of goods and services of prisoners;
 - the "Charter Schools Act," to speed the privatization and profitization of public schools
 - several bills to change welfare rules making access to benefits harder for families in poverty;
 - the "Environmental Audit Privileges Act," to cloak in secrecy safety violations or environmental hazards discovered by a corporation; and, among others,
 - the "Capital Gains Tax Elimination Act."
 For more information about the ALEC agenda, see details at www.ALECexposed.org.
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- See Moyers & Company, "United States of ALEC," (aired Sept. 28, 2012), available at http://billmoyers.com/episode/full-show-united-states-of-alec/
- American Legislative Exchange Council, "ALEC History," ALEC website (accessed June 2012), available at http://www.alec.org/ about-alec/history/
- 5. http://www.alecexposed.org/wiki/Decoding_ALEC_PR
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- Eric Havian and Erika Kelton, IRS Whistleblower Letter on ALEC, submitted on behalf of Common Cause (Apr. 20, 2012), available at http://www.commoncause.org/site/pp.asp?c=dkLNK1MQlwG&b=8060297
- Moyers & Company, "United States of ALEC," supra note iv.
- American Legislative Exchange Council, "ALEC Frequently Asked Questions," (accessed June 2012), available at http://www. alec.org/about-alec/frequently-asked-questions/
- 10. See supra n. 3.
- 11. Havian and Kelton, "IRS Whistleblower Letter on ALEC," supra note vi.
- Mark Pocan, "Inside the ALEC Dating Service," The Progressive (October 2011 issue), available at http://progressive.org/inside alec.html
- 13. Brendan Fischer, "A CMD Special Report: ALEC's "Scholarship" Scheme Helps Corporations Fund Legislator Trips," Center For Media and Democracy's PRwatch.org (May 12, 2012), available at http://prwatch.org/news/2012/05/11443/cmd-special-re-

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- 15. Minnesota Campaign Finance & Public Disclosure Board, Advisory Opinion 277 (Oct. 31, 1997), available at http://www.cfboard.state.mn.us/ao/AO277.pdf
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 at http://www.alecwatch.org/report.html
- 17. John L. Micek, "Claim: PA Taxpayers Footed \$234K Bill for "Corporate Front Group" That Pushes Legislation," Inside Harrisburg's Capitol Ideas Blog (May 11, 2012), available at http://blogs.mcall.com/capitol_ideas/2012/05/liberal-advocacy-groups-are-stepping-up-their-at-tacks-on-the-american-legislative-exchange-council-alec-charging-this-wee.html
- 18. There is no indication in the records available that former Governor Thompson, who helped ALEC while serving in the state legislature in the 1970s and early 1980s, received ALEC scholarships.
- 19. Wisconsin legislators have long been closely tied to ALEC. Former ALEC public sector co-chair for the state, Rep. Phil Montgomery (R-Green Bay), for example, worked closely with ALEC's corporate leaders and ALEC staff to develop a "pilot media project" to spin local media. See Beau Hodai, "Publicopoly," D.B.A. Press (July 11, 2011), https://dbapress.com/archives/2040 See also Beau Hodai, "Big Media and State Lawmakers Unite: ALEC fight to keep broadband in private hands," Extra! (May, 2010), available at http://www.fair.org/index.php?page=4097
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Center for



National Totals	2011* 2010* 2009* 2008 2007 2006	\$134,500.00 \$501,215.00** \$1,000.00 \$616,636.70 \$609,445.10 \$768,732.99 \$2,631,529.79	\$48,204.55 \$158,821.59 \$53,700.64 \$593,653.67 \$584,294.64 \$633,957.06 \$2,072,632.15
Alaska	2008 2007 2006	\$500.00 0.00 0.00	0.00 0.00 0.00
Alabama	2008 2007 2006	\$500.00 0.00 0.00 0.00 0.00	0.00 \$1,186.04 0.00 \$1,186.04
Arkansas	2008 2007 2006	\$8,200.00 \$6,000.00 \$6,000.00 \$20,200.00	\$9,164.84 \$5,393.16 \$3,838.39 \$18,396.39
Arizona	2011 2010 2009 2008 2007 2006	\$4,500.00 \$93,640.00 0.00 \$41,700.00 \$19,500.00 \$11,603.52 \$170,943.52	\$11,750.00 \$92,294.16 \$20,509.10 \$48,914.86 \$27,338.52 \$3,664.20 \$204,470.84
California	2008 2007 2006	\$35,497.00 \$22,997.99 \$46,500.00 \$104,994.99	\$45,087.70 \$48,154.98 \$33,956.81 \$127,199.49
Colorado	2008 2007 2006	\$14,400.00 \$29,930.86 \$50,200.00 \$94,530.86	\$21,446.84 \$33,225.01 \$51,389.48 \$106,061.33

^{*}The public data available for 2009 to 2011 reflects money in from four or fewer states; the data from 2006 to 2008 reflects data from all 50 states

^{**} PhRMA sent \$356,075 to Wisconsin in 2010, earmarked for the "ALEC Scholarship Fund," but ALEC later claimed only \$2,500 was for Wisconsin. The distribution among other states is not known.

Connecticut			
	2008 2007 2006	\$22,000.00 \$29,000.00 \$28,500.00	\$30,958.41 \$13,548.08 \$17,191.00
70m2		\$79,500.00	\$61,697.49
Delaware	2222	0.00	
	2008 2007	0.00 0.00	\$676.34 0.00
	2006	\$1,000.00	0.00
		\$1,000.00	\$676.34
Florida			•
	2008	\$575.00	\$295.25
	2007 2006	\$1,500.00 \$4,450.00	\$4,020.83 \$8,662.52
	2000	\$6,525.00	\$12,978.60
Georgia		40,525.00	ψ12,370.00
10 E	2008	\$26,500.00	\$57,890.13
	2007	\$44,000.23	\$58,440.46
	2006	\$61,000.00	\$54,659.84
Hawaii		\$131,500.23	\$170,990.43
nawan	2008	0.00	0.00
	2007	0.00	0.00
	2006	0.00	0.00
		0.00	0.00
lowa	2000	#2.000.00	¢0.474.05
	2008 2007	\$2,000.00 \$1,500.00	\$2,434.05 \$2,950.05
	2006	\$1,500.00	\$0.00
		\$5,000.00	\$5,384.10
ldaho		, -,	4.0,0 000
	2008	\$500.00	0.00
	2007	0.00	0.00
	2006	\$1,000.00	\$981.17
Illinois		\$1,500.00	\$981.17
IIIIIOIS	2008	\$35,831.00	\$17,052.40
	2007	\$3,500.00	\$1,188.93
	2006	\$16,200.00	\$8,700.29
		\$55,531.00	\$26,941.62
Indiana			44
	2008 2007	0.00 \$1,500.00	\$1,539.36 \$2,495.11
	2006	\$2,000.00	\$2,495.11 \$805.92
	2000	\$3,500.00	\$4,840.39
Kansas		40,000.00	Ψ-1,0-10.103
	2008	\$16,000.00	\$14,185.01
	2007	\$14,000.00	\$11,477.74
	2006	\$33,050.00	\$12,639.07
		\$63,050.00	\$38,301.82

Kentucky			
	2008	\$1,000.00	\$3,846.45
	2007	0.00	0.00
	2006	0.00	0.00
		\$1,000.00	\$3,846.45
Louisiana			
	2008	\$7,500.00	\$4,482.00
	2007	\$4,500.00	\$4,766.25
	2006	\$16,200.00	\$9,953.97
	2000		
Massachusette		\$28,200.00	\$19,202.22
Massachusetts	2000	0.00	
	2008	0.00	0.00
	2007	0.00	0.00
	2006	0.00	0.00
		0.00	0.00
Maryland			
	2008	\$4,000.00	\$3,535.01
	2007	\$2,400.00	\$4,184.56
	2006	\$2,000.00	\$1,731.83
		\$8,400.00	\$9,451.40
Maine			
	2008	\$8,500.00	\$8,723.55
	2007	\$17,750.00	\$15,378.85
	2006	0.00	\$2,351.25
		\$26,250.00	\$26,453.65
Michigan		420,200.00	420, 100.00
	2008	\$14,000.00	\$10,481.25
	2007	\$6,000.00	\$7,338.76
	2006	\$6,000.00	\$943.23
		\$26,000.00	\$18,763.24
Minnesota		\$20,000.00	φ10,703.24
riiiile30ta	2008	0.00	0.00
	2007	0.00	0.00
	2007	\$743.90	0.00
	2000		
		\$743.90	0.00
Missouri			
	2008	\$6,150.00	\$8,403.08
	2007	\$12,228.20	\$10,487.36
	2006	\$11,850.00	\$12,747.33
		\$30,228.20	\$31,637.77
Mississippi			
	2008	\$66,716.76	\$52,293.36
	2007	\$69,330.81	\$36,303.43
	2006	\$81,476.12	\$68,561.64
		\$217,523.69	\$157,158.43
Montana			
	2008	\$2,500.00	\$14,514.41
	2007	\$5,000.00	\$18,906.13
	2006	\$14,500.00	\$2,007.17
		\$22,000.00	\$35,427.71
			400j-12777

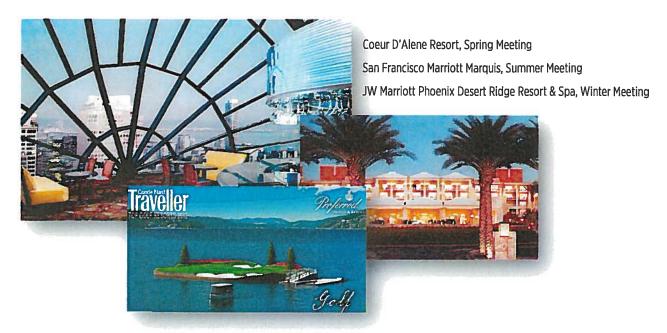
North Carolina			
North Carollia	2008	\$2,500.00	\$3,791.97
	2007	\$1,000.00	\$10,344.44
	2006	\$1,842.08	\$13,810.56
		\$5,342.08	\$27,946.97
North Dakota			,,
	2008	\$7,500.00	\$10,865.22
	2007	\$11,200.00	\$4,646.08
	2006	\$7,000.00	\$6,493.03
		\$25,700.00	\$22,004.33
Nebraska		•	, ,
	2008	\$2,250.00	\$8,684.32
	2007	\$42,305.81	\$10,978.51
	2006	\$6,000.00	\$7,550.92
		\$50,555.81	\$27,213.75
New Hampshire		•	
	2008	\$9,425.00	\$3,979.27
	2007	\$3,600.00	\$869.00
	2006	\$6,000.00	\$9,364.68
		\$19,025.00	\$14,212.95
New Jersey			
	2008	0.00	0.00
	2007	0.00	0.00
	2006	0.00	0.00
		0.00	0.00
New Mexico			
	2008	\$3,500.00	\$7,956.77
	2007	\$8,000.00	\$3,897.59
	2006	\$4,000.00	\$2,014.72
		\$15,500.00	\$13,869.08
Nevada			
	2008	\$2,500.00	\$2,120.59
	2007	\$1,000.00	\$2,457.38
	2006	0.00	\$1,500.00
W - 1		\$3,500.00	\$6,077.97
New York			
	2008	0.00	0.00
	2007	0.00	0.00
	2006	0.00	\$2,978.36
OL1-		0.00	\$2,978.36
Ohio	2011	£170,000,00	¢76 454 55
	2011 2010	\$130,000.00 \$23,800.00	\$36,454.55 \$48,563.62
	2009	\$1,000.00	\$46,505.02 \$23,145.01
	2008	\$30,000.00	\$18,189.69
	2007	\$38,550.00	\$14,900.90
	2006	\$34,650.00	\$42,133.31
		\$257,000.00	\$183,387.08

Appendix 1: Summary of ALEC "Scholarships"

Vermont			
	2008	0.00	\$1,798.48
	2007	0.00	\$4,839.35
	2006	\$2,250.00	\$3,455.93
		\$2,250.00	\$10,093.76
Washington		• •	**********
0000	2008	\$10,875.00	\$9,762.26
	2007	\$8,200.00	\$15,460.05
	2006	\$19,100.00	\$10,303.53
		\$38,175.00	\$35,525.84
Wisconsin		, , , , , , , , , , , , , , , , , , ,	400,020.0
	2010	\$30,200.00	\$17,963.81
	2009	0.00	\$10,046.53
	2008	\$48,000.00	\$39,193.57
	2007	\$33,000.00	\$33,428.21
	2006	\$50,000.00	\$44,078.05
		\$161,200.00	\$144,710.17
West Virginia		,	4,
	2008	0.00	\$1,785.83
	2007	\$1,500.00	0.00
	2006	\$2,000.00	0.00
		\$3,500.00	\$1,785.83
Wyoming		, , , , , , , , , , , , , , , , , , ,	7.0.00
1000	2008	\$51,011.94	\$42,109.06
	2007	\$46,682.70	\$39,110.84
	2006	\$37,609.08	\$30,530.67
		\$135,303.72	\$111,750.57

2006

ALEC corporations gave \$768,733 to fund legislator travel to resorts held at the three hotels below. In that calendar year, \$634,791 was spent to pay for the airfare, hotel, and other travel expenses of state legislators and others.



2007

In 2007, ALEC corporations gave \$609,445 to fund travel by legislators to Hilton Head, Philadelphia, and Washington, DC. In all, more than a half million dollars, \$587,461, was spent paying for airfare, hotel rooms, and other travel expenses for state legislators and others to attend events at the resorts below or other locations.



2008

ALEC corporations gave \$616,636 to fly state legislators to ALEC meetings at resorts like the Arlington Resort & Spa in Hot Springs,

Arkansas. Nearly all of that money, \$593,654, was spent to cover airfare for legislators

and hotel rooms for lawmakers and their families.

Arlington Resort & Spa, Hot Springs, Spring Meeting Sheraton Chicago Hotel & Towers, Summer Meeting Marriott Wardman Park in DC, Winter Meeting



2009

The amount of money given by corporations to ALEC's slush fund or spent for travel by legislators in 2009 is not known. At least \$41,000 was spent for the travel and expenses of Arizona legislators alone. Based on the average of the

preceding three years, we estimated that at least \$600,000 was spent; the actual figure remains hidden from the public.

Memphis Marriott Downtown, Spring Meeting Hyatt Regency Atlanta, Summer Meeting Grand Hyatt Washington, DC, Winter Meeting



2010

Incomplete public data is available to reveal the true extent of corporate funding of ALEC trips for state legislators in 2010. What is known from

ALEC's federal tax filing is that it had a million dollars in corporate

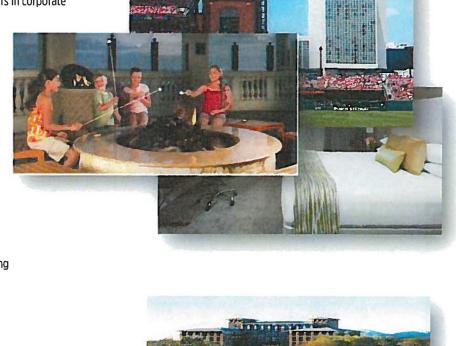
donations to give to legislators for travel at the beginning of the year: \$1,042,629. Based on incomplete data from records requests, ALEC received at least \$501,215 from corporations, including a check for \$356,075 from PhRMA alone. At least \$90,413 was spent just on Arizona lawmakers. Total corporate funding and slush fund spending figures remain hidden from the public.

Hilton at the Ballpark, St. Louis, Spring Meeting Manchester Grand Hyatt San Diego, Summer Meeting Grand Hyatt Washington, DC, Winter Meeting



According to ALEC's tax filing, it began 2011 with \$1,023,726 from corporate checks available to spend on travel for lawmaker trips. There is incomplete data to reveal the total amount received that year from corporations, but at least \$144,500 was definitely received. Based on prior years with complete data, it is estimated that ALEC spent around \$600,000 paying travel expenses for state legislators, although the amount may be much higher because it added 500 new members after the 2010 mid-term elections.

Hilton Cincinnati Netherland Plaza, Spring Meeting Marriott New Orleans, Summer Meeting Westin Kierland Resort, Arizona, Winter Meeting



2012

Almost no data is available on the amount of money corporations have given to ALEC in 2012 or that has been spent funding trips for ALEC legislators. What is known is that ALEC has lost at least 41 major corporations as funders since ALEC's extreme agenda came under increased scrutiny. This spring Georgia Rep. Calvin Hill's staffer told ALEC legislators planning to travel to Salt Lake City for the summer gathering of lobbyists and lawmakers that, "Due to reduced participation

by our private sector with our Georgia Scholarship Fund, we cannot commit to reimburse any specific amount for your attendance. . . . "

But for the defection of an unknown number of corporate donors, an estimated \$600,000 would be anticipated to be spent on flights and hotel rooms for legislators from across the country. ALEC's winter "States and Nation" meeting will be held in Washington, DC, after the presidential election and will be at the Grand Hyatt.

Westin Charlotte, North Carolina, Spring Meeting Grand America, Salt Lake City, Summer Meeting



More than 100 corporations have given to ALEC's slush fund for legislators' travel in recent years. The top donors for the three-year period (2006-2008) with the most complete data available are below, in alphabetical order:

Altria
AT&T
Bayer HealthCare
BellSouth
Blue Cross Blue Shield
Association
BP Corporation
Crown Cork & Seal Company

Eli Lilly Michelin North America Northrop Grumman Novartis Corporation Peabody Energy/Peabody Investments Corp. Pfizer Reynolds America/RJ Reynolds Sprint Nextel State Farm United Parcel Service UST Public Affairs Inc. Verizon

Blue Cross Blue Shield announced earlier this year that it was no longer funding ALEC.

PhRMA

Here are profiles of ALEC's biggest junket funders, including an overview of how their corporate interests are advanced by ALEC bills.



PhRMA, the largest trade group of drug manufacturers, gave \$42,276.87 between 2006 and 2008, and an additional \$356,075 in 2010 to fund lawmakers' travel. The amounts it gave in 2009, 2011 and to date in 2012 are not known.

PhRMA, which stands for "Pharmaceutical Research and Manufacturers of America," has long had a seat on ALEC's corporate board, known as its "Private Enterprise Board." Its representative is Jeff Bond, Senior Vice President.

PhRMA is also on the Executive Committee of ALEC's "Health and Human Services Task Force," represented by Jeff Buel and Kristin Parde, according to information discovered by Common Cause. Parde received a Private Sector Member of the Year Award from ALEC in 2011. In addition to funding trips for state lawmakers, PhRMA was a "Chairman"-level sponsor of ALEC's2011 summer meeting in New Orleans (a level of sponsorship that cost \$50,000 in 2010). It also sponsored a plenary luncheon at that conference where its CEO John J. Castellani spoke.

PhRMA is one of the largest and most influential lobbying organizations in the nation. Representing 48 pharmaceutical companies, PhRMA has several registered lobbyists on staff and contracts with PR firms to promote its members' interests. PhRMA has a record of hiding its lobbying and PR activities, often by paying other organizations with names like the "United Seniors Association" (USA) or the "Consumer Alliance" to advocate industry-friendly policies. PhRMA reported spending \$18,910,000 on lobbying in 2011.

A number of ALEC bills come from PhRMA's legislative wish list, including bills that would limit the liability of pharmaceutical manufacturers if their drugs kill or injure Americans. Another ALEC proposal supports voluntary compliance versus mandatory laws for drug companies (the "Resolution In Support of the PhRMA Code and Corporate Self Regulation.").



AT&T, the world's largest communications company, gave \$97,848 to fund trips for ALEC lawmakers between 2006 and 2008. The total amount of funding AT&T has provided ALEC is unknown.

AT&T has a seat on ALEC's corporate board, represented by William Leahy, Vice President of State and Legislative Affairs.

AT&T also serves as the private-sector ALEC Co-Chair for the states of Arkansas, California, Connecticut, Louisiana,

Mississippi and Texas.

The company has 242,380 employees worldwide as of August 2012 and reported annual sales of \$114.8 billion in 2011. AT&T operates in 60 countries and 850 cities worldwide. AT&T services more than 68 million phone lines and it is the largest wireless carrier in the U.S. Its chairman and CEO is Randall Stephenson.

Numerous ALEC bills attempt to deregulate telecommunications, a high priority for AT&T.



Bayer Health Care gave \$78,800 to fund junkets for ALEC legislators funding Bayer has provided ALEC is not known.

Bayer has a seat on ALEC's corporate board, represented by Sandy Oliver, its Vice President of Public Policy and Government Affairs. Oliver is First Vice Chairman of ALEC's corporate board. Bayer is also the ALEC Corporate Co-Chair for the states of Connecticut, Massachusetts, Nevada, Pennsylvania, South Dakota, and Texas.

The company, which is part of Bayer AG, has about 112,300 employees worldwide as of August 2012, and reported annual sales of \$36.5 billion in 2011. Bayer AG is a global holding company for a number of pharmaceutical, biotechnology, agrochemicals, healthcare, plastics and other materials subsidiaries. The company operates in the United States through the Bayer Corporation. Bayer, also referred to as the Bayer Group, operates in some 315 companies worldwide. It is one of the "Big 6" "biotech" corporations, along with BASF, Dupont, Dow Chemical Company, Syngenta, and Monsanto (so called because they dominate the world's agricultural seed, pesticide and biotechnology industries). Marijn Dekkers is Bayer's chairman and CEO.



Eli Lilly, a global drug company, gave ALEC \$71,750 to fund travel for ALEC legislators during 2006-2008.

In addition, Lilly was a "Trustee" level sponsor of ALEC's 2010 Annual Conference, and gave ALEC a \$20,000 grant in 2008 to fund a project described as "Improving Outcomes or Undermining Quality? A Look at 'Comparative Effectiveness Research' in Medicine." The total amount of funding Lilly has given ALEC is unknown.

Lilly is best known for the anti-depressant Prozac. Other top drugs include Zyprexa (schizophrenia and bipolar disorder), Cymbalta (depression), Gemzar, Alimta (cancer), Humalog insulin and the osteoporosis medication Evista. The company also manufactures cardiovascular and anti-infective pharmaceuticals as well as animal health products. It employs 38,080 people worldwide as of February 2012 and reported annual sales of \$24.3 billion in 2011. Its chairman, president and CEO is John C. Lechleiter.

A number of ALEC bills would make it harder for Americans to hold drug companies accountable for death or injuries caused by prescription and over-the-counter drugs. One would even bar suit against makers of FDA approved drugs, even if the drugs kill or injure Americans. ALEC also favors voluntary compliance versus mandatory laws to govern drug companies

UST Public Affairs, Inc., which was affiliated with one of the world's largest tobacco companies, gave ALEC \$63,250 to fund trips for state lawmakers between 2006 and 2008. UST Inc. was purchased by Altria on January 6, 2009. UST was led by Murray M. Kessler, employed over 4,500 people worldwide and reported annual sales of almost \$1.5 billion before Altria bought it.

UST

UST Public Affairs was represented on ALEC's corporate board by W. Preston Baldwin, UST's Vice President for Public Affairs. Baldwin left UST to form "Centerpoint 360," a lobbying firm. Baldwin is the Chairman of ALEC's corporate board as of 2012. The total amount of funding provided by UST to ALEC over the years is not known.

UST Inc. was a holding company whose subsidiaries included United States Tobacco Company, U.S. Smokeless Tobacco Company and International Wine & Spirits Ltd., which in turn was a holding company of Chateau Ste. Michelle Wine Estates, a vintner of premium wines. UST and its leaders were active in Republican political donor circles.

Tobacco companies like UST have been long-term funders of ALEC's legislative agenda, dating back at least to the 1980s. Key parts of that agenda have included making it harder for Americans to win product liability suits against the manufacturers of dangerous products like cigarettes that kill and harm Americans, and passing other laws that benefit other tobacco products and affect public health.



Pfizer Inc., the world's largest drug seller, gave ALEC \$54,905.72 to fund junkets for state lawmakers between 2006 and 2008. Pfizer was a "Vice Chairman" level sponsor of ALEC's 2011 Annual Conference in New Orleans. The total amount of funding provided to ALEC over the years is unknown. Pfizer has a seat on ALEC's corporate board, represented by Robert Jones, Director of Government Relations and Public Affairs.

Pfizer, which is perhaps best known for its drugs Viagra and Lipitor, has 120,700 employees worldwide as of August 2012 and reported annual sales of \$67.4 billion in 2011. Its CEO is lan Read.

A number of ALEC bills would make it harder for Americans to hold drug companies accountable for death or injuries caused by prescription and over-the-counter drugs. As noted above, one ALEC bill would even bar suit against makers of FDA-approved drugs, even if the drugs kill or injure Americans. ALEC also favors voluntary compliance versus mandatory laws to govern drug companies.



Crown Cork & Seal Company, a global company fighting to change the laws regarding asbestos, among other things, gave ALEC \$54,000 to pay for trips for lawmakers between 2006 and 2008. The total amount of funding that Crown Cork has given ALEC is not known.

Crown has paid for a seat on ALEC's "Civil Justice Task Force," which has produced numerous bills to make it harder for Americans to hold companies accountable for damages caused by dangerous products like asbestos. Richard Krzyzanowski, General Counsel/ Emeritus, and William T. Gallagher, Esq., General Counsel, represent Crown on that task force.

Crown Holdings Inc., formerly Crown Cork & Seal Company, is an American company producing packaging. The company is the world's largest packaging company, and as of 2008, was operating 154 plants in 42 countries, employing over 24,000 people. It claims to manufacture one out of every five beverage cans used in the world, and one out of every three food cans used in North America and Europe. It reported annual sales of \$8.6 billion in 2011 and employs 20,655 people worldwide as of February 2012.



Altria, formerly Philip Morris, is the world's largest tobacco company. It gave ALEC \$40,000 to pay for trips for state lawmakers between 2006 and 2008.

Altria was a "Chairman" level sponsor of the 2011 ALEC Annual Conference in New Orleans (a sponsorship that required a \$50,000

donation in 2010). Altria also served as a sponsor of the Louisiana Welcome Reception at the 2011 ALEC Annual Meeting, for an untold sum. The amount of funding Altria and its predecessor, Philip Morris, have provided to ALEC over the years is not publicly known.

Altria has a seat on ALEC's corporate board. Daniel Smith, the Western Regional Director of Altria Client Services, represents the corporation on the board as of 2012. Toby Spangler, a lobbyist with Altria Client Services, represented the corporation on ALEC's corporate board in 2011. Altria's subsidiary Philip Morris International is listed as the Private Sector Chair of ALEC's "International Relations Task Force" as of 2012.

Altria controls about half of the U.S. tobacco market. It reported annual sales of \$16.6 billion in 2011 and employs 9,900 people worldwide as of February 2012. Its chairman and CEO is Martin J. Barrington. As noted above, tobacco companies like Altria/Philip Morris and Reynolds, have been long-term funders of ALEC's legislative agenda, dating back at least to the 1980s, and key parts of that agenda favor tobacco interests.



Verizon, one of the largest telecommunications companies in the U.S., gave ALEC \$37,000 to fund trips for lawmakers between 2006 and 2008. The total amount of funding Verizon has provided to ALEC over the years is unknown.

Verizon has a seat on ALEC's corporate board and it is the ALEC Corporate Co-Chair for Virginia and Wyoming. Verizon has also been a member of ALEC's "Communications and Technology Task Force."

ALEC's current executive director, Ronald Scheberle, worked "for 31 years as a key member of the Verizon and GTE Federal and State Governmental Affairs Advocacy Team."

Verizon reported annual sales of \$110.8 billion in 2011 and has over 180,000 employees worldwide as of July 2012. Its CEO is Lowell C. McAdam.

Numerous ALEC bills attempt to deregulate telecommunications.



Blue Cross and Blue Shield Association (BC/BSA), the lobbying group for one of the largest providers of health insurance plans in the U.S., gave \$36,750 to fund junkets for ALEC legislators between 2006 and 2008. The total amount of funding BC/BSA provided to ALEC over the years is not known. It announced this spring that it has stopped funding ALEC.

BC/BSA was also a "Director" level sponsor of 2011 ALEC Annual Conference, which in 2010 cost \$10,000.

BC/BSA, whose associated nonprofit BC/BS administers Medicaid for the federal government, had previously worked with ALEC to draft a resolution that would use the issue of states' rights to make health care reform (and regulation of the insurance industry) unconstitutional. ALEC drafted and distributed model legislation in the form of a resolution that would effectively make both a federally created health insurance exchange and a public health insurance option illegal under the 10th Amendment to the Constitution, which guarantees certain non-specific rights to the states. Joan Gardner, a senior executive at BC/BSA admitted playing a key role in crafting the resolution. ALEC's "Tenth Amendment/health care resolution" has been introduced in several states.

Scott Serota is the Chief Executive Officer of BC/BS itself, which has reported revenue of over \$330 million and more than 800 employees. It insures directly or indirectly nearly one-third of the U.S. population, or approximately 99 million Americans.

More details on these and other ALEC corporations are available at www.ALECexposed.org.

Appendix 4: All Corporate Donors to ALEC "Scholarship" Fund

2006-2008

1-800 Contacts

American Electric Power

Allergan

Altria

American Electric Power

Ameristar Casino Vicksburg

Amylin Pharmaceuticals, Inc.

Anheuser-Busch Cos., Inc.

APS

AR Health Care Association

Arch Coal, Inc.

Assurant Health Foundation

Astellas

Astellas Pharma US Inc.

AstraZeneca Pharmaceuticals

AT&T

Bayer

BellSouth

Biotechnology

Blue Cross Blue Shield

BNSF Railway Companies

Boehringer Ingleheim Pharmaceuticals, Inc.

Boeing Company

Border Reallocation

BP Corporation

BP Corporation

Business and Industry Coalition

Casella Waste Systems

Cellular South

Cellular Telecom & Internet Association

Chesapeake Operating, Inc.

ChevronTexaco

Cinergy Corporation

Colorado Automobile Dealers Association

Columbia Gas of Ohio

Comcast

Consumers Energy

Coors Brewing Company

COPIC Insurance Company

Covanta Projects, Inc.

Credit Union Legislative Action Fund

Crown Cork & Seal Company

Dave Barrows & Associates, Inc.

Devon Energy Corporation

Dominion

Duke Power Company

Eli Lilly

Embarg

Entergy

First Energy

FPL Energy Maine

Freeport-McMoran Cooper & Gold

GA Hospital Association

Gamble & Schlemeier, Ltd.

Georgia Electric Membership Corporation

Georgia Hospital Association

Georgia-Pacific Corporation

GlaxoSmithKline

HCA Inc.

Illinois Bankers Association

Intermountain Rural Electric Association

Intuit

JM Family Enterprises

Johnson & Johnson

Koch Industries, Inc.

Louisiana Nursing Home Association

Maine Senate Republican Victory Fund

McGuire Woods Consulting

Metropolitan Utilities District of Omaha

Michelin North America, Inc.

Milton & Rose D. Friedman Foundation

Mississippi Power Company

Appendix 4: All Corporate Donors to ALEC "Scholarship" Fund

MN House of Representatives

Montana Retail Association

National Beer Wholesalers Association

NE Bankers Association

NE Farm Bureau Federation

Nebraska Bankers Association

Nebraska Chamber of Commerce & Industry

Nebraska Farm Bureau Federation

Nestle

NFIB

NH Independent Pharmacy

Nissan North America, Inc.

Northrop Grumman

Northrup Grumman

NorthWestern Energy

Novartis Corporation

Novartis Pharmaceuticals Corp.

Occidental International Corp.

Ohio Cable Telecommunications Association

Okie Tipac

Peabody Energy

Peabody Investments Corp.

Peabody Investments Corp.

Pfizer Inc.

PhRMA

Physicians Insurance

Preti Flaherty

Private Care Association

Progress Energy Service Company

Pueblo of Isleta

Qwest Communications, Inc.

Radcliffe and Associates

Revnolds American

RJ Reynolds Tobacco Co.

Roche Diagnostics

S.C. Association of Realtors

Salt River Project

Sanofi-Aventis

SBC

SC Association of Realtors

SC Credit Union League

Schering Corporation

Sempra Energy

South Carolina Association of Realtors

South Carolina Credit Union League, Inc.

Sprint Nextel

State Farm Insurance Company

Sunoco Inc.

T-Mobile

Takeda Pharmaceuticals

TAP Pharmaceuticals Products Inc.

Taxpavers Network

Texas Association of Dairymen

The Crown Co.

The Flanigan Law Firm

The Williams Companies, Inc.

Unilever United States, Inc.

United Parcel Service

University of Phoenix

University of Virginia

UPS Foundation

UPS Foundation

UST Public Affairs Inc.

Verizon

Wal-Mart

Washington State Medical Association

Williams Companies

Wisconsin Cable Communications

Association, Inc.

Wyeth Pharmaceuticals

Xcel Energy

Appendix 5: ALEC's Frequent Flyers

The following 20 legislators accepted the most money in ALEC gifts for travel between 2006 and 2008. These and other legislators may have received more gifts in the ensuing years, but most of the data for 2009, 2010, 2011, and 2012 has not been provided in response to open records requests.



Dennis Hollingsworth served in the California State Senate from 2002 to 2010 (when he was termed out), and served as minority leader of the California State Senate from 2008 to 2010. He served on ALEC's Energy, Environment, and Agriculture Task Force. He received a total of **\$14,813** in ALEC "scholarships," according to data from 2006 to 2008.



John Harkins served in the Connecticut House of Representatives from 1996 to 2009. He was appointed in 1998 as the Connecticut Chair of the American Legislative Exchange Council and received the Legislator of the Year award from ALEC in 2004. In 2006, he joined ALEC's national Board of Directors. He received a total of \$12,000 in ALEC "scholarships," according to data from 2006 to 2008. Harkins is now the mayor of Stratford.



S. **Chris Jones** has served in the Virginia House of Delegates since 1998. He is a member of ALEC's Health and Human Services Task Force. He received a total **of \$11,808** in ALEC "scholarships," according to data from 2006 to 2008.



Richard J. "Rick" Keene served in the California State Assembly from 2002 to 2008 (when he was termed out). He received a total of \$11,500 in ALEC "scholarships," according to data from 2006 to 2008.



Judson Hill has been a Georgia State Senator since 2004. He serves on ALEC's Health and Human Services Task Force. He received a total of **\$10,392** in ALEC "scholarships," according to data from 2006 to 2008.



Rodney "Pete" Anderson served in the Wyoming House of Representatives from 1992 to 2010.

Anderson received a total of \$10,191 in ALEC "scholarships," according to data from 2006 to 2008.



Bill L. Cadman has been a member of the State Senate in **Colorado** since 2007, when he was appointed to fill a vacancy. From 2000 to 2007, he served in the Colorado House of Representatives. Cadman is the ALEC Colorado State Chairman as of 2011. He also serves on ALEC's Board of Directors. He received a total of **\$9,123** in ALEC "scholarships," according to data from 2006 to 2008.



Gayle Harrell serves in the **Florida** House of Representatives. She served from 2000 to 2008, sat out one term pursuant to Florida's term limits, and was elected again in 2010. She received a total of **\$8,941** in ALEC "scholarships," according to data from 2006 to 2008.



Tom Brinkman served in the **Ohio** House of Representatives from 2000 to 2008. He received a total of **\$8,700** in ALEC "scholarships," according to data from 2006 to 2008.



Nancy Spence has served in the Colorado State Senate since 2006, and served in the House of Representatives from 1999 to 2005. She has been the chair of ALEC's Education Task Force since 2007. She received a total of \$8,219 in ALEC "scholarships," according to data from 2006 to 2008.

Appendix 5: ALEC's Frequent Flyers



William "Chip" Rogers has served in the Georgia State Senate since 2004, and served in the Georgia House of Representatives for one term before that. He is the Treasurer of ALEC's Board of Directors. Rogers also serves as the State Chairman of ALEC in Georgia and received ALEC's "State Chair of the Year" award in 2011. He received a total of \$7,896 in ALEC "scholarships," according to data from 2006 to 2008.



Fred F. Steen, II has served in the State Assembly of **North Carolina** since he was appointed in 2004 to fill a vacancy. He was the North Carolina State Chairman of ALEC as of 2011 and serves on ALEC's Board of Directors. He has received a total of **\$7,665** in ALEC "scholarships," according to data from 2006 to 2008.



Phil Montgomery served in the **Wisconsin** State Assembly from 1998 to 2010. He is currently the Chairperson of the Public Service Commission of Wisconsin. He received a total of **\$7,664** in ALEC "scholarships," according to data from 2006 to 2008.



Carol Weston served in the Maine State Senate from 2002 to 2010 (when she was termed out). She received an ALEC "Legislator of the Year Award" in 2008. She is currently the Maine state director for Americans for Prosperity. She received a total of \$7,611 in ALEC "scholarships," according to data from 2006 to 2008.



Martin Scott has served in the Georgia House of Representatives since 2004. He received a total of \$7,451 in ALEC "scholarships," according to data from 2006 to 2008.



John Wiles has served in the Georgia State Senate since 2004, and previously served in the Georgia House of Representatives from 1994 to 2002. Wiles served as ALEC's State Co-Chair for Georgia. He has received a total of \$7,382 in ALEC "scholarships" according to data from 2006 to 2008.



Renee Kosel has served in the Illinois State
Assembly since 1997. She is the Illinois State Chair
of ALEC and a member of the International
Relations Task Force. She was presented with
ALEC's "Legislator of the Year" award in 2008.
Kosel received a total of \$7,322 in ALEC
"scholarships" according to data from 2006 to
2008.



Kevin J. Mullin has served in the **Vermont** State Senate since 2003. He was ALEC's State Chairman in Vermont as of 2011. He received a total of **\$7,215** in ALEC "scholarships," according to data from 2006 to 2008.



Steve Buehrer was a member of the **Ohio** State Senate from 2007 to 2010 and of the Ohio House of Representatives from 1998 to 2007. He is currently the director of the Ohio Bureau of Worker's Compensation. He received a total of **\$7,056** in ALEC "scholarships," according to data from 2006 to 2008.



Scott Fitzgerald has served in the **Wisconsin** State Senate since 1994. He is currently co-chair of the Joint Committee on Legislative Organization and the Joint Committee on Employee Relations. He received a total of **\$6,958** in ALEC "scholarships, according to data from 2006 to 2008.

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0047 08 Open to Public

A	For th	e 2008 ca	endar year, or tax year beginning and e	ending						
В	Check If	le: Please use IRS	C Name of organization		D Employer identifi	cation number				
	Addre chan	label or print or	AMERICAN LEGISLATIVE EXCHANGE COUNCI	ΓL	50.0	4.40000				
<u> </u>		ge lype.	Doing Business As			52-0140979				
	Initial return Termi	in- Specific	Number and street (or P.O. box if mail is not delivered to street address) 1101 VERMONT AVE., NW, 11TH FLOOR	Room/suite	E Telephone numbe 202-	Telephone number 202-466-3800				
	Arnen	ded tions.	City or town, state or country, and ZiP + 4		G Gross receipts \$	receipts \$ 6,975,222.				
	Appli tion	ca-	WASHINGTON, DC 20005-3515		H(a) is this a group re	etum				
	pendi		ne and address of principal officer:ALAN B. SMITH		for affiliates?	Yes X No				
			E AS C ABOVE		ì	iuded? Yes No				
<u> </u>	Tax-ex		is: X 501(c) (3) ◀ (insert no.) 4947(a)(1) or 527			list. (see instructions)				
			W.ALEC.ORG		H(c) Group exemptio					
			n: X Corporation Trust Association Other	I Year		A State of legal domicile: IL				
		Summ		1 4 1041	DITORNIQUOIL	o date of legal definence, 223				
1	1		scribe the organization's mission or most significant activities: ASSIS	T LEG	ISLATORS. M	EMBERS OF				
Activities & Governance	'		ESS & THE PUBLIC BY SHARING RESEARCH							
T 3	2		s box if the organization discontinued its operations or dispos							
5	3				3	23				
å	4		f independent voting members of the governing body (Part VI, line 1b)			23				
රේ ග	5		ber of employees (Part V, line 2a)			37				
iře	6	Total num	ber of volunteers (estimate if necessary)	*************	6	. 0				
Ř	7a	Total area	s unrelated business revenue from Part VIII, line 12, column (C)	*************	7a	12,220.				
Ă			sted business taxable Income from Form 990-T, line 34			0.				
	-	IACT TILLER	tied busiless taxable income from Form 550-1, line 54	·····	Prior Year	Current Year				
	В	Contributi	ons and grants (Part VIII, line 1h)	<u> </u>	6,130,496.	5,626,129.				
Đ.	9				1,183,156.	1,309,768.				
Revenue	10	-			56,702.	39,325.				
æ	1		nt income (Part VIII, column (A), lines 3, 4, and 7d) nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		432,765.	33,3231				
	12		nue · add lines 8 through 11 (must equal Part VIII, column (A), line 12)		7,803,119.	6,975,222.				
	-		d similar amounts paid (Part IX, column (A), Ilnes 1-3)		19,760.	26,102.				
					2377000	. 40,102.				
45			ald to or for members (Part IX, column (A), line 4) ther compensation, employee benefits (Part IX, column (A), lines 5-10)	-	2,526,777.	2,674,855.				
Š	16.		nai fundraising fees (Part IX, column (A), line 11e)		2/320/1111	2,072,0334				
Expenses	100	Total fund	raising expenses (Part IX, column (D), line 25) 384,45	52		周年7月1日 11981日 11981				
M	17		enses (Part IX, column (A), lines 11a-11d, 11f-24f)		4,692,857.	4,736,675.				
	1		onses. Add lines 13-17 (must equal Part IX, column (A), line 25)		7,239,394.	7,437,632.				
	1	•	ess expenses. Subtract line 18 from line 12		563,725.	<462,410.>				
N S	19	nevertue	ess expenses, Subtract line 10 fform line 12		Beginning of Year	End of Year				
ssets or	20	Total age	ts (Part X, line 16)		3,168,106.	3,391,001.				
Seg	21			- 1	2,171,678.	2,856,983.				
Net As Fund B	21		ilies (Part X, line 26) s or fund balances. Subtract line 21 from line 20	·····	996,428.	534,018.				
D	art II		ture Block		220, 4201	334,0108				
13.5	40 (61 00)	e e e e e e e e e e e e e e e e e e e		1 100-10-10-	and to the heat of our knowled	on end hallet it is triss correct.				
		1								
et-		į								
Sig										
Her	E									
										
Pai	đ									
Pre	Preparer's									
Use	Only									
		DD elle evie	s this return with the preparer shown above? (see instructions)			X Yes I No				

	1990 (2008) AMERICAN LEGISLATIVE EXCHANGE COUNCIL 52-0140979 Page 2
Pa	計劃 Statement of Program Service Accomplishments (see instructions)
1	Briefly describe the organization's mission: SEE SCHEDULE O FOR CONTINUATION
	THE AMERICAN LEGISLATIVE EXCHANGE COUNCIL'S MISSION IS TO ADVANCE THE
	JEFFERSONIAN PRINCIPLES OF FREE MARKETS, LIMITED GOVERNMENT,
	FEDERALISM, AND INDIVIDUAL LIBERTY, THROUGH A NON-PARTISAN,
	PUBLIC-PRIVATE PARTNERSHIP BETWEEN AMERICA'S STATE LEGISLATORS AND
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes", describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes", describe these changes on Schedule O.
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and
	allocations to others, the total expenses, and revenue, if any, for each program service reported.
	and the control of th
4a	(Code:) (Expenses \$ 2,977,527. including grants of \$ 4,563.) (Revenue \$ 25,130.)
-	TASK FORCES - ALEC'S EIGHT POLICY TASK FORCES PROVIDE A FORUM FOR
	LEGISLATORS AND THE PRIVATE SECTOR TO DISCUSS ISSUES, DEVELOP POLICIES,
	AND DRAFT MODEL LEGISLATION. THE EIGHT TASK FORCES ARE: CIVIL
	JUSTICE, EDUCATION, NATURAL RESOURCES, COMMERCE AND ECONOMIC
	DEVELOPMENT, TELECOMMUNICATIONS, PUBLIC SAFETY ELECTIONS, TAX AND
	FISCAL POLICY, AND HEALTH AND HUMAN SERVICES.
	The state of the s
4b	(Code:) (Expenses \$ 1,955,040 · Including grants of \$ 21,539 ·) (Revenue \$ 1,189,026 ·)
•	CONFERENCES - ALEC HOLDS SEVERAL CONFERENCES A YEAR, PROVIDING
	WORKSHOPS ON CURRENT ISSUES WITH LEADING EXPERTS, PUBLIC FIGURES AND
	ELECTED OFFICIALS. THE THREE NATIONAL CONFERENCES HELD DURING 2008
	WERE THE 35TH ANNUAL MEETING, SPRING TASK FORCE SUMMIT, AND STATES AND
	NATIONAL POLICY SUMMIT.
	,
4c	(Code:) (Expenses \$ 717,090. including grants of \$ 0.) (Revenue \$ 93,387.)
	MEMBERSHIP - MEMBERSHIP MANAGES THE PROGRAMS FOR THE RECRUITMENT AND
	RETENTION OF ALEC STATE LEGISLATOR MEMBERS. THIS INCLUDES LIAISON WITH
	THE ALEC STATE CHAIRS, PRIVATE SECTOR STATE CHAIRS, AND SIX STATE
	LEADERSHIP TEAMS. IN ADDITION, MEMBERSHIP PROVIDES ASSISTANCE TO ALEC
	STATE CHAIRS IN RAISING STATE SCHOLARSHIP FUNDS, TRACKING THE
	EXPENDITURES OF THESE FUNDS, AND ENSURING THAT MEMBERS OF ALEC'S
	LEADERSHIP ARE OPERATING IN ACCORDANCE WITH ALEC'S POLICIES AND
	PROCEDURES.
	e any water youthy y
4d	Other program services. (Describe in Schedule O.)
44	(Expenses \$ 308,028. including grants of \$) (Revenue \$ 2,225.)
4e	Total program service expenses \$ 5,957,685. (Must equal Part IX, Line 25, column (B).)
न्द	Form 990 (2008)
	rom 950 (2006)

Part IV Checklist of Required Schedules Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A X Is the organization required to complete Schedule B, Schedule of Contributors? 2 X Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II 4 Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III N/A 5 6 Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 6 X 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II X 7 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete X Schedule D, Part III 8 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV X 10 Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? X If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable 11 12 Did the organization receive an audited financial statement for the year for which it is completing this return that was X prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII 12 Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E X 13 13 14a Did the organization maintain an office, employees, or agents outside of the U.S.? b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U.S.? If "Yes," complete Schedule F, Part I 14b X 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity iocated outside the United States? If "Yes," complete Schedule F, Part II X 15 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III X 16 Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I 17 Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? // "Yes," complete Schedule G, Part II 18 X Did the organization report more than \$15,000 on Part Vill, line 9a? If "Yes," complete Schedule G, Part III 19 Did the organization operate one or more hospitals? If "Yes," complete Schedule H 20 20 Did the organization report more than \$5,000 on Part iX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 21 X Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III 22 22 X 23 23 Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. X If "No", go to question 25 24a b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24c d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I X b Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a X prior year? If "Yes," complete Schedule L, Part I 25b

X

X

26

Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial

contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III

			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee:	1.435 in		
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an			
	indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other			
	person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV	28a		X
b	Have a family member who had a direct or indirect business relationship with the organization?			
	If "Yes," complete Schedule L, Part IV	28b		X
C	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional			
	corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization flquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		X
35	is any related organization a controlled entity within the meaning of section 512(b)(13)?			
	If "Yes," complete Schedule R, Part V, line 2	35		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X

Form 990 (2008)

Pa	Statements Regarding Other IRS Filings and Tax Compliance	J2 0140	717		age o
700000	Total Control			Yes	No
18	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of		31 (C)	100	
	U.S. Information Returns. Enter -0- if not applicable	1a 15	1		THE STATE OF
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 0	4		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and management of the comply with backup withholding rules for reportable payments to vendors and management of the complex compl				
•	(gambling) winnings to prize winners?		1c	X	1125
29	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		12 TS	*******	1220 Hz
	filed for the calendar year ending with or within the year covered by this return	2a 37		1	
h	If at least one is reported on line 2a, did the organization file all required federal employment tax return		2b	X	-20-11-12
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see		1938		TOWN TO
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covere		3a	X	15.4.24.1
	ARMA BILL TOPICAL PROPERTY AND THE PROPERTY AND ASSESSMENT OF THE PROPERTY AS		3b	X	
	At any time during the calendar year, did the organization have an interest in, or a signature or other	authority over a	30	Α	
-10	financial account in a foreign country (such as a bank account, securities account, or other financial		4a		X
ь	If "Yes," enter the name of the foreign country:	accounty?	약원 살린	(1) Sept.	3644
D	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign I	Pank and		3	
	Financial Accounts,	Dailk and	1		
6a	Was the organization a party to a prohibited tax sheiter transaction at any time during the tax year?		5a	100	X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa		5b		X
	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity		50		
C					
65	Tax Shelter Transaction? Did the organization solicit any contributions that were not tax deductible?	**************************	5c		X
	If "Yes," did the organization include with every solicitation an express statement that such contribut		6a		
		-	er		
7	were not tax deductible? Organizations that may receive deductible contributions under section 170(c).	***************************	6b	: 799	Territ
a	Did the organization provide goods or services in exchange for any quid pro quo contribution of more	shan \$750	(日本)	ing Court	X
-	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7a 7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was		70		-
	to file Form 8282?		7c		x
ď	If "Yes," Indicate the number of Forms 9282 filed during the year	•	_000g	SEN.	
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a p				
·	benefit contract?		7e	1000	X
'n	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contr	act?	71		X
•	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?		79		X
	For contributions of cars, boats, airplanes, and other vehicles, dld the organization file a Form 1098-C		7h		X
8	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and sec			\$ 1987 E	
•	supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring or				
	excess business holdings at any time during the year?		B B	WE THE	f. 1. 14 . 34 .
Ω	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.		10 A	1.40	STATE OF
а	Did the organization make any taxable distributions under section 4966?	N/A	9a	E	11/1/201
	Did the organization make a distribution to a donor, donor advisor, or related person?	N/A	9b		
10	Section 501(c)(7) organizations. Enter: N/A		- N	100	44574.3
а	Initiation fees and capital contributions included on Part VIII, line 12	10a	**		
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	8.1		
11	Section 501(c)(12) organizations. Enter: N/A	100	。醴		230 S.
	Gross income from members or shareholders	11a		調整	
	Gross income from other sources (Do not net amounts due or pald to other sources against	4.54			15950) 405644
	amounts due or received from them.)	116		. 整體	
	anisonis acc of relative heir maind	· · · · · ·	11.00	EE	A. Sandara

12a

12a Section 4947(a)(1) non-exempt charitable trusts, is the organization filing Form 990 in lieu of Form 1041?

	(2008)

52-0140979 Page 6

Form 990 (2008)

AMERICAN LEGISLATIVE EXCHANGE COUNCIL 52-0140979 Page 12-0140979 Page 22-0140979 Page 23-0140979 Page 23-0140

Sec	tion A. Governing Body and Management				
		ı	· (Special for	Yes	No
	For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the circ	umstances,			
_	processes, or changes in Schedule O. See Instructions.				
	Enter the number of voting members of the governing body	23 23			
b	the state of the s				32
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with an		1000		***
_	officer, director, trustee, or key employee?		2	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct				
_	of officers, directors or trustees, or key employees to a management company or other person?		3		X
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 v		4		X
5	Did the organization become aware during the year of a material diversion of the organization's assets?		5	35	Х
6	Does the organization have members or stockholders?		6	X	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members o		_	₹.	
	governing body? Are any decisions of the governing body subject to approval by members, stockholders, or other persons?		7a	X	X
D D	Did the organization contemporaneously document the meetings held or written actions undertaken during the		7b	12000	12/15/85
8					
8	by the following:		8a	X	STREET,
b	The governing body? Each committee with authority to act on behalf of the governing body?		8b	-	X
9a	Does the organization have local chapters, branches, or affillates?		9a	-	X
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters		9a		<u>A</u>
D	and branches to ensure their operations are consistent with those of the organization?		9ь		
10	Was a copy of the Form 990 provided to the organization's governing body before it was flied? All organization		90		
10	describe in Schedule O the process, if any, the organization uses to review the Form 990		10	x	
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached a			-42	
••	organization's malling address? If "Yes," provide the names and addresses in Schedule O	T I	11		X
Sec	tion B. Policies				
				Yes	No
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13		12a	1 1 1	X
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give r				
	to conflicts?		12b		
C	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," de				
	In Schedule O how this Is done		12c		
13	Does the organization have a written whistleblower policy?		13		X
14	Does the organization have a written document relention and destruction policy?		14	X	
15	Did the process for determining compensation of the following persons include a review and approval by inde	pendent	7944		
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision:		24. III		张 基
a	The organization's CEO, Executive Director, or top management official?		15a	X	
b	Other officers or key employees of the organization?		15b	X	
	Describe the process in Schedule O. (see instructions)				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with	าล		ģ., iģ.	
	taxable entity during the year?		16a		X
b	if "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its				
	In joint venture arrangements under applicable federal tex law, and taken steps to safeguard the organization		能力	器標	4.43
	exempt status with respect to such arrangements?		16b		
Sec	tion C. Disclosure				
17	List the states with which a copy of this Form 990 is required to be filed ▶ AK, AL, AR, AZ, CA, CO			, KS	, KY
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available	for		
	public inspection. Indicate how you make these available. Check all that apply.				
	Own website Another's website X Upon request				•
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict or	interest policy, ar	nd fina	ncial	
	statements available to the public.				
20	State the name, physical address, and telephone number of the person who possesses the books and record	ds of the organizat	tion: 🕨	·	
	THE ORGANIZATION - 202-466-3800				
	1101 VERMONT AVE., NW, 11TH FL, WASHINGTON, DC 20005				
83200	SER SCHEDULE O FOR FULL LIST OF STATES		Form	990	20081

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not c	ompensate an	y of	ficer	, dir	ecto	or, tru	uste	e, or key employee.		
(A)	(B)			((2)			(D)	(F)	
Name and Title	Average			Posi				Reportable	Reportable	Estimated
	hours	(cl	heck	call i	that	app	iy)	compensation	compensation	amount of
	per week	횮						from the	from related	other
	Week	die				pa		organization	organizations (W-2/1099-MISC)	compensation from the
		Stre	age of			Dens		(W-2/1099-MISC)	(1121000111100)	organization
		2	E E		톭	8 2		ì		and related
		ndividual trustee or director	nstitutional trustee	Officer	di em	Highest compensated employee	E .			organizations
SENATOR STEVE FARIS	100	.55	5	0		Ξ.	- E			
NATIONAL CHAIRMAN	1.00	x						0.	0.	0.
SENATOR L. PATRICK ENGEL	1.00	A	\vdash	\vdash	-	\vdash	-	0.	0.	0.
FIRST VICE CHAIRMAN	1.00	x						0.	0.	0.
SPEAKER WILLIAM HOWELL		-	-	-	-		-			
SECOND VICE CHAIRMAN	1.00	x						0.	0.	0.
REP. JANE CUNNINGHAM										
TREASURER	1.00	X			_		L	0.	0.	0.
SPEAKER TOM CRADDICK						Γ.				
SECRETARY	1.00	X				டீ	L	0.	. 0.	0.
REP. DOLORES MERTZ		_								_
IMMEDIATE PAST CHAIR	1.00	X				_		0.	0.	0.
REP. LISTON BARFIELD	4 4 4									
DIRECTOR	1.00	X	_		L		_	0.	0.	0.
REP. HAROLD J. BRUBAKER										_
DIRECTOR	1.00	X		_	_	<u></u>		0.	0.	0.
REP. EARL EHRHART										
DIRECTOR	1.00	X			<u> </u>	_		0.	0.	0.
REP. NOBLE ELLINGTON	1 00	.,			İ			0.	0.	•
DIRECTOR REP. DAVID N. FRIZZELL	1.00	X	-		-		<u> </u>	<u> </u>	U.	0.
DIRECTOR	1.00	x						0.	0.	0.
SEN. WILLIAM HEWES III	1.00	^	-	├		-	-	. 0.	0.	<u> </u>
DIRECTOR	1.00	X			1			0.	0.	0.
SENATOR OWEN H. JOHNSON	1.00	 ^	-	-	┢╾	-	-			<u> </u>
DIRECTOR	1.00	X		l			l	0.	0.	0.
REP. STEVE MCDANIEL		-	-			\vdash				-
DIRECTOR	1.00	X						0.	0.	0.
REP. PHILLIP MONTGOMERY										
DIRECTOR	1.00	X						0.	0.	0.
REP. JOHN PISCOPO										
DIRECTOR	1.00	X						0.	0.	0.
SENATOR WILLIAM RAGGIO								350		
DIRECTOR	1.00	X					_	0.	0.	0.

832007 12-18-08

Part VII Section A. Officers, Directors, Tru	istees, Key E	mpl	oye	25, Ø	nd l	High	rest	t Compensated Employ	ees (continued)			
(A)	(B)	(B) (C)				(D)	(E)		(F)		
Name and title	Average			Pos				Reportable Reportabl			Estim	
	hours	(0	hecl	k all	that	app	oly)	compensation	compensatio		amou	
,	per week	8]	from the	from related organizations		oth comper	
İ	WEEK	鲁				E E		organization	(W-2/1099-MIS		from	
1		SE SE	gg			i i	1	(W-2/1099-MISC)	(.,, ., ., ., ., ., ., ., ., ., ., ., ., .	,	organiz	
		100	RBO		ploye	8					and re	
		individual trustee or director	Institutional trustee	Officer	es Es	Highest compensated employee	E G				organiz	ations
SENATOR DEAN A. RHOADS		-	Γ.	-	- -	-	_					
DIRECTOR	1.00	_~						0.		0.		0
SENATOR VAL A. STEVENS	7.00	12	-	-	-	-	-	0.		۷.		0.
		ļ.,		l				0.		_		^
DIRECTOR REP. JAMES VAN FOSSEN	1.00	10	-		-		⊢	0.		0.	1	0.
DIRECTOR	1 00	X						0.		0.		^
SENATOR SUSAN WAGLE	1.00	12	-	-		⊢	}	0.		<u> </u>		0.
DIRECTOR	1.00	x	1			1		0.		0.		^
REP. HAL WICK	1.00	1	├		-	├—	├-	U •				0.
DIRECTOR	1.00	ᢏ						0.		0.		0
ALAN B. SMITH	1.00	1	-	 	├	├	╂	U .		<u> </u>		0.
EXECUTIVE DIRECTOR	37.50			X			1	168,070.		0.	o	117.
LISA BOWEN	21.30	 	-	-	-	-	-	100,070.		- 0 -	0,	11/.
SR DIR OF FINANCE/ADMIN.	37.50			x				94,288.		0.	10	077.
LORI ROMAN	37.30		-	A	-	├-	╌	34,200.			10,	011.
EXEC. DIR. (1/1-2/18/08)	37.50	1		x				145,882.		0.	2	424.
MICHAEL BOWMAN	37.30	\vdash	-	-	-	-	-	140,002.		٠.	<u> </u>	724.
SR DIR OF POLICY/STRAT.	37.50	1				x	1	145,855.		0.	19	784.
BR BIR OF FORIET/BIRATE	37130	┢	\vdash	-	-	1	╁╾	143/0331			40,	704.
		İ										
1b Total							-	554,095.		0.	41,	402.
2 Total number of individuals (including those	in 1a) who re	ceiv	ed r	nore	tha	n \$1	100	,000 in reportable			h	
compensation from the organization	**************								····	🕨		3
											Ye	_ 1
3 Dld the organization list any former officer,	director or tru	ste	e, ke	y en	nplo	yee,	or	highest compensated e	mployee on			
line 1a? If "Yes," complete Schedule J for s	uch individual		,	•••••		• • • • •	• • • • •				3	X
4 For any individual listed on line 1a, is the su												
and related organizations greater than \$150											4 X	
5 Did any person fisted on line 1s receive or a												3 心底
the organization? If "Yes," complete Sched	ule J for such	per	son					<u></u>			5	X
Section B. Independent Contractors									, , , , , , , , , , , , , , , , , , , 			
 Complete this table for your five highest co 	mpensated in	qeb	ende	ent c	ont	ract	ors	that received more than	\$100,000 of con	pens	ation from	1
the organization.								1				
(A) Name and business	addonaa							(B) Description of s	andaaa	_	(C)	ėlon.
	1.55	~~						Description of s	services		compensa	lion
CMI, 200 MILE CROSSING BI	LVD., R	OC.	HE.	ST.	BK	•			Į.		000	255
NY 14624	C4 F Dans	50						AUDIO VISUAL	·		297,	357.
ACCENT ON THE CHILDREN, 615 BARRONE								265				
STREET, #303, NEW ORLEANS	S, LA /	ÛΙ	13					CHILDCARE/ME	ETING		139,	365.
April 1												
	,_,_,]				
2 Total number of independent contractors (e In	1) w	ho r	ece	lved	mo	ore than \$100,000 in con	pensation			7
from the expenization	2									5 725M	the talking a Style	3177.0

				SLATIVE	EXCHANGE C	COUNCIL	52-0140	979 Page 9
	IVI	Statement of Rever	nue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
tions, gifts, grants r similar amounts	c d e	Federated campaigns Membership dues Fundralsing events Related organizations Government grants (contribut All other contributions, gifts, gran	1c 1d 1d 1e					
Contributions and other sim	g	similar amounts not included abor Noncash contributions included in lines Total. Add lines 1a-1f	ve 1f 5	626129.	5,626,129.			
Program Service Revenue	2 a b c d	CONFERENCES/SEM	IINARS	Business Code	1,201,381. 93,387.	1,076,031. 93,387.		125,350.
Pro		All other program service reve Total. Add lines 2a-2f			1,309,768.		THE THE TAX	影響的為這門
	3 4 5	Investment income (including other similar amounts)	x-exempt bond p	proceeds	39,325.		•	39,325.
тепие	C	Gross Rents Less: rental expenses Rental income or (loss)	(i) Real	(ii) Personal				
	7 a	Net rental income or (loss) Gross amount from sales of assets other than inventory tess: cost or other basis and sales expenses	(I) Securities	(ii) Other				
	d	Gain or (loss) Net gain or (loss) Gross Income from fundraising including \$	g events (not	>				
Other Reve	C	contributions reported on line Part IV, line 18 Less: direct expenses Net income or (loss) from func Gross income from gaming ac	ab iralsing events	_				
	b	Part IV, line 19 Less: direct expenses Net income or (loss) from gam Gross sales of inventory, less	b ing activities					
	b	and allowances Less; cost of goods sold Net Income or (loss) from sale Miscellaneous Revenu	b s of inventory					
	11 a b c				- County	770000 107	1000000	
83200 02-02	12 9-09	Total Add lines 11a-11d Total Revenue. Add lines 1h, 2g. 3,	***************************************		6,975,222.	1,172,198.		164,675. Form 990 (2008)

Part X Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

org 2 Grid the 3 Grid org See 4 Be 5 Co true 6 Coin per par 7 Ott 10 Par 110 Par 110 Par 111 Fet a Ma b Lei c Acid Lol e Pro 112 Add 113 Off 114 Infe 115 Root 116 Occ 117 Tra 118 Par 118 Par 118	ants and other assistance to governments and ganizations in the U.S. See Part IV, line 21	26,102. 433,301. 1,764,018. 61,338. 257,377. 158,821. 32,868. 88,367.	26,102. 303,311. 1,249,450. 43,356. 167,236. 127,070. 23,229. 62,452.	86,660. 343,681. 12,006. 57,949. 23,441.	43,330 170,887 5,976 32,192 8,310
2 Grither 3 Grid org See 4 Bee 5 Co tru per par 7 Ott 10 Pai 11 Fer a Ma b Lei c Acid Lol e Pro f Inv g Ott 11 Add	rants and other assistance to individuals in a U.S. See Part IV, line 22 rants and other assistance to governments, ganizations, and individuals outside the U.S. see Part IV, lines 15 and 16 reflits paid to or for members compensation of current officers, directors, estees, and key employees mpensation not included above, to disqualified risons (as defined under section 4958(f)(1)) and risons described in section 4958(c)(3)(B) her salaries and wages insion plan contributions (include section 401(k) disection 403(b) employer contributions) har employee benefits estyroli taxes es for services (non-employees): anagement gal counting boying pressional fundralsing services. See Part IV, line 17	433,301, 1,764,018. 61,338. 257,377. 158,821. 32,868. 88,367.	303,311. 1,249,450. 43,356. 167,236. 127,070.	86,660. 343,681. 12,006. 57,949. 23,441.	43,330 170,887 5,976 32,192 8,310
the 3 Gray org See 4 Be 5 Co tru per par 7 Ott and 9 Ott 11 Fet and b Lei c Acid Lol e Pro f Inv 9 Ott 12 Add 13 Off 14 Infe 15 Root 16 Occ 17 Tra 18 Pat 18 Pat 18 Pat 18	e U.S. See Part IV, line 22 rants and other assistance to governments, ganizations, and individuals outside the U.S. be Part IV, lines 15 and 16 refits paid to or for members compensation of current officers, directors, estees, and key employees compensation not included above, to disqualified risons (as defined under section 4958(f)(1)) and risons described in section 4958(c)(3)(B) ther salaries and wages consistent and w	433,301, 1,764,018. 61,338. 257,377. 158,821. 32,868. 88,367.	303,311. 1,249,450. 43,356. 167,236. 127,070.	86,660. 343,681. 12,006. 57,949. 23,441.	43,330 170,887 5,976 32,192 8,310
3 Grive organization of the control	rants and other assistance to governments, ganizations, and individuals outside the U.S. be Part IV, lines 15 and 16	433,301, 1,764,018. 61,338. 257,377. 158,821. 32,868. 88,367.	303,311. 1,249,450. 43,356. 167,236. 127,070.	86,660. 343,681. 12,006. 57,949. 23,441.	43,330 170,887 5,976 32,192 8,310
org See 4 Bee 5 Co tru 6 Coi per par 7 Ott 8 Per and 9 Ott 10 Pai 11 Fei a Ma b Lei c Aci d Loi e Pro f Inv g Ott 12 Ad 13 Off 14 Infe 15 Roj 16 Oct	ganizations, and individuals outside the U.S. be Part IV, lines 15 and 16	1,764,018. 61,338. 257,377. 158,821. 32,868. 88,367.	1,249,450. 43,356. 167,236. 127,070.	343,681. 12,006. 57,949. 23,441.	43,330 170,887 5,976 32,192 8,310
See 4 Be 5 Co tru 6 Coi per par 7 Oth 8 Per and 9 Oth 10 Par 11 Fer d Loi e Pro f Inv 9 Oth 12 Add 13 Off 14 Infe 15 Root 17 Tra 18 Par 18 Par 18 Par 18	per Part IV, lines 15 and 16 per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for per little paid to or for members per little paid to or for members per little paid to or for members per little paid to or for	1,764,018. 61,338. 257,377. 158,821. 32,868. 88,367.	1,249,450. 43,356. 167,236. 127,070.	343,681. 12,006. 57,949. 23,441.	43,330 170,887 5,976 32,192 8,310
4 Be 5 Co tru 6 Coi per par 7 Ott 8 Per and 9 Ott 10 Pa 11 Fei b Lei c Aci d Lol e Pro f Inv g Ott 12 Ad 13 Off 14 Inf 15 Ro 16 Oc 17 Tra 18 Pa 18 Pa	enefits paid to or for members compensation of current officers, directors, compensation not included above, to disqualified risons (as defined under section 4958(f)(1)) and risons described in section 4958(c)(3)(B) ther salaries and wages consider the section 401(k) disection 403(b) employer contributions) that employee benefits contributions (include section 401(k) disection 403(b) employer contributions) that employee benefits contributions co	1,764,018. 61,338. 257,377. 158,821. 32,868. 88,367.	1,249,450. 43,356. 167,236. 127,070.	343,681. 12,006. 57,949. 23,441.	43,330 170,887 5,976 32,192 8,310
5 Co tru 6 Coi per 7 Oth 8 Per and 9 Oth 10 Pa 11 Fei a Ma b Le c Ac d Lol e Pro f Inv g Oth 12 Ad 13 Off 14 Infe 15 Ro 16 Oc 17 Tra 18 Pa	ompensation of current officers, directors, istees, and key employees	1,764,018. 61,338. 257,377. 158,821. 32,868. 88,367.	1,249,450. 43,356. 167,236. 127,070.	343,681. 12,006. 57,949. 23,441.	43,330 170,887 5,976 32,192 8,310
tru 6 Coi per per 7 Oth 8 Per and 9 Oth 10 Pa 11 Fei a Ma b Lei c Aci d Loi e Pro f Inv g Oth 12 Ad 13 Off 14 Infe 15 Ro 16 Oc 17 Tra 18 Pa	instees, and key employees Impensation not included above, to disqualified Irsons (as defined under section 4958(f)(1)) and Irsons described in section 4958(c)(3)(B) Inher salaries and wages Insign plan contributions (Include section 401(k)) Inher employee benefits Iryoft taxes Iryoft taxes Iryoft section 403(b) employees): Iryoft anagement Iryoft section 403(b) employees): Iryoft anagement Iryoft section 403(b) employees): Iryoft taxes Iryoft section 403(b) employees): Iryoft taxes Iryoft section 403(b) employees): Iryoft section 403(b) employees): Iryoft section 403(b) employees): Iryoft section 4958(c)(3)(B) Iryoft section 4958(c)(B) Iryoft sectio	1,764,018. 61,338. 257,377. 158,821. 32,868. 88,367.	1,249,450. 43,356. 167,236. 127,070.	343,681. 12,006. 57,949. 23,441.	170,887 5,976 32,192 8,310
6 Con per par par par par par par par par par pa	mpensation not included above, to disqualified rsons (as defined under section 4958(f)(1)) and rsons described in section 4958(c)(3)(B) her salaries and wages nsion plan contributions (include section 401(k)) d section 403(b) employer contributions) her employee benefits syroli taxes es for services (non-employees): anagement gal secounting bbying pressional fundralsing services. See Part IV, line 17	1,764,018. 61,338. 257,377. 158,821. 32,868. 88,367.	1,249,450. 43,356. 167,236. 127,070.	343,681. 12,006. 57,949. 23,441.	170,887 5,976 32,192 8,310
per par par par par par par par par par pa	rsons (as defined under section 4958(f)(1)) and rsons described in section 4958(c)(3)(B) her salaries and wages nsion plan contributions (include section 401(k) d section 403(b) employer contributions) her employee benefits syroli taxes es for services (non-employees): anagement gal secounting byling ofessional fundralsing services. See Part IV, line 17	61,338. 257,377. 158,821. 32,868. 88,367.	43,356. 167,236. 127,070.	12,006. 57,949. 23,441.	5,976 32,192 8,310
par 7 Ott 8 Per and 9 Ott 10 Pa 11 Fer a Ma b Leg c Acd d Lol e Pro f Inv g Ott 12 Ad 13 Off 14 Infe 15 Ro 16 Oc 17 Tra 18 Pag	rsons described in section 4958(c)(3)(B) her salaries and wages nsion plan contributions (Include section 401(k) d section 403(b) employer contributions) her employee benefits syroli taxes es for services (non-employees): anagement gal counting bbying pressional fundralsing services. See Part IV, line 17	61,338. 257,377. 158,821. 32,868. 88,367.	43,356. 167,236. 127,070.	12,006. 57,949. 23,441.	5,976 32,192 8,310
7 Ott 8 Per and 9 Ott 10 Pa 11 Fer a Ma b Le c Ac d Lol e Pro f Inv g Ott 12 Ad 13 Off 14 Infe 15 Ro 16 Oc 17 Tra 18 Pa 18 Pa	her salaries and wages nsion plan contributions (Include section 401(k)) d section 403(b) employer contributions) her employee benefits syroli taxes es for services (non-employees): anagement gal counting bbying pfessional fundralsing services. See Part IV, line 17	61,338. 257,377. 158,821. 32,868. 88,367.	43,356. 167,236. 127,070.	12,006. 57,949. 23,441.	5,976 32,192 8,310
8 Per and and 9 Ott 10 Per 11 Fer a Ma b Leg c Acid Lol e Pro f Inv 9 Ott 12 Add 13 Off 14 Infe 15 Rog 16 Occ 17 Tra 18 Page 15 And 18 Page 1	nsion plan contributions (Include section 401(k) d section 403(b) employer contributions) har employee benefits lyroli taxes es for services (non-employees): anagement gal licounting bbying pfessional fundralsing services. See Part IV, line 17	61,338. 257,377. 158,821. 32,868. 88,367.	43,356. 167,236. 127,070.	12,006. 57,949. 23,441.	5,976 32,192 8,310
and 9 Oth 10 Pay 11 Fer a Ma b Ley c Acc d Lol e Pro f Inv g Oth 12 Add 13 Off 14 Infe 15 Rog 16 Occ 17 Tra 18 Pay	d section 403(b) employer contributions) har employee benefits lyroli taxes es for services (non-employees): anagement gal licounting bbying pfessional fundralsing services. See Part IV, line 17	257,377. 158,821. 32,868. 88,367.	167,236. 127,070. 23,229.	57,949. 23,441. 6,436.	32,192 8,310
9 Oth Pay 11 Feb a Ma b Leg c Acc d Lol e Pro f Inv g Oth 12 Add 13 Off 14 Infe 15 Rog 16 Occ 17 Tra 18 Pay	har employee benefits lyroli taxes es for services (non-employees): anagement gal counting bbying pfessional fundralsing services. See Part IV, line 17	257,377. 158,821. 32,868. 88,367.	167,236. 127,070. 23,229.	57,949. 23,441. 6,436.	32,192 8,310
a Mab Lei C Accided Profit Inv. 112 Add 113 Off 114 Infe 115 Rocal 116 Occ 117 Trails Paris	es for services (non-employees): anagement gal counting bbying pfessional fundralsing services. See Part IV, line 17	32,868. 88,367.	23,229.	23,441. 6,436.	8,310
a Mab Leg c Acc d Lol e Pro f Inv g Oth 12 Add 13 Off 14 Infe 15 Roj 16 Occ 17 Tra 18 Page 18	es for services (non-employees): anagement gal counting bbying ofessional fundralsing services. See Part IV, line 17	32,868. 88,367.	23,229.	6,436.	
a Mab Leg c Acc d Lol e Pro f Inv g Oth 12 Add 13 Off 14 Infe 15 Rog 16 Occ 17 Tra 18 Page 18	anagement gal counting bbying ofessional fundralsing services. See Part IV, line 17	88,367.			3.203
b Leg c Acc d Lol e Pro f Inv g Ott 12 Add 13 Off 14 Inf 15 Ro 16 Occ 17 Tra 18 Pa	gal	88,367.			3.203
c Accided to the control of the cont	bbying	88,367.			
d Lole Pro f Inv g Ott 12 Ad 13 Off 14 Infe 15 Ro 16 Oc 17 Tra 18 Page 15 Pro f 16 Pro f 18 P	bbying			17,303.	8,612
e Pro f Inv g Oth 12 Ad 13 Off 14 Infe 15 Ro 16 Oc 17 Tre 18 Pa	ofessional fundralsing services. See Part IV, line 17				3,022
f Inv g Ott 12 Ad 13 Off 14 Infe 15 Ro 16 Oc 17 Tra 18 Pay		ľ			
9 Oth 12 Ad 13 Off 14 Infe 15 Ro 16 Oc 17 Tra 18 Pa	resument management teas		to the true Control of the Annual Control of the Co	traphe - 1844, A VARIABLE PROVINCIAL	
12 Ad 13 Off 14 Info 15 Ro 16 Oc 17 Tra 18 Pay	her	207,578.	184,583.	22,300.	695
13 Off 14 Info 15 Ro 16 Oc 17 Tra 18 Pay	Ivertising and promotion	195.	195.		
14 Info 15 Ro 16 Oc 17 Tra 18 Pay	fice expenses	473,497.	425,373.	35,489.	12,635
15 Ro 16 Oc 17 Tra 18 Pay	ormation technology	62,877.	44,962.	11,961.	5,954
16 Oc 17 Tra 18 Pay	yaitles	······································	•		
17 Tra 18 Pay	ecupancy	649,344.	458,916.	127,142.	63,286
18 Pa	avei	376,305.	340,104.	36,198.	
	yments of travel or entertainment expenses				
for	any federal, state, or local public officials				
	onferences, conventions, and meetings	2,204,173.	2,081,311.	122,862.	
	erest	23,268.	16,444.	4,556.	2,268
	yments to affiliates				
	preclation, depletion, and amortization	105,151.	74,314.	20,589.	10,248
,	surance	39,753.	31,339.	5,618.	2,796
	ner expenses, ilemize expenses not covered		Personal Committee of the Committee of t	ALCELL 公司籍:海、	
abo	ove. (Expenses grouped together and labeled				
Mis	scellaneous may not exceed 5% of total penses shown on line 25 below.)				
	ISCELLANEOUS	117,031.	0.	117,031.	- Committee of the Comm
	AD DEBT EXPENSE	103,500.	73,148.	20,265.	10,087
	ONORARIA/WRITER FEES	56,921.	56,921.	0.	20,007
	UBSCRIPTIONS	56,643.	55,107.	1,456.	80
	ERCHANT FEES	44,987.	42,337.	1,769.	881
	other expenses	94,217.	70,425.	20,783.	3,009
	ווייי בעליבווסבס ו	7,437,632.	5,957,685.	1,095,495.	384,452
	· · · · · · · · · · · · · · · · · · ·	1123110361	3,331,0031	~14721273.	304,432
	tal functional expenses. Add lines 1 through 24f				
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AMERICAN LEGISLATIVE EXCHANGE COUNCIL

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34 Total liabilities and net assets/fund balances 3,168,106. 34 3,391,001. Part XI Financial Statements and Reporting 1 Accounting method used to prepare the Form 990: Cash X Accrual Other 2a Were the organization's financial statements compiled or reviewed by an independent accountant? b Were the organization's financial statements audited by an independent accountant? c If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3b X	ŧ,	ı	Retained earnings, endowment, accumulated in	come, or other funds			
Total liabilities and net assets/fund balances 3, 168, 106, 34 5, 391, 001. Part XII Financial Statements and Reporting Yes No 1 Accounting method used to prepare the Form 990: Cash X Accrual Other 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2b X b Were the organization's financial statements audited by an independent accountant? c If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3b X	ž				996,428		
Part XI Financial Statements and Reporting 1 Accounting method used to prepare the Form 990: Cash X Accrual Other 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2b X b Were the organization's financial statements audited by an independent accountant? c If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3b X			Total liabilities and net assets/fund balances	***************************************	3,168,106	. 34	3,391,001.
1 Accounting method used to prepare the Form 990: Cash X Accrual Other 2e Were the organization's financial statements compiled or reviewed by an independent accountant? 2e Were the organization's financial statements audited by an independent accountant? 2e Were the organization's financial statements audited by an independent accountant? 2e X 2f X 2b X 2c X 2c X 2c X 2c X 2c X 2d X 2d X 2d X 2d X 2d X 2d X 2d X 2d	Pa	ΗX	Financial Statements and Reporting		<u> </u>		L Von I No
Were the organization's financial statements compiled or reviewed by an independent accountant? b Were the organization's financial statements audited by an independent accountant? c If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3b			•				
b Were the organization's financial statements compiled or reviewed by an independent accountant? b Were the organization's financial statements audited by an independent accountant? c If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 5 15 Yes " did the organization undergo the required audit or audits? 3b	4	Acc	counting method used to prepare the Form 990:		11 101		
b Were the organization's financial statements audited by an independent accountant? c If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 5 If "Yes" did the organization undergo the required audit or audits? 3b	20	10/0	re the organization's financial statements compile	or reviewed by an independer	nt accountant?		
c If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3b		MA	the organization's financial statements audited	by an independent accountant	?		20 A
review, or compliation of its financial statements and selection of an independent accountant? 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3a X 3b		16 =1	vos" to lines 2s or 2h, does the organization have	a committee that assumes resp	consibility for oversight of t	ne au	DH.
3a As a result of a federal award, was the organization required to undergo an audit or audits as set form in the Single Audit Act and OMB Circular A-133? 3a X 1b 15 Year add the propriestory undergo the required audit or audits? 3b			low, or complication of its financial statements and	selection of an independent ac	countant?		26 21
Act and OMB Circular A-133? The 15 Year of Idd the property of the required audit or audits?	3=	As	a result of a federal award, was the organization re	equired to undergo an audit or	audits as set forth in the S	ingle A	wait
* 15 Yes * did the organization undergo the required audit or audits?		Act	and OMB Circular A-133?		4,411		
	· F) If "	Yes." did the organization undergo the required at	dit or audits?			

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.

Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No. 1545-0047

Employer identification number

Name of the organization

AMERICAN LEGISLATIVE EXCHANGE COUNCIL 52-0140979 Reason for Public Charity Status (All organizations must complete this part.) (see instructions) The organization is not a private foundation because it is: (Please check only one organization.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(il). (Attach Schedule E.) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). (Attach Schedule H.) 3 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part 1i.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete the Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4), (see instructions) An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. a Type I b ___ Type II c ____ Type III · Functionally integrated e ____ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2), If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (I) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, No Yes the governing body of the supported organization? 11g(i) (II) A family member of a person described in (i) above? (iii) A 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the organizations the organization supports. h (III) Type of (iv) is the organization (v) Did you notify the (vi) is the ganization in col. (II)EIN (i) Name of supported (vii) Amount of organization in col. (i) listed in your organization in col. organization organized in the U.S.? support (described on lines 1-9 governing document? (i) of your support? above or IRC section No Yes No (see instructions)) Yes Yes Total

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2004 (d) 2007 (b) 2005 (c) 2006 (e) 2008 (f) Total 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") 4678159. 5215031. 5775598. 6130496. 5757224.27556508. 2 Tax revenues levied for the organ-Ization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 - 3 5215031 5775598 6130496 5757224. 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 2128972. 6 Public Support. Subtract line 5 from line 4 **25427536.** Section B. Total Support (d) 2007 (a) 2004 (b) 2005 (c) 2006 (e) 2008 Catendar year (or fiscal year beginning in) (f) Total 5775598 6130496 5757224. 7 Amounts from line 4 4678159 5215031 27556508. 8 Gross income from Interest, dividends, payments received on securities loans, rents, royalties 32,612. 58,118. 489,467. 39,325. 7,783. 627,305. and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other Income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 11 Total support. Add lines 7 through 10 12 28183813. 5.914.069. 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 14 Public support percentage for 2008 (line 6, column (f) divided by line 11, column (f) 90.22 15 15 Public support percentage from 2007 Schedule A, Part IV-A, line 26f % 16a 33 1/3% support test - 2008. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2007. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2008. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 18 Private foundation, If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ... Schedule A (Form 990 or 990-EZ) 2008

Schedule A (Form 990 or 990-EZ) 2008 AMERICAN LEGISLATIVE EXCHANGE COUNCIL

52-0140979 Page 2

Sch	edule A (Form 990 or 990-EZ) 2008		Described	04' F00/-	7/01		Page 3
	rt III Support Schedule for C	Jrganizations	Described in	Section Sus(a	3)(2) (Complete only	Il you checked the bo	x on line 9 of Part I.
	ction A. Public Support	· · · · · · · · · · · · · · · · · · ·		r			
	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Totai
1	Gifts, grants, contributions, and		i	1			
	membership fees received. (Do not			ļ	1	·	
	include any "unusual grants.")			 	 	·	
2	Gross receipts from admissions,]	ļ	1	
	merchandise sold or services per- formed, or facilities furnished in			i	İ		
	any activity that is related to the				,		
	organization's tax-exempt purpose			<u> </u>			
3	Gross receipts from activities that		ŀ				
	are not an unrelated trade or bus-			1	}		
	Iness under section 513					1	
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to			1			
	or expended on its behalf			1			
5	The value of services or facilities						
	furnished by a governmental unit to		ì	1			
	the organization without charge					i i	
6	Total. Add lines 1 · 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons			1	Ì		
b	Amounts included on lines 2 and 3 received						
_	from other than disqualitied persons that		1	ľ			•
	exceed the greater of 1% of the total of lines 9,				1.		
_	10c, 11, and 12 for the year or \$5,000						
	Add lines 7a and 7b	NAC BOOKS (A.A.) TORSES	BOALIN THIN CONTRACTOR	Valoration (2 (52.85 V. 1.20.858 4.5 1.1 1868		
	Public support (Subtract line 7c from line 6.) tion B. Total Support			2012	HEET MEETING 1820	Section Section 2	
	·	4-1.0004	(F) 000E	(a) 200C	1 44 0007	(-) 0000	10 T-1-1
	ndar year (or liscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
	Amounts from line 6 Gross income from interest,		i				
IUa	dividends, payments received on		'	1			
	securities loans, rents, royalties		1	1			
	and income from similar sources				 		
b	Unrelated business taxable income					1	
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business				}		
	activities not included in line 10b, whether or not the business is]				
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Expiain in Part IV.)						
13			102 117 11			Line Tight	
	First five years. If the Form 990 is for	the organization	s first, second, thi	rd, fourth, or fifth t	lax year as a secti	on 501(c)(3) organiz	ation.
	check this box and stop here				• • • • • • • • • • • • • • • • • • • •		
Sec	tion C. Computation of Publ						
_	Public support percentage for 2008 (I			column (f))		15	%
	Public support percentage from 2007					16	%
	tion D. Computation of Inves					1 · · · · · · · · · · · · · · · · · · ·	
_	Investment income percentage for 20					17	%
	investment income percentage from					18	
	33 1/3% support tests - 2008. If the						
138	more than 33 1/3%, check this box a						, , , , , , ,
	33 1/3% support tests - 2007. If the						
- 17							

Schedule A (Form 990 or 990-EZ) 2008

Schedule D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

OMB No. 1545-0047 Operato Rublic Inspection

Name of the organization

Nam	e of the organization	UE EVOUNNOE COMIC		Employer identification number
ED.	AMERICAN LEGISLATI		7	52-0140979
E.	Organizations Maintaining Donor Advise		unas or P	CCOUNTS. Complete if the
	organization enswered "Yes" to Form 990, Part IV, iin	e b. (a) Donor advised funds		b) Funds and other accounts
		(a) Dollor dovised failes		b) Funds and other accounts
1	Total number at end of year			
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
4	Aggregate value at end of year		<u>L.,,,,</u>	
5	Did the organization inform all donors and donor advisors in	-		
	are the organization's property, subject to the organization's	exclusive legal control?		YesNo
6	Did the organization inform all grantees, donors, and donor a			
1000	for charitable purposes and not for the benefit of the donor			
Pa	创意 Conservation Easements. Complete if the on		990, Part IV,	line 7.
1	Purpose(s) of conservation easements held by the organizat			
	Preservation of land for public use (e.g., recreation or	oleasure) Preservation of	an historical	ly important land area
	Protection of natural habitat	Preservation of	certified hist	toric structure
	Preservation of open space			
2	Complete lines 2a-2d if the organization held a qualified cons	servation contribution in the form of	a conservati	on easement on the last day
	of the tax year.			
				Held at the End of the Year
a	Total number of conservation easements		• • • • • • • • • • • • • • • • • • • •	2a
b	Total acreage restricted by conservation easements		•••••	2b
C	Number of conservation easements on a certifled historic str	ucture included in (a)		2c
	Number of conservation easements included in (c) acquired			2d .
3	Number of conservation easements modified, transferred, re			nization during the taxable
	year▶			
4	Number of states where property subject to conservation ea	sement is located		
5	Does the organization have a written policy regarding the pe	rlodic monitoring, inspection, violati	ons, and	
	enforcement of the conservation easements it holds?			Yes No
6	Staff or volunteer hours devoted to monitoring, inspecting, a			
7	Amount of expenses incurred in monitoring, inspecting, and	enforcing easements during the year	ar▶\$	
8	Does each conservation easement reported on line 2(d) abor	ve satisfy the requirements of section	on 170(h)(4)(t	3)(1)
	and section 170(h)(4)(B)(ii)?			Yes No
9	In Part XIV, describe how the organization reports conservat			
	include, if applicable, the text of the footnote to the organiza		•	·
	conservation easements.			
Pa	[Organizations Maintaining Collections o	f Art, Historical Treasures,	or Other	Similar Assets.
	Complete if the organization answered "Yes" to Form			
1a	If the organization elected, as permitted under SFAS 116, no	ot to report in its revenue statement	and balance	sheet works of art, historical
	treasures, or other similar assets held for public exhibition, e			
	the footnote to its financial statements that describes these		•	
ь	If the organization elected, as permitted under SFAS 116, to		i baiance she	eet works of art, historical treasures.
_	or other similar assets held for public exhibition, education,			
	these items:			
	(I) Revenues included in Form 990, Part VIII, line 1			▶ \$
	(ii) Assets included in Form 990, Part X			
2	If the organization received or held works of art, historical tre			
~	the following amounts required to be reported under SFAS		······································	Sec. markets
	Revenues included in Form 990, Part VIII, line 1			▶ \$
a	Assets included in Form 990, Part X			
j b	Casers included in Fulli 880, Fall A		•••••••••••••••••••••••••••••••••••••••	. • •
LUA	For Privacy Act and Paperwork Reduction Act Notice, se	a the Instructions for Earm DOS		Schedule D (Form 990) 2008
	TO FINDLY ACCOUNT FOR BUILDING TOUGHOUSE MOUNTED BE	A THE INSTRUCTIONS IN TAXABLE SOL		221124412 P (1:01111 220) 2000

Sche	edule D (Form 990) 2008 AMERICA	N LEGISLAT	IVE EXCHAN	GE COU	NCIL	52	-014	0979	Page 2
Pa	dall Organizations Maintaining C								
3	Using the organization's accession and other								
	that apply):								
a	Public exhibition	•	d Loan or exc	hange progr	ams				
b	Scholarly research		e Other						
C	Preservation for future generations								
4	Provide a description of the organization's co	llections and expla	In how they further t	he organizati	on's exem	pt purpose	in Part)	av.	
5	During the year, did the organization solicit or	receive donations	of art, historical trea	sures, or oth	er similar a	assets			
	to be sold to raise funds rather than to be ma	intained as part of	the organization's co	oilection?	**********			Yes	No_
Pa	Trust, Escrow and Custodial		Complete if organi	zation answ	ered "Yes"	to Form 99	0, Part i	V, line 9,	ОГ
	reported an amount on Form 990, Par								
1 a	Is the organization an agent, trustee, custodi								
	on Form 990, Part X?			••••			∟	Yes	No
b	If "Yes," explain the arrangement in Part XIV	and complete the f	oflowing table:						
								Amount	
C	Beginning balance			••••		1c			
d	Additions during the year	, . ,	************	•••••		1d			
ę	Distributions during the year			• • • • • • • • • • • • • • • • • • • •		10			
f	Ending balance			••••••••		11			
	Did the organization include an amount on Fo		9 217			*************	ـــا	Yes	No No
b if "Yes," explain the arrangement in Part XIV. Part Val Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10.									
Pal	武文部 Endowment Funds, Complete I								
		(a) Current year	(b) Prior year	(c) Two yes		i) Three year	s back	(e) Four ye	ars back
	Beginning of year balance			SERVICE TATELOUS PARTY.	CARTERIOR OF LAND			17.7	1
b	Contributions		The second secon				THE PERSON NAMED IN	光	-
C	········ }			1.10			ALAN A	100	
d	Grants or scholarships	<u> </u>						The state of	
е	Other expenditures for facilities						N. T.Y.		
	and programs			51.6			7		
f	Administrative expenses		Service Control				4	ALC:	1
9	End of year balance		新疆 "		2000年	Company (Special	金属-11/4	TO WAR	
2	Provide the estimated percentage of the year	end balance held							
a	Board designated or quasi-endowment		%						
b	Permanent endowment	% %							
C		-		and administration	arnel for the	rappizati			
38	Are there endowment funds not in the posse	ssion of the organi	zation that are neid a	na kaministi	sted for fra	e organizan	ווע	[v	es No
	by:							3a(i)	es No
	(i) unrelated organizations		***************************************	******************			•••••	3a(ii)	
_	(ii) related organizations		on Cabadula D2			**************	•••••		
	If "Yes" to 3a(ii), are the related organizations						********	3b	
4 Dai	Describe in Part XIV the intended uses of the TM: Investments - Land, Building			Dort Y line	10				
r, a								d) Danie	
	Description of investment	(a) Cost or obasis (invest		or other (other)	(6) De	preclation	1 '	d) Book v	arue
4-	Fand		ations buois	(-0.0.)	A PROPERTY NA				
	Land				"京哥人" 计图	Sec. of the second	252		
D	Buildings			4,101.		23,688	_	330	,413.
	Leasehold Improvements			$\frac{1}{5}, \frac{1}{5}$		$\frac{23,000}{39,649}$,870.
	Equipment			2,118.		81,959			,159.
	Other			2,2200	<u> </u>		-		.442.
OTA	r. mana nams 120 m. a zanimn ich sochka echibli FC	ROLBBU, PERLA, COI	unnii usi, nile i ulci.)				4	~~~	

Schedule D (Form 990) 2008 AMERICAN LEG			UNCIL	52-0140979	Page 3
(a) Description of security or category (including name of security)	(b) Book value		(c) Method of Cost or end-of-yea		
Financial derivatives and other financial products					
Closely-held equity interests					
Other		 			
	***************************************	-			
		 			
		 			
		 			
Total. (Coi (b) should equal Form 990, Part X, col (B) line 12.)			.建心,这些人心思		- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
Part VIII Investments - Program Related, See	Form 990, Part X, line				activities 1. M-
(a) Description of Investment type	(b) Book value	Ť	(c) Method of		
(2) 2550, past of modernia 1, past			Cost or end-of-yea	ar market value	
		 		,	
·		 			
					
		 			
Total. (Col (b) should equal Form 990, Part X, col (B) line 13.)		200 (a. 200 () () () () ()	experience		Y 4 V 25 2
PartiX Other Assets. See Form 990, Part X, line 15		Street 17 15 days of the Santial	The second second second second	Service Co.	and the local and indicate
(a) De	scription			(b) Book va	ue
					
				9	
The state of the s					
					
Total. (Column (b) should equal Form 990, Part X, col (B) line	15)				
Rart X Other Liabilities. See Form 990, Part X, line					
(a) Description of liability		(b) Amount	1, 1		
Federal income taxes					
CAPITAL LEASE OBLIGATIONS		64,6	06.		
SCHOLARSHIP FUNDS HELD AS AGENT DEFERRED RENT AND LEASE BENEFIT		772,5			
DEFERRED RENT AND DEADE DENEFT.	-	112,5			
,					
					A
The Column Aller of the Co	251	1,890,61			
Total. (Column (b) should equal Form 990, Part X, col (B) line in Part XIV, provide the text of the footnote to the organizatio				hility for uncertain tex =	neitione
under FIN 48.	n o mancial state:(19)	io mar ichnito n	io pišailieamii a lidi	omy for direction tax p	CI IVIIICU
832053 12-23-08				Schedule D (Form 9	90) 2008

	edule D (Form 990) 2008 AMERICAN LEGISLATIVE EXCHAN					0140979	Page 4
Fa	Reconciliation of Change in Net Assets from Form 990 to	Finan	iciai S	tatemei	nts		
1	Total revenue (Form 990, Part VIII, column (A), line 12)					6,975	
2	Total expenses (Form 990, Part IX, column (A), line 25)	•••••		2		7,437	
3	Excess or (deficit) for the year. Subtract line 2 from line 1			3		<462	,410.>
4	Net unrealized gains (losses) on investments			4			
5	Donated services and use of facilities						
6	Investment expenses						
7	Prior period adjustments			7			
8	Other (Describe in Part XIV)						
9	Total adjustments (net). Add lines 4-8		,,	9			0.
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9			10			,410.>
Pa	XII Reconciliation of Revenue per Audited Financial Statement	nts W	ith Re	venue p	er Returr	1	
1	Total revenue, gains, and other support per audited financial statements				1	7,106	,317.
2.	Amounts included on line 1 but not on Form 990, Part Viii, line 12:						
а	Net unrealized gains on investments	2a					
b	Donated services and use of facilities	2b		131,0	95.		
	Recoveries of prior year grants				3		
ď						*	
-	A A 48 M (1) A M (2)				200	121	,095.
_	Add lines 2a through 2d					6 025	222
3	Subtract line 2e from line 1	•••••			3	6,975	,444.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		1				
a	Investment expenses not included on Form 990, Part VIII, line 7b						
b	Other (Describe in Part XIV)	4b					
C	Add lines 4a and 4b						0.
5	Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part I, line 12.)				5	6,975,	,222.
Pa	XIII Reconciliation of Expenses per Audited Financial Stateme					rn	
1	Total expenses and losses per audited financial statements				1	7,568	727.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				17.75		
a	Donated services and use of facilities	28		131,0	95.		
b							
	Losses reported on Form 990, Part IX, line 25	2c					
	Other (Describe in Part XIV)						
			I			131	095.
_	Add lines 2a through 2d					7,437	622
3	Subtract line 2e from line 1		***********	•••••	3	1,431	,034.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	C . 1	1		鄉區		
	investment expenses not included on Form 990, Part VIII, line 7b						
b	Other (Describe in Part XIV)	4b					_
C	Add lines 4a and 4b				40		0.
5	Total expenses. Add lines 3 and 4c. (This should equal Form 990, Part i, line 18.)				5	7,437,	,632.
Pa	XIV Supplemental Information						
Com	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III	, lines	ia and 4	; Part IV, I	ines 1b and	2b; Part V, line	4; Part
	rt XI, fine 8; Part XII, fines 2d and 4b; and Part XIII, lines 2d and 4b.						• • • • • • • • • • • • • • • • • • • •
	RT X: ALEC HAS ELECTED TO DEFER THE APPLICA	OITA	N OF				
							81 Th
TAT	PERPRETATION 48 FOR THE YEAR ENDED DECEMBER	2 21	20	ሰደ			
77.14	THE RELEASE OF THE THE PART OF HOLD OF HELDER	. 51	, 20	•••			
	•						
				W.	, A		

CMB No. 1545-0047 2008	22 Openilo Public	Employer identification number 52-0140979		No X Yes No	Weatiling Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any	In the control of the					
ganizations, the U.S.	the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. Attach to Form 990.		es' eligibility for the grants or a	<u> </u>	te if the organization answered	(e) Amount of (f) Method of non-cash valuation (book, assistance other)					
Grants and Other Assistance to Organizations, Governments, and Individuals in the U.S.	ttion answered "Yes," on F. ▶ Attach to Form 990.		nts or assistance, the grante	ant tinds in the United State	the United States. Comple	(d) Amount of (e) A cash grant no					
Grants a Gove	► Complete If the organiza	LATIVE EXCHANGE	rance ntiate the amount of the gra	for monitoring the use of on	ents and Organizations in					nment organizations	
		AMERICAN LEGISLATIVE	Seneral Information on Grents and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, and the selection	criteria used to award the grants or assistance? Desembe in Ded IV the consultation's consequines for monitoring the use of grant funds in the United States.	Other Assistance to Governme	recipient that received more than 35,000. Clean this box arms and address of organization (b) EIN (c) government		3		Enter total number of section 501(c)(3) and government organizations	Enter total number of other organizations
SCHEDULE 1 (Form 990)	Department of the Treasury Internal Revenue Service		Sparts General Info	criteria used to awi	Partilla Grants and	1 (a) Name and address of organization or government	-	-		1	3 Enter total number

52-0140979

Page 2

(Form 990) 2008 AMERICAN LEGISLATIVE EXCHANGE COUNCIL Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed. Schedule 1 (Form 990) 2008 Partilli,

(f) Description of non-cash assistance (d) Amount of non-cash assistance (book, FMV, appraisa, other) REVIEWED ON A CONSISTENT BASIS TO ENSURE ORGANIZATION REMAINS IN COMPLIANCE Partive Supplemental Information. Complete this part to provide the information required in Part i, line 2, and any other additional information. GRANT DOCUMENTATION IS REVIEWED BY SENIOR MANAGERS PRIOR TO BEING GRANT THAT IS GIVEN FOR A DIRECT PURPOSE IS GRANT BY GRANT 0 o, oʻ 0 LINE 1: GRANT FUNDS ARE EVALUATED ON A 1,850. 1,650. 2,500 1,250 (c) Amount of cash grant (b) Number of recipients THE WILLIAM J. RAGGIO EXCELLENCE IN LEADERSHIP AND WARREN BROOKES AWARD FOR EXCELLENCE IN JOURNALISM ANY ONCE APPROVED, (a) Type of grant or assistance THE ADAM SMITH PRES ENTERPRISE AWARD WITH REQUESTED DOCUMENTS H OUTSTANDING SERVICE AWARD PART ALEC CHAMPION AWARD SCHEDULE I, LEADERSHIP AWARD SENT OUT. BASIS.

Schedule I-1 (Form 990) 2008 AMERICAN LEGISLATIVE EXCHANGE COUNCIL PRART [I] Continuation of Grants and Other Assistance to Individuals in the U.S. (Schedule I (Form 990), Part III.)	ATIVE EX	CHANGE COU	NCIL 90), Part III.)		52-0140979 Page 2
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
TEMPONAMITANIA TACAGE AND OF HER VERY SERVICE	•	r C	c	ā	
LEGISLATOR AND PRIVATE SECTOR MEMBER OF THE YEAR AWARDS	122	7.			
VOLUMTEER OF THE YEAR AWARD	74	300.	0		
			·		
					:
**					
					Schedule I-1 (Form 990) 2008

SCHEDULE J (Form 990)

Department of the Treesury Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

Inspection

OMB No. 1545-0047

AMERICAN LEGISLATIVE EXCHANGE COUNCIL

Employer Identification number 52-0140979

Pa	irtilis Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,		2.5	
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			***
	First-class or charter travel Housing allowance or residence for personal use	1,44		Total Control
	Travel for companions Payments for business use of personal residence	7		
	Tax indemnification and gross-up payments Health or social club dues or initiation fees	¥.		2.010.2
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)	31.75		家 。
b	If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision	類能		
	of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
		7		
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply.			300
	Compensation committee X Written employment contract	4.4		
	Independent compensation consultant Compensation survey or study	200	1	
	Form 990 of other organizations X Approval by the board or compensation committee			
		34 XG		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a:	S. A.		388
а	Receive a severance payment or change of control payment?	4a	X	
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	基準		
	Only 501(c)(3) and 501(c)(4) organizations must complete lines 5-8.	Harrist A		
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		AND 1	
	contingent on the revenues of:	5,713		
a	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes," to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	7		建
	contingent on the net earnings of:			Mary C
a	The organization?	6a		X
ь	Any related organization?	6b		X
	If "Yes" to line 6a or 6b, describe in Part III.	a di d		響
7				
	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the		-	
	Initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X

Schedule J (Form 990) 2008 AMERICAN LEGISLATIVE EXCHANGE COUNCIL 52-0140979 [Rational Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 ii additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of V	of W-2 and/or 1099-MISC compensation	SC compensation	<u>(</u>)	(Ω)	(E)	(F)
(A) Name	l	(f) Base compensation	(ii) Bonus & Incentive compensation	(iii) Other compensation	compensation	Nontaxable benefits	(B)(i)-(D)	Compensation reported in prior Form 990 or Form 990-EZ
	ε	168,070.	0.		0	10,391.	178,461.	0
ALAN B. SMITH	(E)		0.	0				0
	(3)	145,855.	0		5,834.	16,655.	168,34	0
MICHAEL BOWMAN	Œ	0	0.		0.	0	0	0
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				Ç		:	Schedule	Schedule J (Form 990) 2008

SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

► Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008
Open to Public
Virspection

Name of the organization

AMERICAN LEGISLATIVE EXCHANGE COUNCIL

Employer Identification number 52-0140979

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
CONCERNED MEMBERS OF THE PRIVATE SECTOR, THE FEDERAL GOVERNMENT AND THE
GENERAL PUBLIC.
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
PUBLIC AFFAIRS
EXPENSES \$ 308028. INCLUDING GRANTS OF \$ 0. REVENUE \$ 2225.
FORM 990, PART VI, SECTION A, LINE 2: JEFFREY LANE AND KENNETH LANE ARE
BROTHERS AND DIRECTORS OF ALEC.
FORM 990, PART VI, SECTION A, LINE 6: THE MEMBERSHIP OF ALEC SHALL
CONSIST OF SUCH PERSONS WHO ACCEPT MEMBERSHIP THROUGH PAYMENTS OF DUES AND
SUBSCRIPTION.
·
FORM 990, PART VI, SECTION A, LINE 7A: THE NOMINATING COMMITTEE SUBMITS A
LIST OF CANDIDATES FOR ELECTION AS OFFICERS AND DIRECTORS INCLUDING THREE
NAMES FROM THE LIST OF SIX NOMINEES SUBMITTED BY THE STATE CHAIRMEN AND THE
LIST OF FOUR NOMINEES SUBMITTED BY THE TASK FORCE CHAIRS. THE NOMINATING
COMMITTEE CONSISTS OF THE NATIONAL CHAIRMEN, SERVING AS CHAIRMAN OF THE
COMMITTEE, AND PAST NATIONAL CHAIRMEN WHO ARE SERVING ON THE BOARD OF
DIRECTORS. THE COMMITTEE SHOULD CONSIST OF FIVE MEMBERS.
FORM 990, PART VI, SECTION A, LINE 8B: VARIOUS COMMITTEES HAVE BEEN FORMED
TO ASSIST MANAGEMENT AND THE BOARD IN OVERSEEING THE OPERATION AND
FINANCIAL REPORTING OF ALEC. ALTHOUGH SEVERAL EXECUTIVE AND FINANCE
LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule O (Form 990) 2008 832211 12-18-08

SCHEDULE O

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Information to Form 990

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008
Soperator Public Inspection

Employer identification number 52-0140979

AMERICAN LEGISLATIVE EXCHANGE COUNCIL

COMMITTEE MEETINGS WERE HELD DURING THE YEAR, THESE COMMITTEES DID NOT
MAINTAIN FORMAL WRITTEN MINUTES OF THEIR MEETINGS.

FORM 990, PART VI, SECTION A, LINE 10: SR. DIRECTOR OF FINANCE REVIEWS 990
PER INSTRUCTIONS, TRACES ALL FIGURES FROM AUDITED FINANCIAL STATEMENTS IN
PREPARED 990, AND REVIEWS ANY DISCREPANCIES WITH TAX PREPARERS. BEFORE THE
990 IS FINAL, THE EXECUTIVE DIRECTOR REVIEWS IT. THE 990 IS THEN PROVIDED
TO THE ENTIRE GOVERNING BODY.

FORM 990, PART VI, SECTION B, LINE 15: ALEC COMPARES CURRENT SALARY RATES
WITH OTHER NON-PROFITS BY REVIEWING VARIOUS FEDERAL FORM 990'S TO ENSURE
THE RATES ARE COMPETITIVE. ONCE COMPENSATION IS DETERMINED FOR TOP
MANAGEMENT OFFICALS, OFFICERS, AND KEY EMPLOYEES THE BOARD OF DIRECTORS
REVIEWS AND APPROVES THE RATES PRIOR TO DISSEMINATION.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

AK, AL, AR, AZ, CA, CO, CT, FL, GA, IL, KS, KY, LA, MA, MD, ME, MI, MN, MS, NC, ND, NH, NJ, NM, NY

OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WI, WV

FORM 990, PART VI, SECTION C, LINE 19: ALEC MAKES THESE DOCUMENTS AVAILABLE UPON REQUEST.

FORM 990, PART VII CONTACT ADDRESSES FOR OFFICERS, DIRECTORS, ETC:

LORI ROMAN - 612 ST. MULBERRY COURT

ANNAPOLIS, MD 21401

SCHEDULE O (Form 990)

Supplemental Information to Form 990

Department of the Treasury Internal Revenue Service

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008
Coento Public

Name of the organization

AMERICAN LEGISLATIVE EXCHANGE COUNCIL

Employer Identification number 52-0140979

FORM 990, PART XI, LINE 2C
ALEC HAS A COMMITTEE THAT ASSUMES RESPONSIBILITY FOR THE OVERSIGHT OF
THE AUDIT, REVIEW, OR COMPILATION OF ITS FINANCIAL STATEMENTS AND
SELECTION OF AN INDEPENDENT AUDITOR. THERE HAVE BEEN NO CHANGES IN
THESE PROCESSES FROM LAST YEAR.
FORM 990, PART VI, LINE 12 AND LINE 13
FOR THE YEAR ENDED DECEMBER 31, 2008, ALEC DOES NOT HAVE A CONFLICT OF
INTEREST AND WHISTLEBLOWER POLICY. HOWEVER, THESE POLICIES ARE
PRESENTLY BEING DRAFTED AND WILL BE IMPLEMENTED DURING THE NEXT TAX
YEAR.



Financial Statements

For The Year Ended December 31, 2008

and

Report Thereon



INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of the American Legislative Exchange Council

CONSULTING ACCOUNTING TECHNOLOGY

> Certified Public Accountants

We have audited the accompanying statement of financial position of the American Legislative Exchange Council (ALEC) as of December 31, 2008 and the related statements of activities and cash flows for the year then ended. These financial statements are the responsibility of ALEC 's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of ALEC's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the American Legislative Exchange Council as of December 31, 2008, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedule of functional expenses for the year ended December 31, 2008 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in relation to the basic financial statements taken as a whole.



RAFFA, P.C.

Washington, DC August 17, 2009

STATEMENT OF FINANCIAL POSITION

December 31, 2008

ASSETS Cash and cash equivalents Contributions receivable, net of allowance of \$105,000 Prepaid expenses Deposits Property and equipment, net	\$ 1,824,291 806,417 100,897 2,954 656,442
TOTAL ASSETS	\$ 3,391,001
LIABILITIES AND NET ASSETS Liabilities Accounts payable and accrued expenses Line of credit Scholarship funds held as agent Deferred member dues	\$ 612,486 175,000 1,053,457 178,808
Deferred rent and lease benefit Capital lease obligations	772,576 64,656
Total Liabilities	2,856,983
Net Assets	
Unrestricted (deficit)	(640,980)
Temporarily restricted	1,174,998
Total Net Assets	534,018
TOTAL LIABILITIES AND NET ASSETS	\$ 3,391,001

-2-

STATEMENT OF ACTIVITIES

For the Year Ended December 31, 2008

	Unrest	ricted		nporarily estricted	 Total
SUPPORT AND REVENUE			14		
Conferences	-	22,792	\$	152,500	\$ 2,775,292
Task forces	•	88,023		469,350	1,957,373
General support		40,250		510,815	1,851,065
International project		16,000		40,000	256,000
Donated goods and services		31,095		-	131,095
Membership dues		93,387		-	93,387
Interest		39,325		-	39,325
Publications		2,780		-	2,780
Net assets released from restrictions:					
Satisfaction of time restrictions	1,3	81,750_	(1,381,750)	 -
TOTAL SUPPORT AND REVENUE	7,3	15,402		(209,085)	 7,106,317
EXPENSES					
Program Services					
Task forces	2,9	77,527		-	2,977,527
Conferences	2,0	52,983		-	2,052,983
Membership	7	17,090		-	717,090
Public affairs	3	08,028		-	 308,028
Total Program Services	6,0	55,628			 6,055,628
Supporting Services					
General and administrative	9	27,168		-	927,168
Development	3	95,992		-	395,992
Board of Directors	1	89,939		· ·	 189,939
Total Supporting Services	1,5	13,099			1,513,099
TOTAL EXPENSES	7,5	68,727		<u> </u>	 7,568,727
CHANGE IN NET ASSETS	(2	53,325)		(209,085)	(462,410)
NET ASSETS, BEGINNING OF YEAR	(3	87,655)		1,384,083	 996,428
NET ASSETS, END OF YEAR	\$ (6	40,980)	\$	1,174,998	\$ 534,018

STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2008 Increase (Decrease) in Cash and Cash Equivalents

CASH FLOW FROM OPERATING ACTIVITIES		
Change in net assets	\$	(462,410)
Adjustments to reconcile change in net assets to net cash		,
provided by operating activities:		
Provision for doubtful accounts		43,500
Depreciation and amortization		105,151
Amortization of deferred lease benefit		46,063
Changes in assets and liabilities:		
Contributions receivable		323,796
Prepaid expenses		(41,226)
Deposits		53,273
Accounts payable and accrued expenses		(19,244)
Scholarships funds held as agent Deferred member dues		96,981
Deferred member dues Deferred rent and lease benefit		498
Deferred left and lease belieff		726,513
NET CASH PROVIDED BY OPERATING ACTIVITIES		872,895
CASH FLOW FROM INVESTING ACTIVITIES		
Purchases of property and equipment		(478,945)
2		
NET CASH USED IN INVESTING ACTIVITIES	N-	(478,945)
CASH FLOWS FROM FINANCING ACTIVITIES		
Payments on line of credit		(225,000)
Payments on capital lease obligations		(11,526)
1 dy monto on outside tous outside tous	20.0	(11,520)
NET CASH USED IN FINANCING ACTIVITIES		(236,526)
NET INCREASE IN CASH AND CASH EQUIVALENTS		157,424
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR		1,666,867
		-,-,-,,
CASH AND CASH EQUIVALENTS, END OF YEAR		1,824,291
NONCASH FINANCING ACTIVITIES		
Equipment purchased under capital lease agreements	\$	71,020
Obligation incurred under capital lease agreements	Ψ	(71,020)
		(71,020)
Net Cash Outlay	_\$_	•
SUPPLEMENTAL CASH FLOW INFORMATION		
Actual cash payments for interest	\$	23,268

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2008

1. Organization and Summary of Significant Accounting Policies

Organization

The American Legislative Exchange Council (ALEC) is a non-profit educational entity, incorporated in December 1975, under the laws of the State of Illinois. Its mission is to assist State Legislators, Members of Congress, and the general and business public by sharing research and educational information. These activities are funded primarily through sponsorships and contributions from the private sector and membership dues.

Cash Equivalents

Cash equivalents include highly liquid investments with original maturities of three months or less.

Contributions Receivable

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. As of December 31, 2008, all contributions receivable were due to be collected within one year. ALEC uses the allowance method to determine uncollectible contributions receivable. The allowance is based on prior years' experience and management's analysis of specific contributions.

Property and Equipment and Related Depreciation and Amortization

Property and equipment are recorded at cost. Depreciation on furniture and equipment is provided for on a straight-line basis over the estimated useful lives of the assets, which range from 3 to 7 years. Leasehold improvements and equipment under capital leases are amortized using the straight-line method over the lesser of the lease term or the estimated useful life of the asset. The cost of property and equipment retired or disposed of is removed from the accounts along with the related accumulated depreciation and amortization and any gain or loss is reflected in income or expense in the accompanying statement of activities. Major additions are capitalized while replacements, maintenance and repairs that do not improve or extend the lives of the respective assets are expensed as incurred.

Deferred Member Dues and Scholarship Funds Held as Agent

Legislator member dues received in advance are deferred until the appropriate membership period and reported as deferred member dues. Scholarships received on behalf of State Legislators in agency transactions are reported as scholarship funds held as agent. Scholarships are payable, upon approval by the relevant State Chairman, to State Legislators to reimburse them for travel expenses incurred attending meetings of ALEC.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2008

1. Organization and Summary of Significant Accounting Policies (continued)

Net Assets

The net assets of ALEC are reported as follows:

- Unrestricted net assets represent funds that are available for support of ALEC's operations.
- Temporarily restricted net assets represent amounts that are subject to donor-imposed restrictions to be used for a particular purpose or within a specific time period.

Revenue Recognition

General support and task forces support are considered to be contributions available for unrestricted use unless specifically restricted by the donor. ALEC reports gifts of cash and other assets that are received with donor stipulations limiting the use of the donated assets as unrestricted support if all such donor restrictions are met in the year the award is received. Gifts of cash and other assets that are received with donor stipulations limiting the use of the donated assets are reported as temporarily restricted if such donor stipulations are not fully met in the year the award is received. When a donor restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the accompanying statement of activities as net assets released from restrictions.

Legislative membership dues are recognized as revenue in the membership period to which the dues relate. Accordingly, dues paid by legislator members in advance of the membership period are reported as deferred member dues in the accompanying statement of financial position.

Legacy dues are a lifetime membership offered by ALEC to the first fifty applicants. Members may attend all future meetings and conferences of ALEC at no additional cost, a benefit which may exceed the legacy dues fee. Legacy membership dues received are recognized as deferred member dues in the accompanying statement of financial position and revenue is recognized over the estimated average life expectancy of the member. Revenue recognized under this program is included in general support in the accompanying statement of activities.

Revenue and the related costs of the annual conference, meetings and workshops are recognized in the year in which the conference, meetings or workshops are held and are reported as conference revenue in the accompanying statement of activities.

NOTES TO FINANCIAL STATEMENTS

For the Year Ended December 31, 2008

1. Organization and Summary of Significant Accounting Policies (continued)

Functional Allocation of Expenses

The costs of providing the various programs and supporting services have been summarized on a functional basis in the accompanying statement of activities. Accordingly, certain costs have been allocated proportionately among the programs and supporting services to which they relate on the basis of direct labor costs.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

2. Property and Equipment

Property and equipment consists of the following as of December 31, 2008:

Furniture and equipment	\$ 1,169,718
Leasehold improvements	354,101
Equipment under capital leases	<u>77,919</u>
Subtotal	1,601,738
Less: Accumulated depreciation	
and amortization	<u>(945,296</u>)
Property and equipment, net	<u>\$ 656,442</u>

NOTES TO FINANCIAL STATEMENTS

For the Year Ended December 31, 2008

3. Temporarily Restricted Net Assets

Temporarily restricted net assets are restricted due to time and program restrictions. The funds listed below as time restricted are solicited in conjunction with conferences and events associated with the projects listed. All such funds are available for use during the year ending December 31, 2009. As of December 31, 2008, temporarily restricted net assets were restricted as follows:

Time Restricted:	
General support	\$ 513,148
Task forces	334,000
Conferences	92,500
Total time restricted	939,648
Program Restricted:	
Task forces	173,350
Conferences	60,000
Total program restricted	235,350
Total Temporarily Restricted Net Assets	<u>\$1,174,998</u>

4. Commitments

Operating Lease

Effective January 1, 2008, ALEC entered into a new operating lease for office space which will expire in December 2017. Monthly rental payments are subject to increases of two and a half percent of the base rent throughout the term of the agreement. The lease also provided for a rental abatement for the first three months of the lease and included a tenant improvement allowance of up to \$45 per square foot or a combination of tenant improvements and additional credits towards base rental obligations as an incentive to enter into the lease. ALEC received a total of \$460,625 for tenant improvements and \$142,060 of credits towards base rental obligations beyond the first three months during the year ended December 31, 2008.

Under accounting principles generally accepted in the United States of America, all fixed rent increases, less any rental abatements, and all lease incentives, are recognized on a straight-line basis over the term of the lease. The difference between this expense and the required lease payments is reflected as deferred rent and lease benefit in the accompanying statement of financial position.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2008

4. Commitments (continued)

Operating Lease (continued)

Rent expense for the year ended December 31, 2008 was \$649,344.

Future minimum lease payments required under this operating lease are as follows:

For the Year Ending December 31,	
2009	\$ 655,252
2010	671,633
2011	688,424
2012	705,634
2013	741,149
Thereafter	3,154,573
Total	\$ 6.616.665

Line and Letter of Credit

ALEC maintains a line-of-credit with a bank in the amount of \$750,000. The current agreement expires August 31, 2009. Interest on any outstanding balance accrues at the U.S. Prime Rate but in no circumstance will such rate be less than 4.50% per annum. Borrowings on this line of credit are secured by ALEC's receivables. As of December 31, 2008, the outstanding balance on this line of credit was \$175,000.

Included in the line of credit is a standby letter of credit in the amount of \$213,090 which serves as the security deposit for ALEC's office lease.

Hotel Commitments

ALEC reserves hotel space for its conferences in advance. The contracts stipulate the number of rooms to be reserved and the time period for which they are to be reserved. As of the date of this report, contracts for hotel space had been entered into through 2009. However, due to numerous variables involved, ALEC's ultimate liability under these contracts cannot be determined. Management does not believe that any of these commitments will result in a material loss. Accordingly, no amount for this potential liability has been reflected in the accompanying financial statements.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2008

4. Commitments (continued)

Concentration of Credit Risk

The maximum limit insured by the Federal Deposit Insurance Corporation (FDIC) was \$100,000 per depositor at a financial institution until October 3, 2008 when the FDIC temporarily increased the limit from \$100,000 to \$250,000. The increased FDIC coverage expires at the end of 2013. The cash and cash equivalents of ALEC at times exceed the amount guaranteed by the FDIC and therefore bear some risk. ALEC has not experienced, nor does it anticipate, any loss of funds. As of December 31, 2008, the amount in excess of the FDIC limit was \$674,205.

5. Donated Goods and Services

ALEC receives donated professional services and materials for various conferences and events which benefit each of its programs and supporting services. The amounts reported are based on the estimated fair value of services rendered. The amount of in-kind revenue and expenses was \$131,095 for the year ended December 31, 2008. These amounts are allocated to the each of the programs and supporting services in the accompanying statement of activities on the basis of direct labor costs.

6. Description of Programs and Supporting Services

The following programs and supporting services are included in the accompanying statement of activities:

Task forces

ALEC's eight policy Task Forces provide a forum for legislators and the private sector to discuss issues, develop policies, and draft model legislation. The eight Task Forces include the following: Public Safety and Elections; Civil Justice; Education; Natural Resources; Commerce and Economic Development; Telecommunications and Information Technology; Health and Human Services; and Tax and Fiscal Policy. Each Task Force is co-chaired by a public and private sector member of ALEC.

Conferences

ALEC holds national conferences, providing workshops on current issues with leading experts, public figures and elected officials. The conferences draft and adopt model legislation and policy. The three national conferences held in 2008 and 2007 were the Annual Meeting, Spring Task Force Meeting and States and National Policy Summit Meeting.

NOTES TO FINANCIAL STATEMENTS

For the Year Ended December 31, 2008

6. Description of Programs and Supporting Services (continued)

Membership

Membership manages the programs for the recruitment and retention of ALEC State Legislator members. This includes liaison with the ALEC State Chairs, Private Sector State Chairs, and six State Leadership Teams. In addition, Membership provides assistance to ALEC State Chairs in raising state scholarship funds, tracking the expenditures of these funds, and ensuring that members of ALEC's leadership are operating in accordance with ALEC's policies and procedures.

Public Affairs

Public affairs conducts an on-going communications program that integrates all departments of ALEC to promote policies based on Jeffersonian principles among elected officials and the private sector members. Public Affairs also educates the general public on ALEC's institutional goals and objectives.

General and Administrative

General and administrative support implements an internal financial control and reporting system and provides timely and accurate information to management to enhance their decision-making ability.

Development

Development manages the programs for the recruitment and retention of Private Sector members of ALEC, which includes corporations, companies, associations, and foundations. In addition, Development conducts fundraising initiatives for conference sponsorships, Task Force membership and sponsorship, and special projects.

Board of Directors

Consisting of 23 currently elected state legislators, the Board of Directors is responsible for setting ALEC's goals and objectives, establishing organizational policies and procedures, approving legislative policies developed by ALEC's eight task forces, and providing oversight and stewardship of ALEC's finances. An Executive Committee, consisting of the National Chair, First Vice-Chair, Second Vice-Chair, Treasurer, Secretary, and Immediate Past National Chair, leads the Board. Members are elected to one, two and three year terms, with some positions term-limited.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2008 and 2007

7. Pension Plan

ALEC offers a defined contribution plan under Section 401(k) of the Internal Revenue Code. Under the 401(k) plan, eligible employees may elect to contribute up to the Federal tax limitation. Eligible employees are those who have worked for ALEC for one year and are at least 21 years of age. Participants are immediately 100% vested. ALEC matches up to 25% of the participant's contributions up to a maximum of 4% of the employee's compensation. Pension expense for the year ended December 31, 2008 was \$62,202.

8. Income Taxes

ALEC has been classified as a public charity under Section 501(c)(3) of the Internal Revenue Code and is exempt from federal taxes on income other than net unrelated business income. No provision for federal or state income taxes is required as of December 31, 2008 as ALEC had no significant net unrelated business income.

In December 2008, the Financial Accounting Standards Board (FASB) issued FASB Staff Position (FSP) FIN 48-3, Effective Date of FASB Interpretation No. 48 for Certain Nonpublic Enterprises. FSP FIN 48-3 permits an entity within its scope to defer the effective date of FASB Interpretation No. 48 (FIN 48), Accounting for Uncertainty in Income Taxes, to its annual financial statements for fiscal years beginning after December 15, 2008. ALEC has elected this deferred application and will therefore adopt the provisions of FIN 48 for its year ending December 31, 2009. ALEC reviews and assesses all ongoing activities annually to identify any changes in the scope of the activities and revenue sources and the tax treatment thereof to indentify any uncertain tax positions. Management of ALEC believes there will be no material impact to ALEC's financial statements as a result of the adoption of FIN 48.

69							(0)																()								69	
2,977,527	87	530	1,349	2,865	6,189	7,885	17,215	9,277	4,563	14,916	10,690	•	13,021	4,101	20,693	14,728	47,417	12,997	27,741	40,101	41,107	7,695	46,969	47,719	34,268	•	74,692	143,299	10,097	257,975	22,730	228,080	294,674	526,080	985,777	Task Forces
∽																																			69	Cor
2,052,983	10	59	151	321	150	884		6,250	21,539	1,672	2,476	r	12,521	36,410	2,320	9,225	242	43,924	3,108	4,496	11,798	83,164	5,266	5,350	49,039	•	47,606	56,051	296,435	54,279	366,314	25,572	33,039	762,788	110,524	Conferences
€5																																			69	M.
717,090	28	171	1 200	924		2,544	•	2,312		4,813	12,685	37,326	4,201	1,323	6,677	2,086	2,026	•	8,945	12,940	10,902	•	15,156	15,397	11,398		4,775	20,803		27,591	•	73,596	95,084	23,668	318,085	Membership
es																																			€9	
308,028	11	65 .	166	351	1,739	967	1	310	1	1,828	379	1	1,596	503	2,536	17,985	5,421	•	5,168	4,915	5,570		5,757	5,849	3,090	•	51,267	6,983	•	259		27,957	36,120	404	120,832	Public Affairs
69																																			69	
6,055,628	136	825	2,100	4,461	8,078	12,280	17,215	18,149	26,102	23,229	26,230	37,326	31,339	42,337	32,226	44,024	55,106	56,921	44,962	62,452	69,377	90,859	73,148	74,315	97,795		178,340	227,136	306,532	340,104	389,044	355,205	458,917	1,312,940	1,535,218	Total Programs
55																																			64	Adr
927,168	37	223	569	1,207	1	3,323	•	506	•	6,285	6,056	•	5,487	1,728	8,719	2,335	1,453		11,681	16,898	14,314		19,791	20,107	6,820	117,031	860	43,336	•	828	,	96,107	124,168	1,917	415,382	General and Administrative
S																																			69	De
395,992	19	115	290	616	•	1,693		88		3,203	567	•	2,796	881	4,444	1,172	80	ŧ	5,954	8,612	5,103		10,087	10,248	3,476	:	330	12,234	•	ţ	•	48,984	63,286	•	211,711	Development
69																																			69	
189,939	1	Ա Դ դ	14	.29	5,945	80	3,650	2,977	•	151	227	r	131	41	209	\$5	4	•	280	405	1,625	•	474	481	584	1	459	575	•	35,370	250	2,301	2,973	120,696	9,947	Board

Program Services

Supporting Services

PMT 3000 ILLINOIS CHARITABLE ORGANIZATION AN Attorney General LISA MADIGAN State Charitable Trust Bureau, 100 West Re	NUAL REPOR	RT	Form AG990-1L Revised 3/05
AMT #/< , 8/10 3rd Floor, Chicago, Illinois 6060	1 CO	# 01008500	
Report for the Fiscal Period:	IV	Check all Copy of IRS	items attached:
1 M	Make Chacks	Audited Final	ncial Statements
Beginning 1 / 1 / 09	Payable to the illinois Charity	Copy of Form	n IFC al Report Filling Fee
& Ending 12 / 31 / 09	Bureau Fund		Report Filing Fee
Federal ID # \$4-0140979 MO DAY YR Are contributions to the organization tax deductible? Yes No DAY	ate Organization v	was created	MO DAY YR 12 / 8 / 75
Ale continuations to the organization tax economics.	Year-end		
LEGAL NAME	amounts		
MAII	A) ASSETS	A) \$	3,306,976
ADDRESS 1101 VERMONT AVENUE, NW, 11TH FLOOR	B) LIABILITIES	B) \$	3,111,887
CITY, STATE VASHINGTON, DC 20005	C) NET ASSETS	C) \$	195,089
I. SUMMARY OF ALL REVENUE ITEMS DURING THE YEAR:	PERCENTAGE		MOUNT
D) PUBLIC SUPPORT, CONTRIBUTIONS & PROGRAM SERVICE REV. (GROSS AMTS.)	100%	D) \$	6,263,883
E) GOVERNMENT GRANTS & MEMBERSHIP DUES	0%	E) \$	0
F) OTHER REVENUES	0%	F) \$	7,750
G) TOTAL REVENUE, INCOME AND CONTRIBUTIONS RECEIVED (ADD D, E, & F)	100%	G) \$	6,271,633
II. SUMMARY OF ALL EXPENDITURES DURING THE YEAR:		-	
H) OPERATING CHARITABLE PROGRAM EXPENSE	100%	H) \$	5,533,961
I) EDUCATION PROGRAM SERVICE EXPENSE	0%	1) \$	
J) TOTAL CHARITABLE PROGRAM SERVICE EXPENSE (ADD H & I)	100%	J) \$	5,533,961
J1) JOINT COSTS ALLOCATED TO PROGRAM SERVICES (INCLUDED IN J):	N/A		
K) GRANTS TO OTHER CHARITABLE ORGANIZATIONS	0%	K) \$	15,686
L) TOTAL CHARITABLE PROGRAM SERVICE EXPENDITURE (ADD J & K)	84%	L) \$	5,549,647
M) MANAGEMENT AND GENERAL EXPENSE	11%	M) \$	696,450
N) FUNDRAISING EXPENSE	6%	N) \$	364,465
0) TOTAL EXPENDITURES THIS PERIOD (ADD L, M, & N)	100 %	O) \$	6,610,562
III. SUMMARY OF ALL PAID FUNDRAISER AND CONSULTANT ACTIVITIES		<u> </u>	
(Attach Attorney General Report of Individual Fundraising Campaign- Form IFC. One for each PFR PROFESSIONAL FUNDRAISERS:			
P) TOTAL AMOUNT RAISED BY PAID PROFESSIONAL FUNDRAISERS	%	P) \$	0
Q) TOTAL FUNDRAISERS FEES AND EXPENSES RECEIV	ED *	Q) \$	0
R) NET RECEIVED BY THE CHARITY (P MINUS Q=R)	%	R) \$	0
PROFESSIONAL FLINDRAISING CONSULTANTS: s) TOTAL AMOUNT PAID TO PROFESSIONAL FUNDRAISING CONSULTANTS 3 1 20	110	S) \$	0
IV. COMPENSATION TO THE (3) HIGHEST PAID PERSONS ASTROMORY CHARITABLE TO	I MR AL RUST		
T) NAME, TITLE: ALAN SMITH, EXECUTIVE DIRECTOR		T) \$	189,833
U) NAME, TITLE: MICHAEL BOWMAN, SR DIRECTOR OF POLICY AND STRATEGIC INIT	TATIVES	U) \$	140,648
V) NAME, TITLE: LISA BOWEN, SR. DIRECTOR OF FINANCE & ADMIN.		V) \$	83,253
V. CHARITABLE PROGRAM DESCRIPTION: CHARITABLE PROGRAM (3 HIGHEST BYS EXPEND	ED) CODE CATEGORIES	LIST ON DACK	side of instructions CODE
W) DESCRIPTION: LEGISLATIVE AND POLITICAL ACTIVITIES		W) #	100
X) DESCRIPTION:		X)#	
Y) DESCRIPTION:		V\#	2

	$\overline{}$		$\overline{}$
IF THE ANSWER TO ANY OF THE FOLLOWING IS YES, ATTACH A DETAILED EXPLANATION:		YES	NO
1. WAS THE ORGANIZATION THE SUBJECT OF ANY COURT ACTION, FINE, PENALTY OR JUDGMENT?	۱		Ø
2. HAS THE ORGANIZATION OR A CURRENT DIRECTOR, TRUSTEE, OFFICER OR EMPLOYEE THEREOF, EVER BEEN CONVICTED BY ANY COURT OF ANY MISDEMEANOR INVOLVING THE MISUSE OR MISAPPROPRIATION OF FUNDS OR ANY FELONY?	2		Ø
3. DID THE ORGANIZATION MAKE A GRANT AWARD OR CONTRIBUTION TO ANY ORGANIZATION IN WHICH ANY OF ITS OFFICERS, DIRECTORS OR TRUSTEES OWNS AN INTEREST; OR WAS IT A PARTY TO ANY TRANSACTION IN WHICH ANY OF ITS OFFICERS, DIRECTORS OR TRUSTEES HAS A MATERIAL FINANCIAL INTEREST; OR DID ANY OFFICER, DIRECTOR OR TRUSTEE RECEIVE ANYTHING OF VALUE NOT REPORTED AS COMPENSATION?	3		Ճ
4 HAS THE ORGANIZATION INVESTED IN ANY CORPORATE STOCK IN WHICH ANY OFFICER, DIRECTOR OR TRUSTEE OWNS MORE THAN 10% OF THE OUTSTANDING SHARES?	4.		×
THO ENT OF THE OTHER BROOK OF OTHER BROOK OF THE BROOK OF	5.		⊠ ⊠
6. DID THE ORGANIZATION USE THE SERVICES OF A PROFESSIONAL FUNDRAISER? (ATTACH FORM IFC)	6.	Ш	
78. DID THE ORGANIZATION ALLOCATE THE COST OF ANY SOLICITATION, MAILING, ADVERTISEMENT OR LITERATURE COSTS BETWEEN PROGRAM SERVICE AND FUNDRAISING EXPENSES?	7		⊠
7b. IF "YES", ENTER (I) THE AGGREGATE AMOUNT OF THESE JOINT COSTS \$:(II) THE AMOUNT ALLOCATED TO PROGRAM SERVICES \$, (III) THE AMOUNT ALLOCATED TO MANAGEMENT AND GENERAL \$, AND (IV) THE AMOUNT ALLOCATED TO FUNDRAISING \$	Г Г		
8. DID THE ORGANIZATION EXPEND ITS RESTRICTED FUNDS FOR PURPOSES OTHER THAN RESTRICTED PURPOSES?	8. 8.		
9. HAS THE ORGANIZATION EVER BEEN REFUSED REGISTRATION OR HAD ITS REGISTRATION OR TAX EXEMPTION SUSPENDED OR REVOKED BY ANY GOVERNMENTAL AGENCY?	9.		Ø
10. WAS THERE OR DO YOU HAVE ANY KNOWLEDGE OF ANY KICKBACK, BRIBE, OR ANY THEFT, DEIFICATION MISAPPROPRIATION, COMMINGLING OR MISUSE OF ORGANIZATIONAL FUNDS? 1	O.		×
11. LIST THE NAME, ADDRESS AND THE ACCOUNT # OF THE FINANCIAL INSTITUTIONS WHERE THE ORGANIZATION MAINTAINS ITS THREE LARGEST ACCOUNTS:	ON		
SUNTRUST BANK, 1445 NEW YORK AVE., NW, #1, WASHINGTON, DC 20005			
		ii.	
12. NAME AND TELEPHONE NUMBER OF CONTACT PERSON: MICHELLE SHOWALTER, COMPLIANCE SPECIALIST 48	0-69	9-8270	

ALL ATTACHMENTS MUST ACCOMPANY THIS REPORT - SEE INSTRUCTIONS

UNDER PENALTY OF PERJURY, I (WE) THE UNDERSIGNED DECLARE AND CERTIFY THAT I (WE) HAVE EXAMINED THIS ANNUAL REPORT AND THE ATTACHED DOCUMENTS, INCLUDING ALL THE SCHEDULES AND STATEMENTS AND THE FACTS THEREIN STATED ARE TRUE AND COMPLETE AND FILED WITH THE ILLINOIS ATTORNEY GENERAL FOR THE PURPOSE OF HAVING THE PEOPLE OF THE STATE OF ILLINOIS RELY THEREUPON. I HEREBY FURTHER AUTHORIZE AND AGREE TO SUBMIT MYSELF AND THE REGISTRANT HEREBY TO THE JURISDICTION OF THE STATE OF ILLINOIS.

BE SURE TO INCLUDE ALL FEES DUE:

1.) REPORTS ARE DUE WITHIN SIX
MONTHS OF YOUR FISCAL YEAR END.

MONTHS OF YOUR FISCAL YEAR END
2.) FOR FEES DUE SEE INSTRUCTIONS.

3.) REPORTS THAT ARE LATE OR INCOMPLETE ARE SUBJECT TO A \$100.00 PENALTY.



** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Department of the Tressury

The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0047

	Hevenu	2009 calendar year, or tax year beginning and ending	121					
		C Name of organization	D Employer identifica	stion number				
B Ch	eck if pilcable:	Please Use IRS						
	Address	had or American Legislative Exchange Council						
닏	Changa		52-01	.40979				
	change Uspe Doing Business As							
	loitist return Termin-	Specific 101 Vermont Ave., NW, 11th Floor	202-4	66-3800				
\square	ated Amende		G Gross receipts \$	6,271,633.				
	return	d lons. City or town, state or country, and ZIP + 4 Washington, DC 20005-3515	H(a) is this a group ret					
	Applica- tion pending	Washington, DC 20003-3313	for affiliates?	Yes X No				
		F Name and address of principal officer:Mr. Ron Scheberle	H(b) Are all affiliates incli					
		same as C above		ist. (see Instructions)				
1 Ta	x-exen	inpit status. Lat 1 Surfer (C	H(c) Group exemption					
JW	<u>ebsite</u>	: ► www.alec.org	er of formation: 1975 M	State of legal domicite: IL				
		rganization. 22 corporation	il of totthecon, 25 , 51 M	Didita di laggi odinialio				
120		Summary Assist St	ate Legislato	ors.				
9	1 B	riefly describe the organization's mission or most significant activities: Assist St	educational	info.				
Activities & Governance	<u>C</u>	ongress & the public by sharing research and	en than 25% of its net as	sets				
E	2 C	heck this box If the organization discontinued its operations or disposed of mo	3	23				
5	3 N	umber of voting members of the governing body (Part VI, line 1a)		23				
8 0	4 N	umber of independent voting members of the governing body (Part VI, line 1b)		42				
S	5 T	otal number of employees (Part V, line 2a)		26				
喜	6 T	otal number of volunteers (estimate if necessary)		12,150.				
1	7a T	otal gross unrelated business revenue from Part VIII, column (C), line 12		0.				
	b N	et unrelated business taxable income from Form 990-T, line 34		Current Year				
		·	Prior Year 5,626,129.	5,302,779.				
9	8 C	ontributions and grants (Part Vill, line 1h)	1,309,768.	961,104.				
100	9 P	rogram service revenue (Part VIII, line 2g)	39,325.	7,750.				
Revenue	10 lr	vestment income (Part Vill, column (A), lines 3, 4, and 7d)	37/323.	1/1501				
- 1	11 C	other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	6,975,222.	6,271,633.				
	12 T	otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	26,102.	15,686.				
i	13 0	Prants and similar amounts paid (Part IX, column (A), lines 1-3)	20/1021	1370001				
1	14 B	lenefits paid to or for members (Part IX, column (A), line 4)	2,674,855.	2,490,496.				
SI .	15 S	ialaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	2,014,000.	2/130/1301				
Expenses	16a F	Professional fundraising fees (Part IX, column (A), line 11e)						
x dx	ьТ	otal fundralsing expenses (Part IX, column (D), fine 25) 364, 465.	4,736,675.	4,104,380.				
ш	17 C	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)	7,437,632.	6,610,562.				
	18 . T	otal expenses. Add lines 13-17 (must equal Part IX, column (A), Ilne 25)	<462,410.					
	19 F	Revenue less expenses. Subtract fine 18 from line 12	Beginning of Current Year					
Assets or a Batances			3,391,001.	3,306,976.				
ase	20 1	Total assets (Part X, line 16)	2,856,983.	3,111,887.				
\$5 88 88	21 1	Total Ilablities (Part X, line 26)	534,018.					
25	22	Net assets or fund balances. Subtract line 21 from line 20	224/0101	13370031				
P		Signature Block						
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Pal								
Preparer's : Use Only								
USE	Uniy							
		OP48		X Yes No				
		the state of the s	10.00	LALYES I INO				

May the IRS discuss this return with the preparer shown above? (see instructions)

Form 990 (2009)

Form	990 (2009) American Legislative Exchange Council 52-0140979 Page 2
Pa	Statement of Program Service Accomplishments
1	Priefly describe the constitution's mission: See Schedule O for Continuation
	The American Legislative Exchange Council's mission is to advance the
	Jeffersonian principles of free markets, limited government,
	federalism, and individual liberty, through a non-partisan,
	public-private partnership between America's state legislators and
2	Did the organization undertake any significant program services during the year which were not listed on Yes X No
	the prior Form 990 or 990-EZ?
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
3	If "Yes," describe these changes on Schedule O.
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.
•	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and
	aflocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 2,634,723 · including grants of \$ 111 ·) (Revenue \$ 31,905 ·)
	Task Forces - ALEC's policy Task Forces provide a forum for legislators
	and the private sector to discuss issues, develop policies, and draft model legislation. The Task Forces include the following: Public
	model legislation. The Task Forces include the following: Public Safety and Elections; Civil Justice; Education; Natural Resources;
	Commerce, Insurance and Economic Development; Telecommunications and
	Information Technology; Health and Human Services; Tax and Fiscal
	Policy; and International Relations.
	(Code) \(\(\frac{1}{2}\)\(\frac{1}2\)\(\frac{1}{2}\)\(\frac{1}2\)\(\frac{1}2\)\(\frac{1}2\)\(\fr
4b	(Code:)(Expenses \$ 1,955,457. Including grants of \$ 15,575.)(Revenue \$ 844,448.) Conferences - ALEC holds national conferences, providing workshops on
	current issues with leading experts, public figures and elected
	officials. The three national conferences held during 2009 were the
	Spring Task Force Summit, Annual Meeeting and States and National
	Policy Summit.
	i i
4c	(Code:) (Expenses \$ 664,886. Including grants of \$) (Revenue \$ 82,981.)
	Membership - Membership manages the programs for the recruitment and
	retention of ALEC State Legislator members. This includes liaison with
	the ALEC State Chairs, Private Sector State Chairs, and six State
	Leadership Teams. In addition, Membership provides assistance to ALEC
	State Chairs in raising state scholarship funds, tracking the
	expenditures of these funds, and ensuring that members of ALEC's leadership are operating in accordance with ALEC's policies and
	procedures.
	procedures.
4d	Other program services. (Describe in Schedule O.)
	(Expenses \$ 294,581. Including grents of \$) (Revenue \$ 1,770.)
4e	Total program service expenses > 5,549,647.
93200	Form 990 (2009)
02-04	

Form	990 (2009) American Legislative Exchange Council 52-0140	313	PE	ige 3
Par	Checklist of Required Schedules			
			Yes	No
1	is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	18 97/- 2 complete School de A	_1_	<u>X</u>	
-	to the constitution required to complete Schedule 8. Schedule of Contributors?	2_	Х	
2	bit the organization required to complete databases by the organization required to complete database for Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
3	public office? If "Yes," complete Schedule C, Part I	3		X
_	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		X
4	Section 501(c)(4), 601(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and		ļ	
5	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
	reporting requirement and proxy tax rin res, complete scriebble 6, rathing in the control of the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to			
6	Did the organization maintain any donor advised rollos of any arminal folios of accounts? If "Yes," complete Schedule D, Part I provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
	provide advice on the distribution or investment of amounts in additional of accounts to grantle on space			
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	7	- 1	Х
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.		-	
₿	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	8		, X
	Schedule D, Part III	-		
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			Х
	excell courselled, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi endowments?			437
	15 IIV-n 5 complete Scherkille D. Part V	10		X
11	is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VIII, VIII, IX, or X		.,	
	flesh la	11	X	SOURCE STATE
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI			
	Did the organization report an amount for investments other securities in Part X, line 12 that is 5% or more of its total			
	servets magning in Part X, line 167 if "Yes." complete Schedule D. Part VII.			
	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
•	assets reported in Part X, line 167 If "Yes," complete Schedule D, Part VIII.			
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
•	Part X, line 16? If "Yes," complete Schedule D, Part IX.			
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
•	the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
12	Did the Organization obtains separate, independent desired	12	X	
	Schedule D, Parts XI, XII, and XIII. Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
12A	Was the organization included in consolicated, independent content and included in consolicated, independent content and included in consolicated, independent content and included in consolicated, independent content and included in consolicated, independent content and included in consolicated, independent content and included in consolicated, independent content and included in consolicated, independent content and included in consolicated, independent content and included in consolicated, independent content and included in consolicated, independent content and included in consolicated, independent content and included in consolicated, independent content and included in consolicated, independent content and included in content and inclu			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
13	Is the organization a school described in section 170(0)(1)(4)(ii) 11 1es, complete ourselves 2 Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
14a	Did the organization maintain an office, employees, or agents outside of the Office organization fluidraising, business.			
þ	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	14b		Х
	and program service activities outside the United States? If "Yes," complete Schedule F, Pert I	1.75		 -
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization	15		x
	or entity located outside the United States? If "Yes," complete Schedule F, Part II	15	-	-
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	1.0		х
	located outside the United States? If "Yes," complete Schedule F, Part III	16	 	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	[1	v
	column (A) lines 6 and 11e? If "Yes." complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundralsing event gross income and contributions on Part VIII, lines	1	1	
	to and Ro2 if "Yes " complete Schedule G. Pert II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? // Yes,			
		19	<u> </u>	X
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	<u> </u>	Х
40	DID HIV THE STATE OF THE STATE	Form	990	(2009)

Form	990 (2009) American Legislative Exchange Council 52-0140	1979	<u> </u>	age 4
Pá	Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the			ĺ
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X.
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,	ļ		
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current.			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
240	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24Ъ		
5	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
C	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
O -	Section 501 (c)(3) and 501 (c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
253	disqualified person during the year? If "Yes," complete Schedule L, Pert I	25a		x
	is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	200		
ь	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
		25b		х
	Schedule L, Part I Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified	200		
26	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		x
	person outstanding as of the end of the organization's tax year? If yes, complete screenies, rath	-		-
27	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			
	contributor, or a grant selection committee member, or to a person related to such an individuals in tres, complete	27		х
	Schedule L, Part III Was the organization a party to a business transaction with one of the following parties, (see Schedule L, Part IV		***	
28				
	Instructions for applicable filing thresholds, conditions, and exceptions):	28a	25000	X
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
Ъ	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	200		A-
C	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was	280		X
	an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	29	1.0	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	1		х
	contributions? If "Yes," complete Schedule M	30		
31	Did the organization liquidate, terminate, or dissolve and cease operations?	١		v
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	-		v
	Schedule N, Part II	32	\vdash	<u>X</u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			٠,,
•	sections 301,7701·2 and 301,7701·3? II "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		X
35	is any related organization a controlled entity within the meaning of section 512(b)(13)?			
	If "Yes," complete Schedule R, Part V, line 2	35		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	1		
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	1		
	Note. All Form 990 filers are required to complete Schedule O.	38	X	
		Form	gan e	2000



Form	990 (2009) American Legislative Exchange Council 52-0140	3/3	Ρ.	age o
Par	and Toy Compliance			
(1000 m)	322	777.V2-17/CC	Yes	No
	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of			
78	the Life of Deterning Cotor O. Hoot applicable			
	U.S. Information Returns. Enter 40 in lot applicable			
Ь	Enter the number of Forms W-2G included in line 13, Enter 4 in Hot applicable payments to vendors and reportable gaming Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		W.	
C	Did the organization comply with backup withholding folias for reportable payments to	1c	X	
	(gambling) winnings to prize winners?			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, 2a 42			
	Mad for the eplandar year and ind with or within the year covered by this retorn	2b	X	2002007
b	if at least one is reported on line 2a, did the organization file all required federal employment tax returns?	7000	STORE .	888 V.S.
	At the sum of loos to and 2a is greater than 250, you may be required to e-tile this return, (see instructions)	SORTS.	X	200000
3в	State apprinting have unrelated hysiness gross income of \$1,000 or more during the year covered by this return?	3a	$\frac{\Lambda}{X}$	
	te star is the a lattled a Form DDD-T for this year? If "No." provide an explanation in Schedule U	3ь		-
48	At any time divide the pelender year, did the organization have an interest in, or a signature of other authority over, a			U.
	financial account in a foreign country (such as a bank account, securilles account, or other financial account)?	48		X
L	Is also a content to a game of the foreign country:			
ш	See the Instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and			
	Financial Associate			
_	the analysts a probabled tax shelter transaction at any time during the tax year?	5a		X
5a	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
b	If "Yes," to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited			
Ç	Tax Shelter Transaction?	5c		<u> </u>
	Tax Shelter Transaction? Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
6a	Does the organization have annual gross receipts that are normally	ва		X
	any contributions that were not tax deductible? If "Yes," did the organization include with every solicitation an express statement that such contributions or glifts		-	
þ	If "Yes," did the organization include with every solicitation at express data. Were not tax deductible?	6ь		
	were not tax deductible?			
7	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services			
а	provided to the payor?	7a		X
	provided to the payor? If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
b	If "Yes," did the organization notify the donor of the value of the goods of the personal property for which it was required Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
C	bid the organization sell, exchange, or otherwise dispose of talignois personal property to file Form 8282?	7c		X
	to file Form 82827			
q	If "Yes," indicate the number of Forms 6.202 filed during the year. Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
е	Did the organization, during the year, receive any folius, offectly of inclineary; to per year. benefit contract?	7e		X
	benefit contract? Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	71		X
f	Did the organization, during the year, pay premiums, directly or indirectly of the programme RR99 as required? N/A	7g		
g	For all contributions of qualified intellectual properly, did the organization file Form 8899 as required? N/A For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? N/A	7h		T
h	For contributions of cars, boats, airplanes, and other ventices, up the department of the carson sole of cars, boats, airplanes, and other ventices, up the department of the carson sole of the carson sol			
В	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings			
	supporting organization, or a donor advised fund maintained by a sponsoring organization,	8		
	at any time during the year? N/A			
9	Sponsoring organizations maintaining donor advised funds. N/A	9a	13:2029	2
8	Did the organization make any taxable distributions under section 4966?	9b	f	1
Ь		25.00	888	
10	Section 501(c)(7) organizations. Enter: N/A			
8				
Ł				
11	Section 501(a)(12) organizations. Enter: N/A			
	Gross Income from members or shareholders			
ŧ	Gross income from other sources (Do not net amounts due or paid to other sources against			
	and the or received from them)	HARR	NAMES OF	# 338 M
128	Section 4947(a)(1) non-exempt charitable trusts. is the organization filing Form 990 in lieu of Form 1041? N/A	12a	1	
t	of "Yes," enter the amount of tax-exempt interest received or accrued during the year	[%83%]	P DOO	(2009)
	•	rvii	1 220	· (cons)



	52.0340	070	0	6
Form	American Legislative Exchange Council 52-0140	9 / 9	PE	ige 6
Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.	740 /e	spons	
Coat	ion A. Governing Body and Management			
		**************************************	Yes	No
18	Enter the number of voting members of the governing body			
	to at a manufact that are independent			
	Die any officer, director, trustee, or key employee have a family relationship of a business relationship with any other			
		2		<u>X</u>
•	and the delication and the second of the control of		1	
		3		<u>X</u>
		4		X
-	to the become every during the year of a material diversion of the organization's assets.	5		X
		6	X	
6	Does the organization have members of stockholders, or other persons who may elect one or more members of the	1		
		7a	X	
_		7b	4825362	X
	Are any decisions of the governing body subject to approve a provided and actions undertaken during the year Did the organization contemporaneously document the meetings held or written actions undertaken during the year			
8	a se of the state			
	by the following: The governing body?	8a	X	
a		8b	X	
	transfer to the or key employee listed in Part VII. Section At who cannot be reached at the			
9	organization's malling address? If "Yes," provide the names and addresses in Schedule O	9		X
_	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
	Does the organization have local chapters, branches, or affiliates?	10a		X
10a	the properties have written policies and procedures governing the activities of about one procedures			l
þ	that are properties with those of the probability and the commencer of the probability and the commencer of	10b		
	and branches to ensure their operations are consistent with the members of its governing body before filing the form? Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11		X
11	to the process if any used by the organization to review this roth 350.			
	tenting bound written conflict of interest policy? If "No," DO to life 15	12a		X
12a	Ones the organization have a written contact of interest personal transfer of the organization have a written contact of interest personal transfer or trustees, and key employees required to disclose annually interests that could give rise			
		12b		<u> </u>
	to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	1		
C	in Schedule O how this is done	12c		<u> </u>
	to the house subject ablower policy?	13		X
13	The state of the s	14	-	X
14	Does the organization have a written document technique to the following persons include a review and approval by independent Did the process for determining compensation of the following persons include a review and approval by independent			
16	Did the process for determining compensation of the deliberation and decision? persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	X	ļ
a	Other officers or key employees of the organization	15b	X	7 1000000
b	of the officers of key employees of the organization in the organization of the organi			
	If "Yes" to line 15a or 15b, describe the process in our barbotic back to a joint venture or similar arrangement with a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
		16a	* = = = = = = = = = = = = = = = = = = =	X
•	taxable entity during the year? If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation of "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation.			
ь	If "Yes," has the organization adopted a written policy of processors. In joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's			
	In joint venture arrangements under applicable leveral tax law, and cately status with respect to such arrangements?	16b		
Se	ction C. Disclosure List the states with which a copy of this Form 990 is required to be filed AK, AL, AR, AZ, CA, CO, CT, FL, G	A, II	, KS	S, KY
17	List the states with which a copy of this Form 990 is required to be filed to be filed. Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) availables.	le for		
18	Section 6104 requires an organization to make us ruthis 1020 (or 1027 if application)			
	public inspection. Indicate how you make these available. Check all that apply. Our website			
	Own website Another's website X Upon request	and fin	ancial	
19				
	statements evallable to the public.	zation:		
20	stalements evaliable to the public. State the name, physical address, and telephone number of the person who possesses the books and records of the organization than 1999 1999 1999 1999 1999 1999 1999 19			-
	The Organization - 202-466-3600			
	1101 Vermont Ave., NW, 11th FL, Washington, DC 20005	For	ni 990	(2009)

American Legislative Exchange Council 52-0140979 Page 7 Rent VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990 (2009)

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustes, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not c (A) Name and Title	(B) Average hours		(C) Position (check all that apply)					(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	per week	Individual trustee or offector		Officer		Highest compensated emphyte		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
Speaker Bill Howell	1 00							0.	0.	0
National Chair	1.00	X	ļ	X	<u> </u>	┝		<u> </u>	0.	
Rep. Tom Craddick	1 , ,,	۱,,	l	х				0.	0.	0
First Vice Chair	1.00	X	-	Λ		⊢	\vdash	0.	U a	
Rep. Noble Ellington	1 1 00	x	1	x	ı	1		0.	0.	0
Second Vice Chair	1.00	<u> </u>	├	Α		-	Н	0.	0.	
Rep. Dave Frizzell	1.00	x	1	X	l			0.	0.	0
Treasurer	1.00	┝≏	 	^	⊢	-	-			
Rep. Phil Montgomery	1.00	X	1	X	1			0.	0.	0
Secretary Sen. Steve Faris	1.00	A	-	A	-	╁	H			
	1.00	x		X	l			0.	0.	0
Immediate Past Chair Rep. Liston Barfield	1.00	 	-	1	-	+-				
Keb. Fiston Barriero	1.00	X						0.	0.	0
Director Sen. Curt Bramble	11.00	-		\vdash	-	 			1.6	100
	1.00	X						0.	0.	0
Director Rep. Harold J. Brubaker	1.00	1	\vdash	-	-	-	 			
	1.00	l _x			1			.0.	0.	0
Director Sen. Bob Burns	1.00	1	一	1	-	┼─	\vdash			
Director	1.00	X		1	1			0.	0.	0
Sen. Jane Cunningham	1	1	┪	\vdash	\vdash	╁	<u> </u>			
Director	1.00	x	l		i .	ı		0.	0.	0
Rep. Bill Hamzy				\top	 	1				
Director	1.00	X	1					0.	0.	0
Sen. Billy Hewes, III			Т		Π	П	Π			
Director	1.00	X		1			<u> </u>	0.	0.	0
Sen. Owen H. Johnson			П	Г		П	Г		<u> </u>	
Director	1.00	X						0.	0.	0
Rep. Steve McDaniel		Т	Т	1	П	Γ				
Director	1.00	X	L		L			0.	0.	0
Rep. Dolores Mertz		T		Г					_	
Director	1.00	X	_	1_		_		0.	0.	0
Rep. John Piscopo				10	P	1	か	(ID)W		
Director	1.00	1X	1	111	1	Ж	1)	110.	0.	. 0

Form 990 (2009)

Pari	ž.	134 Cinterport of Deven					1	1
		Statement of Reven	ue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
ম	1 a	Federated campaigns	1a					
nounts	b	Membership dues	1b					
E E	c	Fundralsing events	1c					
and other similar an	d	Related organizations	1d					
Ē	е	Government grants (contribut)	ons) 1e					
S	f	All other contributions, gifts, grant	s, and					
ž		similar amounts not included abov	e 11 5,	302,779.				
ğ	9	Noncash contributions included in lines	18-1f.\$					
i i	h	Total. Add lines 1a-11		>	5,302,119.			
				Business Code	0.00	060 070		
. :		Conferences/sem	inars	900099	862,073.	862,073.		
Revenue		Membership Dues		900099	82,981.	82,981.	12 150	
E		Advertising		541800	12,150.	3,900.	12,150.	· · · · · · · · · · · · · · · · · · ·
اف	d	Publications	•	900099	3,900.	3,900.		
	e							
1		All other program service rever		L	061 104			
\bot		Total. Add lines 2a-2f			961,104.			
		Investment income (Including			7 750			7,750
1		other similar amounts)			7,750.			1,130
1 4	4	Income from investment of tax					1	
1	5	Royalties						
			(i) Real	(ii) Personal				
- 1		Gross Rents		ļ				
		Less: rental expenses						
		Rental income or (loss)		L				
	_	Net rental income or (loss)		T				
1	7 a	Gross amount from sales of	(i) Securitles	(li) Other				
		assets other than inventory		<u></u>				
-	ь	Less: cost or other basis						
		and sales expenses		ļ				
- 1		Gain or (loss)		J				
1		Net gain or (loss)		···········				
g '	8 a	Gross income from fundralsing						
/enue		including \$	of	1				
ž		contributions reported on line						
Other He		Part IV, line 18						
5		Less: direct expenses			SINSPEATS EDITION OF			
		Net income or (loss) from fund						
- !	9 a	Gross Income from gaming ac						
		Part IV, line 19		-				
		Less: direct expenses		L				
		Net Income or (loss) from gam		<u> </u>				
11	0 в	Gross sales of inventory, less						
		and allowances		-				
		Less: cost of goods sold						
<u> </u>	C	Net Income or (loss) from sale:						
_		Miscellaneous Revenu	e	Business Code				
1	1 a					1	AIF	11/17
	Ь				 	 	 {(}) <u> </u>	**
	G,					11		
	d	All other revenue		L				
		Total. Add lines 11a-11d Total revenue. See Instructions.			6,271,633.	948,954	12,150	7,750

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

Section 501(c)(3) and 501(c)(4) but are not required to complete columns (B), (C), and (D).

<u> </u>	All other organizations must complete include amounts reported on lines 6b,	(A)	(B) Program service	Management and	Fundraising
7b, 8	o, 9b, and 10b of Part VIII.	Total expenses	expenses	general expenses	expenses
	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21				
	Grants and other assistance to individuals in the U.S. See Part IV, line 22	15,686.	15,686.		
3	Grants and other assistance to governments.				
	organizations, and individuals outside the U.S.	ì			
	See Part IV, Ilnes 15 and 16				
4	Benefits paid to or for members				
	Compensation of current officers, directors,	312,824.	234,618.	46,924.	31,282.
_	trustees, and key employees			1. 1.57	
6	persons (as defined under section 4958(I)(1)) and				
	persons described in section 4958(c)(3)(B)			202 602	175 (11
	Other salaries and wages	1,755,460.	1,277,162.	302,687.	175,611.
7 8	Pension plan contributions (include section 401(k)			7 622	5,358.
0	and section 403(b) employer contributions)	52,120.	39,130.	7,632.	22,093.
9	Other employee benefits	214,908.	161,347.	31,468.	16,064.
10	Payroll taxes	155,184.	116,539.	. 22,301.	10,0041
11	Fees for services (non-employees):				
	Management	06 627	21,442.	3,046.	2,139.
ь	Legal	26,627.	43,098.	8,403.	5,901.
C	Accounting	57,402.	43,000.	0/200	
	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
1	Investment management fees	137,766.	137,529.	237.	
9	Other	3,718.	3,718.		
12	Advertising and promotion	424,349.	397,634.	17,698:	9,017.
13	Office expenses	116,912.	88,081.	16,938.	11,893.
14	Information technology	110/0221			
15	Royaltles	650,902.	488,696.	95,293.	66,913.
16	Occupancy	269,237.	245,143.	24,094.	
17	Travel	2007		1	
18	Payments of travel or entertainment expenses	,			
	for any federal, state, or local public officials	2,026,119.	1,940,307.		66.
19	Conferences, conventions, and meetings interest	12,127.		1,776.	1,246
20					10.064
21	Payments to affiliates	129,997.	97,603	19,030.	13,364
22		32,722	26,125	3,875.	2,722
23	Other expenses, Itemize expenses not covered				
24	shour (Evnances mining) 1008(18) 8(10 laucity				
	miscellaneous may not exceed 5% of total expenses shown on line 25 below.)				
	pad doht expense	100,000			83
8	Subscriptions/research	31,424		. 119.	0.3
	Honoraria/writers fees	29,000			3
	Dues/memberships	24,664	19,799		3
	Artwork/graphics	24,288	. 21,473		710
	All other expenses	7,126			. 364,465
25	Total functional expenses, Add lines 1 through 24f	6,610,562	5,549,647	030,430.	. 501,105
26	Joint costs. Check here				7/7
	SOP 98-2. Complete this line only if the organization				\mathbb{R}_{N}
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation				

	990 (Balance Sheet					
STR-ST	ON DE	Dulating Cities			(A)		(B)
					Beginning of year		End of year
	1	Cash · non-interest-bearing			8,115.	1	524,501.
	2	Savings and temporary cash investments			1,816,176.	2	1,151,672.
	3	Piedges and grants receivable, net			805,236.	3	931,944.
	4	Accounts receivable, net			.1,181.	4	1,682.
	5	Receivables from current and former officers, die	ectors.	trustees, key			
	3	employees, and highest compensated employee	s. Com	plete Part II			
		of Schedule L				5	
	6	Receivables from other disqualified persons (as	defined	under section			
	·	4958(f)(1)) and persons described in section 495	iB(c)(3)(E	3). Complete			
		Part II of Schedule L	***********			6	
en .	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
Asi	9	Prepaid expenses and defarred charges			100,897.	9	154,212.
	_	Land buildings and equipment; cost or other					
		Lasia Complete Ded VI of Schodule D	10a	1,613,282.			
	h	Less: accumulated depreciation	10Ъ	1,073,271.	656,442.	10c	540,011.
	11	Investments - publicly traded securities				11	
	12	investments - other securities. See Part IV, line 1	11			12	
	13	Investments - program-related. See Part IV, line				13	
	14	intangible assets				14	
(*)	15	Other assets. See Part IV, Ilne 11			2,954.	15	2,954.
	16	Total assets. Add lines 1 through 15 (must equ	al line 34	1)	3,391,001.	16	3,306,976.
	17	Accounts payable and accrued expenses			612,486.	17	640,382.
	18	Grants payable				18	
	19	Deferred revenue			178,808.	19	241,416.
	20	Tex-exempt bond liabilities		4		20	
55	21	Escrow or custodial account liability. Complete	Part IV o	f Schedule D	***************************************	21	
Liabilities	22	Payables to current and former officers, director	s, truste	es, key employees,			
api		highest compensated employees, and disqualifi	ed pers	ons. Complete Part II			
ב		of Schedule L.			125 000	22	224 200
	23	Secured mortgages and notes payable to unrela	ated thir	d parties	175,000.	_	374,709.
	24	Unsecured notes and loans payable to unrelate	d third p	erties	1,890,689.	24	1 055 200
	25	Other liabilities. Complete Part X of Schedule D			2,856,983.	25 26	1,855,380. 3,111,887.
	26	Total liabilities. Add lines 17 through 25		(T)	2,030,903.	26	3,111,00/-
		Organizations that follow SFAS 117, check he	ere 🟲	A) and complete			
2		lines 27 through 29, and lines 33 and 34.			<640,980.	>07	<1,010,961.
alances	27	Unrestricted net assets			1,174,998.		
83	28	Temporarily restricted net assets			1/1/1/0501	29	2/200/0301
P	29	Permanently restricted net assets		k []		2.5	
T.		Organizations that do not follow SFAS 117, c	heck ne	ere 🕨 📖 and			
Ö		complete lines 30 through 34.				30	
et t	30	Capital stock or trust principal, or current funds				31	
Ass	31	Paid in or capital surplus, or land, building, or et	doibweu	t juno ,		32	
Net Assets or Fund B	32	Retained earnings, endowment, accumulated in			534,018.		195,089.
4	33	Total net assets or fund balances			3,391,001.		3,306,976.
	34	Total liabilities and net assets/jund balances .	*	***************************************	1 2/222/001.	, 04	Form 990 (2009)

Form 990 (2009)



Form	990 (2009) American Legislative Exchange Council 52-0140	010	ray	90 12.
Par	Financial Statements and Reporting		Yes	No
2.	Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. Were the organization's financial statements compiled or reviewed by an independent accountant?	2a 2b	X	X
C	Were the organization's financial statements audited by an independent accountant? If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	2c		Х
	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both: Y Separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3а		Х
ь	Act and OMB Circular A-1337 If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b_		
	OF BUCHES, EXPIRIT WHY IT CONCOURS CONTROL OF STATE OF ST	Earn	gan	/2000

COPY

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Department of the Treesury Internal Revenue Service Employer identification number Name of the organization 52-0140979 American Legislative Exchange Council Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. c Type III - Functionally integrated b Type ii a Type I e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, No Yes the governing body of the supported organization? 11g(i) A family member of a person described in (i) above? (iii) A 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s). h (vi) is the organization in col. (i) organized in the (iv) is the organization (v) Did you notify the (iii) Type of (vii) Amount of (i) Name of supported (II) EIN organization in col. (1) listed in your organization in col. support (described on lines 1-9 organization (i) of your support? governing document? U.S.? above or IRC section Yes (see instructions))

LHA For Privacy Act and Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.



Schedule A (Form 990 or 990-EZ) 2009 American Legislative Exchange Council 52-0140979 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.) Section A. Public Support (f) Total (e) 2009 (d) 2008 (c) 2007 (b) 2006 Calendar year (or fiscal year beginning in) (a) 2005 1 Gifts, orants, contributions, and membership fees received. (Do not 5187554.27934808. 5626129. 6130496. 5775598. 5215031. include any "unusual grants.") 2 Tex revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit lo the organization without charge ... 5775598. 6130496. 5626129. 5187554.27934808. 4 Total Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, 2154084. column (f) 25780724. 6 Public support. Subtract fine 5 from line 4 Section B. Total Support (f) Total (c) 2007 6130496. Calendar year (or fiscal year beginning in) (a) 2005 5187554.27934808. 5626129 5775598. 5215031 7 Amounts from line 4 8 Gross income from Interest, dividends, payments received on securities ioans, rents, royaities 627,272. 39,325. 7,750. 58,118. 489,467. .32,612 and income from similar sources ... 9 Net income from unrelated business activities, whether or not the business is regularly carried on ... 10 Other income. Do not include gain or loss from the sale of capital 11 Total support. Add fines 7 through 10 assets (Explain in Part IV.) 5,956,945. 12 Gross receipts from related activities, etc. (see instructions) 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 90.26 14 Public support percentage for 2009 (line 6, column (f) divided by fine 11, column (f) 14 15 Public support percentage from 2008 Schedule A, Part II, line 14 16a 33 1/3% support test - 2009. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2008. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2009. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2008. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions Schedule A (Form 990 or 990-EZ) 2009



2	edule A (Form 990 or 990 EZ) 2009	Organizations	Described in	Section 509(a)	(2) (Complete only	lf you checked lhe bo	Page 3 ex on line 9 of Part I.)
	ction A. Public Support			() 0007	(-0.0000	(e) 2009	/A Total
	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						·
	membership fees received. (Do not		:				•
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose		1				
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf					·	
5	The value of services or facilities						
	furnished by a governmental unit to		:				
	the organization without charge						
6	Total. Add lines 1 through 5						
-	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						·
b	Amounts included on lines 2 and 3 received						,
	from other than disqualified persons that				,		
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year					9 1	l
	Add lines 7a and 7b					•	
	Public support (Subtract line 7c framiline 6.)						
	ction B. Total Support						
	ender year (or fiscal year baginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	Amounts from line 6		NW.		<u> </u>	<u> </u>	
	Gross income from Interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
Ь	Unrelated business taxable income			ł	1		
	(less section 511 taxes) from businesses		Į.	ĺ			
	acquired after June 30, 1975	-		<u> </u>			
11	Add lines 10a and 10b						·
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	Total Support (Add Hour 9, 10c, 11, and 12)				J	<u> </u>	
14	First five years. If the Form 990 is fo	r the organization'	s first, second, thi	rd, fourth, or fifth t	tax year as a sectio	on 501(c)(3) organia	eation,
	check this box and stop here	************	*******************				
Se	ction C. Computation of Pub	lic Support Pe	rcentage			8	
15		(ine 8, column (f) c	livided by line 13,	column (f))		15	%
16	Public support percentage from 2000	8 Schedule A, Parl	i III, line 15			16	%
Se	ction D. Computation of Inve	stment Incom	e Percentage				
17		009 (line 10c. colu	mn (f) divided by il	ne 13, column (1))		17	%
40	Investment Income percentage from	2008 Schedule A.	Part III. line 17			18	%
10	33 1/3% support tests - 2009. If the	organization did	not check the box	on line 14, and lin	ne 15 is more than	33 1/3%, and line	17 is not
101	more than 33 1/3%, check this box	andstop here. The	organization qual	ifies as a publicly	supported organiz	ation,	▶□
	33 1/3% support tests - 2008. If the	organization did	not check a box o	n line 14 or line 19	a, and line 16 is m	ore then 33 1/3%,	and
	line 18 is not more than 33 1/3%, ch	eck this box ands	top here. The ord	anization qualifies	as a publicly supp	orted organization	▶□
an	Private foundation. If the organization	on did not check a	box on line 14. 19	a, or 19b, check	this box and see in	structions	>
<u>~V</u>	1 11-070 leasterning it file at college.				Sc	hedule A (Form 99	10 or 990-EZ) 2009
						- 1 /- 1 -	

Schedule D

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. 2009

Department of the Treasury Internal Revenue Service

► Attach to Form 990. ► See separate instructions.

Employer identification number Name of the organization American Legislative Exchange Council 52-0140979 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (b) Funds and other accounts (a) Donor advised funds Total number at end of year Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised junds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring mpermissible private benefit? Part 1 Conservation Easements. Complete If the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of an historically important land area Preservation of land for public use (e.g., recreation or pleasure) Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2e through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements b Total acreage restricted by conservation easements c Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year > \$_ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(l) and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Partill Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 18 If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherence of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures. or other similar essets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets Included In Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items: a Revenues included in Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

Sch	edule D (Form 990) 2009 America	n Legislat	ive Ex	change	Council	52-	0140979	Page 2
Pa	rtill Organizations Maintaining C	Collections of A	rt, Histori	cal Treasi	ires, or Othe	er Similar As	sets (contin	ued)
3	Using the organization's acquisition, access	on, and other record	is, check an	of the follow	ring that are a s	ignificent use of	Its collection	items
	(check all that apply):		-					
a	Public exhibition	c	Loer	or exchange	e programs			
b	Scholarly research	é	Othe	er				4. 9.
c	Preservation for future generations				,			
4	Provide a description of the organization's co	ollections and explai	n how they f	urther the org	anization's exe	mpt purpose in	Part XIV.	
5	During the year, did the organization solicit of							
	to be sold to raise funds rather than to be m						Yes	☐ No
Pä	Escrow and Custodial Arran							
*****	reported an amount on Form 990, Pa	rt X, line 21.	_			•		
1a	is the organization an agent, trustee, custod	lan or other intermed	flary for cont	ributions or c	ther assets not	included		
	on Form 990, Part X?						Yes	No No
ь	if "Yes," explain the arrangement in Part XIV							
		•	•				Amount	
c	Beginning balance					1c		
	Additions during the year					1 1		
	Distributions during the year						•	
1	Ending balance						e 10279	
	Did the organization include an amount on F						Yes	☐ No
	If "Yes," explain the arrangement in Part XIV.						•	
	V Endowment Funds. Complete I		swered "Yes	to Form 99	0, Part IV, line 1	0.		
	A	(a) Current year	(b) Prior			(d) Three years ba	ck (e) Four ye	ars back
1a	Beginning of year balance							151000
	Contributions							7 (2)
	Net Investment earnings, gains, and losses							
đ	Grants or scholarships							
e	Other expenditures for facilities							
	and programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the year	r end balance held a	s:					
	Board designated or quasi-endowment		_%.					
b	Permanent endowment	%						
		%						
3а	Are there endowment funds not in the posse	ssion of the organiza	ation that are	held and ad	ministered for ti	he organization		
	by:							es No
	(i) Unrelated organizations			••••••••	•••••••	***************************************		- 15
	(ii) related organizations							
þ	If "Yes" to 3a(ii), are the related organizations					***************************************	3b	
4	Describe in Part XIV the Intended uses of the				V # 48			
F (2)	investments - Land, Building							
	Description of Investment	(a) Cost or o		b) Cost or oth	1	ccumulated	(d) Book v	alue
		basis (investr	nent)	basis (other		preciation	9	
	Land							
	Bulklings		100	054 1	0.1	60 006	000	
	Leasehold improvements			354,1		60,898.		203.
	Equipment			1,009,8		317,239.		615.
	Other			249,3	21.	95,134.		193.
otal	Add lines to through to Column (d) must a	oual Form 000 Part	Y column (F	1 line 10(c))		>	540	.017.

Schedule D (Form 990) 2009



Schedule D (Form 990) 2009 American Le		council	32-01409/9 Page 3
(a) Description of security or category	I		Method of valuation:
(including name of security)	(b) Book value		end-of-year market value
Financial derivatives			
Closely-held equity interests	511		
Other			
<u> </u>			
1		 	
Total. (Col (b) must aqual Form 990, Part X, col (8) line 12.)			
Part VIII Investments - Program Related. S	ee Form 990. Part X. line	a 13.	
	(b) Book value		fethod of valuation:
(a) Description of investment type	(b) Book value	Cost or e	end-of-year market value
			9 II 97 W
•			
•			
	-		
		•	
		, X	
Total. (Col (b) must agual Form 990, Part X, col (B) line 13.) ▶			
PartaX Other Assets. See Form 990, Part X, line	15.		
(a)	Description		(b) Book value
•			
		7 11 11 11 11	
			70
=2			
Total. (Column (b) must equal Form 990, Part X, col (B) line	15.)		
Part X Other Liabilities. See Form 990, Part X,	line 25.		
1. (a) Description of liability		(b) Amount	
Federal income taxes			
Capital lease obligations		46,083.	
Scholarship funds held as age	nt	1,042,629.	
Deferred rent and lease benef	1t	766,668.	
			
<u> </u>	1		
Total. (Column (b) must equal Form 990, Part X, col (B) line	25.J	1,855,380.	
2. Fib. 48 Ecotoota in Part YIV provide the text of the foo			reports the emperationic linkilly of

uncertain tax positions under FIN 48.

Sche	edule D (Form 990) 2009 American Legislative Exchan	ge	Counc	il		140979	Page 4
Pá	Reconciliation of Change in Net Assets from Form 990 to A	<u> Audit</u>	ed Finar	icial St	atement	s	
1	Total revenue (Form 990, Part VIII, column (A), Ilne 12)					6,271,	
2	Total expenses (Form 990, Part IX, column (A), line 25)			2		6,610,	562.
3	Excess or (deficit) for the year. Subtract line 2 from line 1			3	4	<338	929.>
4	Net unrealized gains (losses) on investments				1844		
5	Donated services and use of facilities			5			
	Investment expenses			6	ti .		
8							
7	Prior period adjustments			-			
8	Other (Describe in Part XIV.)			1 T			0.
9	Total adjustments (net). Add lines 4 through 8					-330	929.>
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and	9	Mb David	10	- Detimin		323.7
RE	Reconciliation of Revenue per Audited Financial Statemen					6,329,	500
1	Total revenue, gains, and other support per audited financial statements	•••••			10000000	0,329,	369.
2	Amounts included on line 1 but not on Form 990, Part VIII, fine 12:	. 1					
a	Net unrealized gains on investments	2a					
ь	Donated services and use of facilities			57,95	b •		
C	Recoveries of prior year grants	2c		10 10			
þ	Other (Describe in Part XIV.)	2d					
е	Add lines 2a through 2d				2e	57, 6,271;	<u>956.</u>
3	Subtract line 2e from line 1				1	6,271;	633.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					-	
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a					
b	Other (Describe in Part XIV.)	4b					
-	Add lines 4a and 4b				4c		0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			•••••	5	6,271,	633.
ĎÄ	Reconciliation of Expenses per Audited Financial Statemen	nts V	Vith Exp	enses p	er Retu	'n	•
	Total expenses and losses per audited financial statements					6,668,	518.
1	Amounts Included on line 1 but not on Form 990, Part IX, line 25:	********	*************				
2	Donated services and use of facilities	20 1		57,95	6.		
2	Prior year adjustments	2b		,,,,,,			
b							
c	Other losses Other (Describe in Part XIV-)		*****				
d						57.	956.
	Add lines 2a through 2d				***	6,610,	562
3	Subtract line 2e from line 1			,	3	0,010,	302.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	a 1					
a	investment expenses not included on Form 990, Part VIII, line 7b	48					
Ь	Other (Describe in Part XIV.)						0
C	Add lines 4a and 4b					6 610	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	********			5	6,610,	562.
	Supplemental Information						
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III,						; Part
	e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also comple						
			•				
	,						
	•						
	×			1	\$ (A)	mn	7
				 {{ -	-{()		
				10	^\\\//	-11 11	

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States	Complete If the organization answered "Yes" on Form 990, Part IV, line 21 or 22. P Attach to Form 990.
SCHEDULE I	Department of the Treasury
(Form 890)	Internet Revenue Service

2009

Employer identification number 52-0140979 (h) Purpose of grant or assistance X Yes reciplent that received more than \$5,000. Check this box (f) Fill (e) Fill (e) Fill (e) Amount of or government or government are address of organization (b) Fill (c Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. American Legislative Exchange Council criteria used to award the grants or assistance? Parti General Information on Grants and Assistance 1 (a) Name and address of organization Name of the organization

Enter total number of section 501(c)(3) and government organizations LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Enter total number of other organizations

Schedule I (Form 990) 2009

Page 2

52-0140979

Schedule | (Form 890) 2009 American Legislative Exchange Council

(Rightill Grants and Other Assistance to Individuals in the United States, Complete if the organization answered "Yes" to Form 990, Part IV, line 22.

Use Part IV and Schedule I-1 (Form 990) if additional space is needed.

Use Part IV and Schedule I-1 (Form 990) if additional spa	space is needed.				
(a) Type of grant or assistance	(b) Number of recipients	(a) Amount of cash grant	(d) Amount of non- cash assistence	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
mhomae Jafferson Presdom Award		O Un			a
Adam Smith Free Enterprise Award	F	1,650.			UT
William J. Raggio for Excellence in Leadership	H	1,250.	0		
Warren Brookes Award for Excellence in Journalism	I	1,850.	Ď		
International Legislator of the Year Award	. 1	. 395.	0		
Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.	de the informatio	n required in Part I, I	line 2, and any other	additlonal Information.	
Schedule I, Part I, Line 2: Grant	funds are	e evaluated	on a	grant by grant	
basis. Grant documentation is rev	eviewed by	senior	managers prior	or to being	
sent out. Once approved, any grant	it that is	s given for	r a direct	purpose is	
reviewed on a consistent basis to	ensure t	the grantee	remains	in compliance	
with requested documents.					

Schedule I (Form 990) 2009

Schedule in from 350/1 2005 East Continuation of Grants and Other Assistance to Individuals in the United States (Schedule Form 990), Part III.)	tuals in the Unit	change Cou	ncil I (Form 990), Part III		52-0140979 Page 2	2
(e) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance	
Legislator of the Year Award	°	3,555.			·	
Private Sactor Member of the Year Award	4.	. t				1
Volunteer of the Year Award	3.	450.				1
			::			
						1
-					400	1
	. –					

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

 Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

Employer Identification number

OMB No. 1545-0047

American Legislative Exchange Council 52-0140979 **Questions Regarding Compensation** 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., mald, chauffeur, chef) b' If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or relimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the Items checked in line 1a? 3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations X Approval by the board or compensation committee 4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment?..... b Participate in, or receive payment from, a supplemental nonqualified retirement plan? X c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each Item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. 5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of; a The organization? _____ b Any related organization? X if "Yes" to line 5a or 5b, describe in Part III. 6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? X b Any related organization? if "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 67 if "Yes," describe in Part III 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? I("Yes," describe in Part III X If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?



Schedule J (Form 990) 2009

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

American Legislative Exchange Council

Schedule J (Form 990) 2009

52-0140979

Page 2

Partill Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(2)	(Đ	(1)	Œ
(A) Name	.L	(f) Base compensation	(il) Bonus & incentive compensation	(III) Other reportable · compensation	Retirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(I)-(D)	Compensation reported in prior Form 990 or Form 990-E7
	6	189,833.			6,387.	16,447.	212,667.	
Alan B. Smith	E	-1	0					
Michael Bouman	€ €	140,648.			5,686.	14,131.	160,465.	969
DOWNIGHT	€							
	(E)							
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822112 02-02-10				27		•	Schedul	Schedule J (Form 990) 2009

Schedule J (Form 990) 2009 American Legislative Exchange Council	52-0140979	Page 3
Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 8b, 7, and 8. Also complete this part for any additional information.	art for any additional information.	
Part I, Line 4a: Alan Smith, Executive Director received a total severance		
package of \$62,417 of which \$7,802 was paid as of December 31, 2009.		
	٠	

Schedule J (Form 990) 2009

SCHEDULE O (Form 990)

Supplemental Information to Form 990

Complete to provide Information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Employer Identification number

American Legislative Exchange Council 52-0140979
Form 990, Part III, Line 1, Description of Organization Mission:
concerned members of the private sector, the federal government and the
general public.
Form 990, Part III, Line 4d, Other Program Services:
Public Affairs
Expenses \$ 294581. including grants of \$ 0. Revenue \$ 1770.
Form 990, Part VI, Section A, line 6: In accordance with the bylaws of
ALEC, full membership shall be open to persons dedicated to the
preservation of individual liberty, basic American values and institutions,
productive free enterprise, and limited representative government, who
support the purposes of ALEC, and who serve, or formerly served as members
of a state or territorial legislature, the United States Congress or
similar bodies outside the United States.
Form 990, Part VI, Section A, line 7a: Directors are elected at each
annual meeting. The Board shall consist of 23 members of which 18
directors are nominated and elected by the Board of Directors. Three
Directors shall be nominated by the Board of Directors from a list of six
nominees supplied by the State Chair, one of whom shall be the Chair of the
State Chairs. Two Directors shall be elected by the Board of Directors
from a list of four nominees supplied by the Task Force chairs, all four of
whom shall be Task Force public sector chairs.

Form 990, Part VI, Section B, line 11: The Senior Director of Finance Q-(Form, 990) 2009

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. 832211 02:03-10

SCHEDULE O (Form 990)

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

American Legislative Exchange Council

Employer identification number 52-0140979

7 22 01405/3
reviews ALEC's Form 990. Such review takes place upon receipt of the draft
Form 990 received from the independent public accounting firm who conducts
the financial statement audit of ALEC. The review involves comparison of
financial data in the Form 990 with the audited financial statements and
review of all narrative information for accuracy and completeness. The
Executive Director of ALEC then reviews the Form 990. Prior to filing, the
complete Form 990 is provided to the Finance Committee of ALEC.
Form 990, Part VI, Section B, Line 15: ALEC compares current salary rates
with other non-profits by reviewing various Federal Form 990's to ensure
the rates are competitive. Once compensation is determined for top
management officials, officers, and key employees, the board of directors
reviews and approves the rates prior to any change in compensation taking
effect.
Form 990, Part VI, Line 17, List of States receiving copy of Form 990:
AK, AL, AR, AZ, CA, CO, CT, FL, GA, IL, KS, KY, LA, MA, MD, ME, MI, MN, MS, NC, ND, NH, NJ, NM, NY
OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WI, WV
Form 990, Part VI, Section C, Line 19: ALEC makes these documents
available upon request.
CADY





Financial Statements

For The Years Ended December 31, 2009 and 2008

and Report Thereon



INDEPENDENT AUDITOR'S REPORT

RAFFA

To the Board of Directors of the American Legislative Exchange Council

CONSULTING ACCOUNTING TECHNOLOGY

> Certified Public Accountants

We have audited the accompanying statements of financial position of the American Legislative Exchange Council (ALEC) as of December 31, 2009 and 2008, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of ALEC 's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of ALEC's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the American Legislative Exchange Council as of December 31, 2009 and 2008, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedules of functional expenses for the years ended December 31, 2009 and 2008 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in relation to the basic financial statements taken as a whole.

RAFFA, P.C.

Washington, DC June 14, 2010

STATEMENTS OF FINANCIAL POSITION December 31, 2009 and 2008

	2009	2008
ASSETS		
Cash and cash equivalents	\$ 1,577,173	\$ 1,824,291
Investment	99,000	-
Accounts receivable	1,682	1,181
Contributions receivable, net of allowance of \$102,850 and \$105,000		
as of December 31, 2009 and 2008, respectively	931,944	805,236
Prepaid expenses ·	154,212	100,897
Deposits	2,954	2,954
Property and equipment, net	540,011	656,442
TOTAL ASSETS	\$ 3,306,976	\$ 3,391,001
LIABILITIES AND NET ASSETS		
Liabilities		
Accounts payable and accrued expenses	\$ 640,382	\$ 612,486
Line of credit	374,709	175,000
Scholarship funds held as agent	1,042,629	1,053,457
Deferred member dues	229,216	172,408
Refundable advances	12,200	6,400
Deferred rent and lease benefit	766,668	772,576
Capital lease obligations	46,083	64,656
Total Liabilities	3,111,887	2,856,983
Net Assets		
Unrestricted (deficit)	(1,010,961)	(640,980)
Temporarily restricted	1,206,050	1,174,998
Total Net Assets	195,089	534,018
TOTAL LIABILITIES AND NET ASSETS	\$ 3,306,976	\$ 3,391,001

10000

43.44.44

STATEMENTS OF ACTIVITIES
For the Years Ended December 31, 2009 and 2008

		2009			2008		
	Unrestricted	Temporarily Restricted	Total	Unrestricted	Temporarily Restricted	Total	
SUPPORT AND REVENUE Conferences General support Task forces	\$ 2,039,448 1,676,836 1,274,668	\$ 145,000 499,000 487,050	\$ 2,184,448 2,175,836 1,761,718	\$ 2,622,792 1,340,250 1,488,023	\$ 152,500 510,815 469,350	\$ 2,775,292 1,851,065 1,957,373	
Membership dues Donated goods and services	82,981 57,956	ŧ 1	82,981 57,956	93,387		93,387 131,095	
International project Interest	7,750	• •	55,000 7,750	216,000 39,325	40,000	256,000 39,325 2,786	
Publications Net assets released from restrictions: Satisfaction of time restrictions Satisfaction of program restrictions	3,900 720,648 379,350	(720,648)	1006°C	1,381,750	(1,381,750)	7,00	
TOTAL SUPPORT AND REVENUE	6,298,537	31,052	6,329,589	7,315,402	(209,085)	7,106,317	
EXPENSES Program Services	2,654,573	•	2.654.573	2.977.527	•	2.977.527	
Conferences	1,993,563	1	1,993,563	2,052,983	1	2,052,983	
Membership Public affairs	664,886 294,581	, ,	664,886 294,581	717,090	3 3	308,028	
Total Program Services	5,607,603	1	5,607,603	6,055,628		6,055,628	
Supporting Services General and administrative	564,524	•	564,524	927,168	,	927,168	
Development	364,465	t	364,465	395,992	1	395,992	
Board of Directors	131,920		151,920	107,737		102,233	
Total Supporting Services	1,060,915		1,060,915	1,513,099		1,513,099	
TOTAL EXPENSES	6,668,518	1	6,668,518	7,568,727	· ·	7,568,727	
CHANGE IN NET ASSETS	(369,981)	31,052	(338,929)	(253,325)	(209,085)	(462,410)	
NET ASSETS, BEGINNING OF YEAR	(640,980)	1,174,998	534,018	(387,655)	1,384,083	996,428	
NET ASSETS, END OF YEAR	\$ (1,010,961) \$ 1,206,050 \$ 195,089 \$. The accompanying notes are an integral part of these financial statements.	\$ 1,206,050	\$ 195,089	\$ (640,980) ments.	\$ 1,174,998	\$ 534,018	

STATEMENTS OF CASH FLOWS

For the Years Ended December 31, 2009 and 2008 Increase (Decrease) in Cash and Cash Equivalents

		2009	 2008
CASH FLOW FROM OPERATING ACTIVITIES			
Change in net assets	\$	(338,929)	\$ (462,410)
Adjustments to reconcile change in net assets to net cash			
(used in) provided by operating activities:	•		
Provision for doubtful accounts		(2,150)	43,500
Depreciation and amortization		129,997	105,151
Amortization of deferred lease benefit		46,063	46,063
Changes in assets and liabilities:			
Accounts receivable		(501)	1,209
Contributions receivable		(124,558)	322,587
Prepaid expenses		(53,315)	(41,226)
Deposits		*	53,273
Accounts payable and accrued expenses		27,896	(19,244)
Scholarships funds held as agent		(10,828)	96,981
Deferred member dues		56,808	(5,602)
Refundable advances		5,800	6,100
Deferred rent and lease benefit		(51,971)	 726,513
NET CASH (USED IN) PROVIDED BY OPERATING ACTIVITIES	, <u></u>	(315,688)	 872,895
CASH FLOW FROM INVESTING ACTIVITIES			
Purchase of investments		(99,000)	B1 81 E1
Purchases of property and equipment		(13,566)	 (478,945)
NET CASH USED IN INVESTING ACTIVITIES		(112,566)	 (478,945)
CASH FLOWS FROM FINANCING ACTIVITIES			
Borrowings under line of credit		300,024	-
Payments on line of credit		(100,315)	(225,000)
Payments on capital lease obligations		(18,573)	 (11,526)
NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES		181,136	 (236,526)
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS		(247,118)	157,424
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR		1,824,291	 1,666,867
CASH AND CASH EQUIVALENTS, END OF YEAR	\$	1,577,173	\$ 1,824,291
NONCASH FINANCING ACTIVITIES Equipment purchased under capital lease agreements Obligation incurred under capital lease agreements	\$		\$ 71,020 (71,020)
Net Cash Outlay	\$	-	\$ -
SUPPLEMENTAL CASH FLOW INFORMATION Actual cash payments for interest	\$	12,127	\$ 23,268

NOTES TO FINANCIAL STATEMENTS For the Years Ended December 31, 2009 and 2008

1. Organization and Summary of Significant Accounting Policies

Organization

The American Legislative Exchange Council (ALEC) is a non-profit educational entity, incorporated in December 1975, under the laws of the State of Illinois. Its mission is to assist State Legislators, Members of Congress, and the general and business public by sharing research and educational information. These activities are funded primarily through sponsorships and contributions from the private sector and membership dues.

Cash Equivalents

Cash equivalents include highly liquid investments with original maturities of three months or less.

Investment

The investment consists of a certificate of deposit with an original maturity of greater than three months. The certificate of deposit is recorded in the accompanying financial statements at its fair market value.

Contributions Receivable

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. As of December 31, 2009 and 2008, all contributions receivable were due to be collected within one year. ALEC uses the allowance method to determine uncollectible contributions receivable. The allowance is based on prior years' experience and management's analysis of specific contributions.

Property and Equipment and Related Depreciation and Amortization

Property and equipment are recorded at cost. Depreciation on furniture and equipment is provided for on a straight-line basis over the estimated useful lives of the assets, which range from 3 to 7 years. Leasehold improvements and equipment under capital leases are amortized using the straight-line method over the lesser of the lease term or the estimated useful life of the asset. The cost of property and equipment retired or disposed of is removed from the accounts along with the related accumulated depreciation and amortization and any gain or loss is reflected in income or expense in the accompanying statements of activities. Major additions are capitalized while replacements, maintenance and repairs that do not improve or extend the lives of the respective assets are expensed as incurred.

NOTES TO FINANCIAL STATEMENTS For the Years Ended December 31, 2009 and 2008

1. Organization and Summary of Significant Accounting Policies (continued)

Scholarship Funds Held as Agent

Funds for scholarships received by ALEC on behalf of State Legislators in agency transactions are reported as scholarship funds held as agent. Scholarships are payable, upon approval by the relevant State Chair, to State Legislators to reimburse them for travel expenses incurred attending meetings of ALEC. The amount received and disbursed by ALEC for this scholarship program is not considered revenue and expense of ALEC as the State Chair retains the exclusive right to approve scholarships.

Net Assets

The net assets of ALEC are reported as follows:

- Unrestricted net assets represent funds that are available for support of ALEC's operations.
- Temporarily restricted net assets represent amounts that are subject to donor-imposed restrictions to be used for a particular purpose or within a specific time period.

Fair Value of Financial Instruments

In accordance with the fair value measurements and disclosures topic of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC), ALEC has categorized its applicable financial instruments into a required fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used to measure the financial instruments fall within different levels of the hierarchy, the categorization is based on the lowest level input that is significant to the fair value measurement of the instrument.

As of and for the years ended December 31, 2009 and 2008, ALEC's assets and liabilities which are measured at fair value on a recurring basis include its investment in a certificate of deposit. This investment was valued by ALEC using quoted prices for similarly structured securities from fixed income vendors (Level 2).

NOTES TO FINANCIAL STATEMENTS For the Years Ended December 31, 2009 and 2008

1. Organization and Summary of Significant Accounting Policies (continued)

Revenue Recognition

Revenue and the related costs of the annual conference, meetings and workshops are recognized in the year in which the conference, meetings or workshops are held and are reported as conference revenue in the accompanying statements of activities.

General support and task forces support are considered to be contributions available for unrestricted use unless specifically restricted by the donor. ALEC reports gifts of cash and other assets that are received with donor stipulations limiting the use of the donated assets as unrestricted support if all such donor restrictions are met in the year the award is received. Gifts of cash and other assets that are received with donor stipulations limiting the use of the donated assets are reported as temporarily restricted if such donor stipulations are not fully met in the year the award is received. When a donor restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the accompanying statements of activities as net assets released from restrictions.

Legislative membership dues are recognized as revenue in the membership period to which the dues relate. Accordingly, dues paid by legislator members in advance of the membership period are reported as deferred member dues in the accompanying statements of financial position.

Legacy dues are a lifetime membership offered by ALEC to the first fifty applicants. Members may attend all future meetings and conferences of ALEC at no additional cost, a benefit which may exceed the legacy dues fee. Legacy membership dues received are recognized as deferred member dues in the accompanying statements of financial position and revenue is recognized over the estimated average life expectancy of the member. Revenue recognized under this program is included in general support in the accompanying statements of activities.

Functional Allocation of Expenses

The costs of providing the various programs and supporting services have been summarized on a functional basis in the accompanying statements of activities. Accordingly, certain costs have been allocated proportionately among the programs and supporting services to which they relate on the basis of direct labor costs.

NOTES TO FINANCIAL STATEMENTS For the Years Ended December 31, 2009 and 2008

1. Organization and Summary of Significant Accounting Policies (continued)

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Reclassifications

Certain 2008 amounts have been reclassified to conform with the 2009 presentation.

2. Property and Equipment

ALEC held the following property and equipment as of December 31, 2009 and 2008:

	2009	2008
Furniture and equipment Leasehold improvements Equipment under capital leases	\$1,182,528 354,101 	\$1,169,718 354,101 77,919
Total property and equipment	1,613,282	1,601,738
Less: Accumulated depreciation and amortization	(1,073,271)	<u>(945,296</u>)
Net property and equipment	\$ 540.011	<u>\$ 656,442</u>

Depreciation expense for the years ended December 31, 2009 and 2008 was \$129,997 and \$105,151, respectively.

NOTES TO FINANCIAL STATEMENTS For the Years Ended December 31, 2009 and 2008

3. Temporarily Restricted Net Assets

Temporarily restricted net assets are restricted due to time and program restrictions. The funds listed below are solicited in conjunction with conferences and events associated with the projects listed. All such temporarily restricted funds as of December 31, 2009 are available for use during the year ending December 31, 2010 and all such temporarily restricted funds as of December 31, 2008 were available for use during the year ended December 31, 2009. As of December 31, 2009 and 2008, temporarily restricted net assets were restricted as follows:

	2009	2008
General support Task forces Conferences	\$ 499,000 507,050 200,000	\$ 513,148 509,350 5 152,500
Total Temporarily Restricted Net Assets	\$1,206,050	\$1,174,998

4. Commitments

Operating Lease

Effective January 1, 2008, ALEC entered into a new operating lease for office space which will expire in December 2017. Monthly rental payments are subject to increases of two and a half percent of the base rent throughout the term of the agreement. The lease also provided for a rental abatement for the first three months of the lease and included a tenant improvement allowance of up to \$45 per square foot or a combination of tenant improvements and additional credits towards base rental obligations as an incentive to enter into the lease. ALEC received a total of \$460,625 for tenant improvements and \$142,060 of credits towards base rental obligations beyond the first three months during the year ended December 31, 2008.

NOTES TO FINANCIAL STATEMENTS For the Years Ended December 31, 2009 and 2008

4. Commitments (continued)

Operating Lease (continued)

Under accounting principles generally accepted in the United States of America, all fixed rent increases, less any rental abatements, and all lease incentives, are recognized on a straight-line basis over the term of the lease. The difference between this expense and the required lease payments is reflected as deferred rent and lease benefit in the accompanying statements of financial position.

Rent expense for the years ended December 31, 2009 and 2008 was \$650,902 and \$649,344, respectively.

Future minimum lease payments required under this operating lease are as follows:

For the Year Ending December 31,	
2010	\$ 671,633
2011	688,424
2012	705,634
2013	741,149
2014	759,678
Thereafter	_2,394,896
Total	<u>\$ 5,961,414</u>

Line and Letter of Credit

ALEC maintains a line-of-credit with a bank in the amount of \$750,000. The current agreement expires August 31, 2010. Interest on any outstanding balance is payable monthly at a variable rate equal to the U.S. Prime Rate with a specified minimum floor of 4.50% per annum. Borrowings on this line of credit are secured by ALEC's receivables. As of December 31, 2009 and 2008, the outstanding balance on this line of credit was \$374,709 and \$175,000, respectively.

Included in the line of credit is a standby letter of credit in the amount of \$213,000 as of December 31, 2009 and 2008 which serves as the security deposit for ALEC's office lease. Effective January 1, 2010 the letter of credit was reduced to \$159,728 as permitted under the terms of the lease.

NOTES TO FINANCIAL STATEMENTS For the Years Ended December 31, 2009 and 2008

4. Commitments (continued)

Hotel Commitments

ALEC reserves hotel space for its conferences in advance. The contracts stipulate the number of rooms to be reserved and the time period for which they are to be reserved. As of the date of this report, contracts for hotel space had been entered into through December 2012. Due to numerous variables involved, ALEC's ultimate liability under these contracts cannot be determined. However, management does not believe that any of these commitments will result in a material loss. Accordingly, no amount for this potential liability has been reflected in the accompanying financial statements.

Concentration of Credit Risk

ALEC's cash and cash equivalents are comprised of amounts in accounts at various financial institutions. While the amounts at times exceed the amount guaranteed by federal agencies and, therefore, bear some risk, ALEC has not experienced, nor does it anticipate, any loss of funds. As of December 31, 2009 and 2008, the Federal Deposit Insurance Corporation (FDIC) insured balances of a depositor, per financial institution, up to \$250,000. The amount held by ALEC in excess of the FDIC limit was \$784,179 and \$674,205 as of December 31, 2009 and 2008, respectively.

5. Donated Goods and Services

ALEC receives donated professional services and materials for various conferences and events which benefit each of its programs and supporting services. The amounts reported are based on the estimated fair value of goods and services received. The amount of in-kind revenue and expenses was \$57,956 and \$131,095 for the years ended December 31, 2009 and 2008, respectively. These amounts are allocated to the each of the programs and supporting services in the accompanying statements of activities on the basis of direct labor costs.

NOTES TO FINANCIAL STATEMENTS For the Years Ended December 31, 2009 and 2008

6. Description of Programs and Supporting Services

The following programs and supporting services are included in the accompanying statements of activities:

Task forces

ALEC's policy Task Forces provide a forum for legislators and the private sector to discuss issues, develop policies, and draft model legislation. The Task Forces include the following: Public Safety and Elections; Civil Justice; Education; Natural Resources; Commerce, Insurance and Economic Development; Telecommunications and Information Technology; Health and Human Services; Tax and Fiscal Policy; and, new for 2009, International Relations. Each Task Force is co-chaired by a public and private sector member of ALEC.

Conferences

ALEC holds national conferences, providing workshops on current issues with leading experts, public figures and elected officials. The conferences draft and adopt model legislation and policy. The three national conferences held in 2009 and 2008 were the Spring Task Force Summit, Annual Meeting and States and National Policy Summit Meeting.

Membership

Membership manages the programs for the recruitment and retention of ALEC State Legislator members. This includes liaison with the ALEC State Chairs, Private Sector State Chairs, and six State Leadership Teams. In addition, Membership provides assistance to ALEC State Chairs in raising state scholarship funds, tracking the expenditures of these funds, and ensuring that members of ALEC's leadership are operating in accordance with ALEC's policies and procedures.

Public Affairs

Public affairs conducts an on-going communications program that integrates all departments of ALEC to promote policies based on Jeffersonian principles among elected officials and the private sector members. Public Affairs also educates the general public on ALEC's institutional goals and objectives.

General and Administrative

General and administrative support implements an internal financial control and reporting system and provides timely and accurate information to management to enhance their decision-making ability.

NOTES TO FINANCIAL STATEMENTS For the Years Ended December 31, 2009 and 2008

6. Description of Programs and Supporting Services (continued)

Development

Development manages the programs for the recruitment and retention of Private Sector members of ALEC, which includes corporations, companies, associations, and foundations. In addition, Development conducts fundraising initiatives for conference sponsorships, Task Force membership and sponsorship, and special projects.

Board of Directors

Consisting of 23 currently elected state legislators, the Board of Directors is responsible for setting ALEC's goals and objectives, establishing organizational policies and procedures, approving legislative policies developed by ALEC's task forces, and providing oversight and stewardship of ALEC's finances. An Executive Committee, consisting of the National Chair, First Vice-Chair, Second Vice-Chair, Treasurer, Secretary, and Immediate Past National Chair, leads the Board. Members are elected to one, two and three year terms, with some positions term-limited.

7. Pension Plan

ALEC offers a defined contribution plan under Section 401(k) of the Internal Revenue Code. Under the 401(k) plan, eligible employees may elect to contribute up to the Federal tax limitation. Eligible employees are those who have worked for ALEC for one year and are at least 21 years of age. Participants are immediately 100% vested. ALEC matches up to 25% of the participant's contributions up to a maximum of 4% of the employee's compensation. Pension expense for the years ended December 31, 2009 and 2008 was \$61,569 and \$56,763, respectively.

8. Income Taxes

ALEC has been classified as a public charity under Section 501(c)(3) of the Internal Revenue Code and is exempt from federal taxes on income other than net unrelated business income. ALEC reviews and assesses all activities annually to identify any changes in the scope of the activities and revenue sources and the tax treatment thereof to identify any uncertain tax positions. For the years ended December 31, 2009 and 2008, no provision for income taxes was made as ALEC had no significant net unrelated business income and did not identify any uncertain tax positions requiring recognition or disclosure in these financial statements.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2008 and 2007

9. Subsequent Events

ALEC's management has evaluated subsequent events through June 14, 2010, the date the financial statements were available to be issued. There were no subsequent events identified through June 14, 2010 required to be disclosed in these financial statements.

Statement of Functional Expenses For the Year Eaded December 31, 1809

					Program	m Services								Supporting Serrices	Services					
							1			7	,						ξ-	Total		
							_	Public		Total	General and	pur					Sep	Supporting		•
	4	Task Horses	ð	Conferences	Mem	nbership		Affairs	E	Programs	Administrative	trative	Development	DIMCRI	ă	Board	8			Total
	v	053 850	•	920 021		287.730	ч	110.337	u	1.481.976	~ ~	333,785	,	טלים לחל	•	9 265	u	546.570	и	2.028.546
Mente and todeine	•	412.998	•	935.537	, .	27,027		•		1,375,562		783	•	8	ı	21,602	,	82,451		1,458,013
Bear .		314.516		42.894		94.901		36.325		488,696		92.038		66.913		1.255		162,206		650,902
Tringe benefits		223,225		30,437		67,336		25,822		346,820		65,333		47.488		2309		115,130		461,950
Andre viens remail		42 086		284.400		•		•		326,486		•				•		•		326,486
Travel		180.675		42.287		21.019		1,162		245,143		78		•		24,016		24,094		269,237
Printing and sublications		78.993		37.898		3.597		65,370		185,858		957		364		17		1,120		136.978
Continue and promotions		•		177.761		'				173,761		•		•				•		173,761
Consultant face		60.313		52.316		18,900		•		137,529		ħ		•		•		757		137,766
Decemberion and amortisation		62.815		8.567		18,954		7,267		97,603		18,381		13,364		643		32,394		129.997
Committee straines		47.919		6.535		14,459		6,764		75,677		14,023		10,195		\$		24,714		100,391
Bod delta expense		25.000		20.000		55,000		•		100,000		•		•		•		•		100,000
Telephone		26,113		25,240		10,268		2,739		64,360		4,195		3,050		148		7,393		527,17
Phenifoneni		6909		60.774		•		•		67,143				•		•		•		67,143
Accounting free		77.737		3.783		8369		3,209		43,098		1,116		5,901		787		14,304		57,402
Office spoules and expense		24.593		9.524		6,547		2,932		43,616		866*		1,543		1,520		190'9		21,677
Cuberrinthes and recently data		43.189		757		200		1187		51,072		115		ដ		4		202		. 51,274
Posts se		18.805		6.665		1221		11,321		38,018		1,025		u		33		1,782		39,800
Auto and but sental		5.336		30,125		•		•		35,461				•		1361		3,361		38,822
Credit card fore		3,185		28.190		961		369		32,705		932		678		S		1,643		34,348
hamance		12,793		7,992		3,160		1,480		26,125		3,743		2,722		132		6,597		32,722
Honoria and writers free		15.500		12,500		1.000		1		29,000				•		٠		•		2000
Total feet		10,054		7.191		3,034		1,163		21,442		2962		2,139		100		5,185		26,627
Date and memberships		7,118		1.695		10.949		37		19,799		4,862		e				4,865		24,664
Agrand and stability		12.939		2,725		•		5,809		21,473				•		2,815		2,815		24,288
Dellace area		\$ A03		7.029		1.640		365		18,637		238		589	,	1,003		1,924		20,561
Education with Post Co.		7.983		1.089		2,409		923		12,404		2,336		8691		3		4,117		16,521
A seconds				15.575		•		•		15,686				•		•		•		15,686
Dank consists whereast		6 607		901		1.993		764		10,265		1,933		1,406		89		3,407		13.672
Den se vice em ger		094 5		700		1 762		8/9		9,105		1,715		1,246		61		3,022		12,127
meta		2007		992		831		311		4,175		786		175		78		1,385		5,560
Equipment regists		36.0		!		'		1.457		3,718		•		•		•		•		3,718
Problement relations and advertising		1000		. 214		474		181		2.436		459		333		16		308		3244
Miscellandous		200		1 2		366		140		1.877		267		757		13		837		2,714
Statt development		795		1		121		S	1	ELS.	İ	165		120		٥		162	-	1,168
Security																;		;		
TOTAL PYPENSES	×	2,654,573	59	1,993,563	n	664,886	~	294,581	S	5.607.603	S	264.524		364,465	<u>ب</u>	131,926		1,060,915	~	6,668,518

Statement of Functional Expenses For the Year Ended December 31, 2008

				Program	ram Services						S	Supporting Serrices	rrices				
							Public		Torsi	200				Ì .	Total		
	Task Forces	l I	Conferences	Σ.	Membership		Affairs	E	Programs	Administrative	Development	E	Beard		Services		Total
Salaries	5 985 777		110.524	,	118 085	*	120 \$32	v	1 615 218	416 262			!	•		,	
Mests and lodeine	080 945		762 788	,	23 668	,	404	•	1 112 040	180	7		1966	^	0.000	4	4,172,238
Reni	204 67	35	13.039	•	95.084		36 170		458 917	971 761	•		960'071		122,013		1,433,333
Chamber of the	Cedect	. •			200		2000		100000	164,150	0	02,280	2,973		190,427		549,344
בנומלב הכשפורה	90,022	2 9	77.77		מארכי		10817		200,000	96,107	*	2,984	2,301		147,392		502,597
Auto visual remail	47.3	2	1007		•		•		389,044	•			22		ន្ត		189,294
Travel	257,575	'n	54,279		17,591		229		340,104	828		m	35,370		36.201		376.305
Printing and publications	74,611		47,554		4,770		\$1,211		178,146	628		330	657		1 A48		170 704
Conference fees	10,097	4	296,435		•		•		306,532			3 '	ì		1,01		105 673
Consultant fees	143,299	2	56,051		20.803		6.983		227,136	43.336	-	2774	\$13		\$71.75		26.500
Depreciation and amonitation	47.719	D	5,350		15,397		5.849		74.315	20.107	. =	376	187		75,00		106 161
Computer services	141,741	=	3,108		8,945		5.168		44.962	11.681	•	7565	780		13 914		
Bad debt expense	696'97	6.	5,266		15,156		5.757		73,148	19.791	-	0.087			20.25		102 500
Telephone	34.26	60	49.039		11.391		3.090		97.795	6.820	•	3.476	725		20,332		200,001
Entertainment	7,695	x	83.164		•		•		90.859				Ę '		0000		00000
Accounting fees	40.10	=	4.496		12.940		4.915		62.452	16 898		6 413	, ,,,		36.036		70,017
Office simplies and expense	71.17	2	11 708		10.902		5.570		CC1 69	14 2 1		4 10.3	2 5		20,00		00.00
Subsectivities and mannersh dain	7 67	2 :	250		186				1	107		2,100	700		240,12		70,419
שתיים ובאלשות מוני שיים אינים מיים			700		07072		7,000		20.100	200		0	*		1,537		56,643
ronage	14, (28	9	ď		7,080		17,963		44,024	2,315		1,172	S		3,562		47,586
Auto and bus reneal	17.71	~	•		•		•		17,215	•			3,650		3,650		20,865
Credit card fres	4,101	=	36,410		1,323		503		41337	1,728		100	7		2,630		44,987
Insurance	13,021	==	12,521		4,201		1,596		31,339	5,487		2,796	131		8,414		39.753
Honoraria and writers fee	12,997	2	43,924		•		•		56,921	•			•		•		56.921
Legal fees	[4.9]	91	1,672		4,813		1.828		23,229	6.285		3,203	151		0.630		12 BKB
Dues and memberships	069'01	2	2,476		12,655		379		26,230	6,056		267	722		6.850		33.080
Artwork and graphics	6,189	23	150		•		1,739		8.078			•	\$763		576 5		14 003
Delivery costs	9.277	2	6250		2312		310		18,149	206		94	2,677		142		057.15
Emirment maintenance	7 885	2	884		2.544		696		12.780	1371		1 601	2		900 8		200.00
Awards	4.563	ខេ	21 539		•		'		26.102	'			3 '		0500		56.70
Bank service charges	10,134	7	1.136		3.270		1.242		15.782	4.270	. •	2176	102		6.548		טבר כנ
Interest	10,559	23	1,184		3,407		1,294		16,444	4,449		2,26\$	101		6.124		23.268
Equipment regals	2,865	2	321		324		351		198'9	1,207		616	29		1.852		6.313
Public relations and advertising		=	S.		S		35		18	-			•		-		100
Miscellaneous			•		•		•		•	117.031			•		117.031		117 (13)
Staff development		-	9		28		11		136	17		62	-		2		10,031
Consider	•	430	9		3 5		39		ž				- •		5 5		200
Second	ī	2	6		אכר כד		3		1 2 2	3		2 '	•		7		1,108
Special projects	•		•		35.0		* ***		200	, 975			' 3		•		0777
Entra Turkion	Christ.	2					5		35.			2	<u> </u>		6/9		2,973
I curporary secretors		۱. ۱.			3,400				7,500			1			-		1,200
TOTAL EXPENSES	1000000	2	7 057 683	4	717 090	•	308 008	•	6 055 678	891.726	2	395.902	989 930	~	1 517 000	v	3 668 707
		ı I			2000				-					,[the factors		1,200°,



Officers and directors and be reached at c/o American Legislative Exchange Council 1101 Vermont Ave., NW, 11th Floor Washington, DC 20005

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Representative Curry Todd (2009)

Representative Linda L. Upmeyer (2009)

Senator Susan Wagle (2010)

032001 02-22-11

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

			enoing		
	Check if	C Name of organization		D Employer identifi	cation number
	Addre	American Legislative Exchange Council			
	Name Chang	Doing Business As		52-0	140979
	Initial return	Number and street (or P 0 box if mail is not delivered to street address)	Room/suite	E Telephone numbe	
<u>a.</u>	Termi	1101 Vermont Ave., NW, 11th Floor		202-	466-3800
Æ	Amen	City or town, state or country, and ZIP + 4		G Gross receipts \$	7,171,357.
汇	Apple	Masii ingcon, bc 20003-3313		H(a) Is this a group re	eturn
N	pend	F Name and address of principal officer:Mr. Ron Scheberle		for affiliates?	Yes X No
>		same as C above		H(b) Are all affiliates inc	:luded? Yes No
35	Tax-ex	empt status: X 501(c)(3)	or 527	If "No," attach a	list. (see instructions)
		te: ▶ www.alec.org		H(c) Group exemptio	
K	Form of	organization X Corporation	L Year	of formation 1975 N	A State of legal domicile IL
P	art [Summary			
e)	1	Briefly describe the organization's mission or most significant activities. Assis	st Sta	te Legislat	ors,
& Governance		Congress & the public by sharing research	h and	educational	info.
Ë	2	Check this box if the organization discontinued its operations or dispos	sed of more	than 25% of its net as	ssets
Š	3	Number of voting members of the governing body (Part VI, line 1a)		3	23
ر مع	4	Number of independent voting members of the governing body (Part VI, line 1b)		4	23
~ ~		Total number of individuals employed in calendar year 2010 (Part V, line 2a)		5	35
5	6	Total number of volunteers (estimate if necessary)		6	28
₹	7 a	Total unrelated business revenue from Part VIII, column (C), line 12		7a	25,105.
9 `	b	Net unrelated business taxable income from Form 990·T, line 34		7b	<1,700.>
				Prior Year	Current Year
<u>ور</u>	8	Contributions and grants (Part VIII, line 1h)		5,302,779.	5,997,347.
حة	9	Program service revenue (Part VIII, line 2g)		961,104.	1,166,804.
SCANNED AUG 1 0 201	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		7,750.	6,889.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	<u> </u>	0.	317.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		6,271,633.	7,171,357.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1·3)		15,686.	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		2,490,496.	2,372,417.
SLIS	16a	Professional fundraising fees (Part IX, column (A), line 11e)	_	0.	12,594.
Expenses		Total fundraising expenses (Part IX, column (D), line 25) 340, 48	<u>BO.</u>		<u> </u>
ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11-24f) RECE!VED		4,104,380.	3,489,195.
	18	Total expenses. Add lines 13-17 (must equal Part IX column (A), line-25)	701 L	6,610,562.	5,874,206.
	19	Revenue less expenses. Subtract line 18 from line 12 1	7일	<338,929.	> 1,297,151.
ts or	3	m JUL 2 6 2011	S Be	ginning of Current Year	End of Year
Set	20	Total assets (Part X, line 16)	إيمّا	3,306,976.	4,047,129.
Net Asset	21	Total liabilities (Part X, line 26) OGDEN, UT		3,111,887.	2,554,889.
		Net assets or fund balances. Subtract line 21 from line 20		195,089.	1,492,240.
	<u>art II</u>	Signature Block			
		ities of perjury, I declare that I have examined this return, including accompanying schedule:			y knowledge and belief, it is
true	e, corre	ct, and complete. Declaration of preparer (other than officer) is based on all information of wh	nich preparei	has any knowledge	7,,
		Signature of officer		Date/	///
Sig		1. 12.		Date/ /	
He	re	Mr. Ron Scheberle, Executive Director Type or print name and title			
_				Date Check	PTIN
D-1	t.a	Print/Type preparer's name		1/2/11	- ,
Pai		Thomas J. Raffa Firm's name RAFFA, P.C.		1 1 2 2 4 4 4	20 1
	parer only	Firm's address 1899 L Street, NW, Suite 600		Firm's EIN	
Ual	o only	Washington, DC 20036		Phone no 2	02-822-5000
Me	v the !	RS discuss this return with the preparer shown above? (see instructions)		I mone no 2	X Yes No
IAIC	ay wile I	ing angents and letters with the bisbard anomi applied (300 instructions)			140

LHA For Paperwork Reduction Act Notice, see the separate Instructions.

Form 990 (2010) / 8

	American Legislative Exchange Council	52-0140979	Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response to any question in this Part !!!		X
1	Briefly describe the organization's mission:		
	The American Legislative Exchange Council's mission is	to advance t	he
	Jeffersonian principles of free markets, limited govern	ment,	
	federalism, and individual liberty, through a non-parti	san,	
_	public-private partnership between America's state legi	slators and	
2	Did the organization undertake any significant program services during the year which were not listed on		
	the prior Form 990 or 990-EZ?	LYes	X No
	If "Yes," describe these new services on Schedule O.	. —	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	? LYes	X No
4	If 'Yes,' describe these changes on Schedule O.		
•	Describe the exempt purpose achievements for each of the organization's three largest program services by ex- Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of	xpenses.	
	allocations to others, the total expenses, and revenue, if any, for each program service reported.	r grants and	
4a	2 105 701	30	954.)
-10	Task Forces - ALEC's policy Task Forces provide a forum	Revenue \$ 30,	+0re
	and the private sector to discuss issues, develop police	ies, and dra	f+
	model legislation. The Task Forces include the following	ng: Civil	<u> </u>
	Justice; Commerce, Insurance and Economic Development;	Education:	
	Energy, Environment and Agriculture; Health and Human S	ervices:	
	International Relations; Public Safety and Elections; T	ax and Fisca]
	Policy; and Telecommunications and Information Technolo	gy.	
			
4b	(Code:) (Expenses \$ 1,867,332. including grants of \$) (F	Revenue \$ 1,025,8	362.)
	Conferences - ALEC holds national conferences, providin	g workshops of	on
	current issues with leading experts, public figures and	elected	
	officials. The conferences draft and adopt model legis	lation and	
	policy. The three national conferences held during 201	0 were the	
	Spring Task Force Summit, Annual Meeting and States and	National Po	licy
	Summit.		
		-	
4c	(Code:) (Expenses \$ 474,504 • including grants of \$) (R	04 6	000 .
70	(Code:) (Expenses \$ 474,504. including grants of \$)(R Membership — Membership manages the programs for the re	cruitment and	383.
	retention of ALEC State Legislator members. This inclu-	des liaison s	<u>ui+h</u>
	the ALEC State Chairs and Private Sector State Chairs.	In addition	
	Membership provides assistance to ALEC State Chairs in	raising state	<u>, </u>
	scholarship funds, tracking the expenditures of these f	unds. and	
	ensuring that members of ALEC's leadership are operating	g in accordar	100
	with ALEC's policies and procedures.	g zii addoraai	100
			
4d	Other program services. (Describe in Schedule O.)		
	(Expenses \$ 306, 184 · including grants of \$) (Revenue \$ 3	17.)	
4e	Total program service expenses ▶ 4,773,811.		
		Form 99	0 (2010)
32002 12-21-	10		,
	j		

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1_	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for		ĺ	١,,
	public office? If "Yes," complete Schedule C, Part I	3	 	X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	١.		
_	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_	N/	,
6	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	IN/	A
·	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	-		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	<u> </u>		
_	Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	x	
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments?			
	If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10° If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		<u>X</u>
C	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			v
	assets reported in Part X, line 167 If "Yes," complete Schedule D, Part VIII	11c		<u>X</u>
u	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		<u>X</u> _
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	\longrightarrow	X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			••
	and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b		<u>X</u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			3.5
40	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		<u>X</u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	46		v
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	16		<u>X</u> _
• •	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	1	X_
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? // "Yes,"		$\neg \uparrow$	
	complete Schedule G, Part III	19		X
20a		20a		X
b	If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form 990 filers that			
	operate one or more hospitals must attach audited financial statements (see instructions)	20ь		
		Form !	990 r	2010)

			1.63	140
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II			
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,	21	-	X
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		.	ļ
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	1 1		
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25ь		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			.,
07	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III			v
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L. Part IV	27		X
2.0	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		$\frac{\ddot{x}}{x}$
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30	İ	X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		<u>X</u>
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		ı	
	sections 301 7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		$\frac{x}{x}$
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		<u>X</u>
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of		- 1	
26	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(a)(2) arrest land and the section 501(a)(2) arrest land and the section 501(a)(2) arrest land and the section 501(a)(2) arrest land and the section 501(a)(a) arrest land and the section 501(a)(a) arrest land and the section 501(a)(a) arrest land and the section 501(a)(a) arrest land and the section 501(a)(a)(a)(a)(a)(a)(a)(a)(a)(a)(a)(a)(a)(
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	,,		v
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		<u>X</u>
y,	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	,,		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	37	\dashv	<u> </u>
	Note. All Form 990 filers are required to complete Schedule O	38	x	
		Form 9		2010)
			10	,

Form 990 (2010) American Legislative Exchange Council
Part V Statements Regarding Other IRS Filings and Tax Compliance
Check if Schedule O contains a response to any question in the Schedule

	Check it Schedule O contains a response to any question in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
¢	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	
2a	Enter the number of employees reported on Form W·3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 35			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	X	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3ь	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
ь	If "Yes," enter the name of the foreign country: ▶			ļ
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		<u>X</u>
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit		1	
	any contributions that were not tax deductible?	6a		<u>X</u>
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts		ı	
	were not tax deductible?	6 b		*****
7	Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		<u>X</u>
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			17
	to file Form 8282?	7c		<u>X</u>
	If "Yes," indicate the number of Forms 8282 filed during the year 7d	_		v
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		$\frac{x}{x}$
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
8	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g 7h		
ь 8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds and section $509(a)(3)$ supporting organizations. Did the supporting N/A	/1		
0	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	- 1	
9	Sponsoring organizations maintaining donor advised funds.	-		
	Did the organization make any taxable distributions under section 4966? N/A	9a		
a h	Did the organization make a distribution to a donor, donor advisor, or related person? N/A	9b		
10	Section 501(c)(7) organizations. Enter:	80		
a	Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		1	
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders N/A 11a			
	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a]	
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? N/A	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
ь	Enter the amount of reserves the organization is required to maintain by the states in which the		- 1	
	organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand]		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
		Form	990 (2010)

_	990 (2010) American Legislative Exchange Council 52-0140 (tVI) Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a			age 6
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.			
Sec	Check if Schedule O contains a response to any question in this Part VI tion A. Governing Body and Management			X
	Honey Controlling Dody Citizens Controlling Controllin		Yes	No
	Enter the number of voting members of the governing body at the end of the tax year Enter the number of voting members included in line 1a, above, who are independent 1b 23			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	х	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Does the organization have members or stockholders?	6	Х	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the			
	governing body?	7a	X	
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year			
	by the following:			
a	The governing body?	8a	X	
ь	Each committee with authority to act on behalf of the governing body?	8ь	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			l <u></u>
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	L	X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		V	
10-	Dens the experience have lead about an homelan as affiliates?	10a	Yes	No X
	Does the organization have local chapters, branches, or affiliates? If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,	IUa		^
	and branches to ensure their operations are consistent with those of the organization?	10b		
119	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	_	X
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	х	
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise			
	to conflicts?	12b		Х
C	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this is done	12c		Х
13	Does the organization have a written whistleblower policy?	13	Х	
14	Does the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	X	-
b	Other officers or key employees of the organization	15b	X	
40	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)			
าชล	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	40-		х
	taxable entity during the year?	16a		
D	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16ь		
Sec	tion C. Disclosure	100		
17	List the states with which a copy of this Form 990 is required to be filed AK, AL, AR, AZ, CA, CO, CT, FL, GA	A. IL	, KS	, KY
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available			,
	public inspection. Indicate how you make these available. Check all that apply.			
	Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, a	and fina	ncial	
	statements available to the public.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization	ation: 🕨	·	
	Lisa Bowen, Sr. Dir. of Finance & Admin 202-466-3800			
	1101 Vermont Ave., NW, 11th FL, Washington, DC 20005			
Uasuc		Form	990	(2010)
03200 12-21-	See Schedule O for full list of states 6			
020	706 786783 alec 2010.03060 American Legislative Exchan	ALE	EC	1

Form 990 (2010) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers, key employees; highest compensated employees, and former such persons.

(A) Name and Title	(B) Average			(C Pos	2) **!^			(D) Reportable	(E) Reportable	(F) Estimated	
Name and Title	hours per	l (ci				ı app	lV)	compensation	compensation	amount of	
	week (describe hours for related organizations in Schedule O)	rustbe or director	institutional frustæ	Officer		Highest compensated employee		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations	
Representative Noble Ellington, LA	1 00								_	0	
Chair	1.00	X	_	X		<u> </u>	<u> </u>	0.	0.	0	
Representative Dave Frizzell, IN	1.00	x		x				٥.	0.	0	
First Vice Chair	1.00	A	\vdash	A		-	-	<u>.</u>			
Representative John Piscopo, CT Second Vice Chair	1.00	x		х				0.	0.	0	
Representative Linda Upmeyer, WI											
Treasurer	1.00	X		X				0.	0.	0	
Representative Liston Barfield, SC											
Secretary	1.00	X		X			L	0.	0.	0	
Representative Tom Craddick, TX								_		_	
Immediate Past Chair	1.00	X		Х		<u>L</u>		0.	0.	0	
Senator Curt Bramble, UT	1 00	·						0.	0.	0	
Director	1.00	X	-		-	\vdash	-	0.	0.	- 0	
Representative Harold Brubaker, NC Director	1.00	X						0.	0.	0	
Senator Jim Buck, IN											
Director	1.00	X						0.	0.	0	
Representative Kent Cravens, NM		Π				П	Г				
Director	1.00	X						0.	0.	0	
Representative Jim Ellington, MS	_								_		
Director	1.00	X		$oxed{}$		_	1_	0.	0.	0	
Senator Billy Hewes, MS				ŀ				1			
Director	1.00	X	lacksquare	_	<u> </u>	<u> </u>	<u> </u>	0.	0.	0	
Speaker Bill Howell, VA	1	 	1								
Director	1.00	X	├	⊢	⊢	-	 	0.	0.	0	
Senator Owen Johnson, NY	1 00	١.,							0.		
Director	1.00	X	⊢	-	-	-		0.	0.	0	
Senator Michael Lamoureux, AR	1 00	U						0.	0.	0	
Director	1.00	1	╁	\vdash	+	╂-	-	<u> </u>	ļ		
Representative Steve McDaniel, TN	1.00	\ v						0.	0.	0	
Director Town Name of the Town	1.00	1^	+-	╂	╁	+	+	1	1		
Representative Ray Merrick, KS	1.00	x						0.	0.	0	
Director	1 1.00	1 A		_					, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Form 990 (201)	

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Page 7

Part VII Section A. Officers, Directors, Tri	ustees, Key Er	nple	oyee	s, a	nd l	High	est	Compensated Employ	rees (continued)				
(A)	(B)				C)			(D)	(E)			(F)	
Name and title	Average			Pos				Reportable	Reportable		Es	stimate	ed
	hours per	(c	heck	call t	that	app	oly)	compensation	compensation	- 1	ar	nount	of
	week (describe	ğ						from	from related	- 1		other	
	hours for	dractor				8		the organization	organizations (W-2/1099-MIS	- 1		pensa om th	
	related	1 2	ustee			erst erst		(W·2/1099·MISC)	(44-2) 1099-14113	"		anizat	_
	organizations	100	뮱		96	60.0		(**************************************		- [_	d relat	
	in Schedule	Individual mustbe or	Institutional frustee	Officer	Key employee	Highest compensated employee	Former				orga	anızatı	ons
	O)	Ē	E	ਬ	\$	£ 2	E.		5 2 (94)				
Senator Bill Raggio, NV	1 00	١								ا ۱			•
Director	1.00	X	 		<u> </u>	ļ	<u> </u>	0.		0.			0.
Senator Dean Rhoads, NV	1 00	١.,				ĺ			i				^
Director	1.00	X		_	<u> </u>	L	<u> </u>	0.		0.			0.
Senator Chip Rogers, GA	1 00					1		_					^
Director	1.00	X		_		_	_	0.		0.			0.
Senator William Seitz, OH	1.00	x						0.		0.			^
Director	1.00	^			-			0.		 			0.
Representative Curry Todd, TN	1.00	X						0.		0.			0.
Director					, 0								
Senator Susan Wagle, KS	1.00	X						ا ا	0.		0.		Λ
Director Ron Scheberle	1.00	l^	-		-	\vdash	-	0.	, · · · · · · · · · · · · · · · · · · ·			<u> </u>	
Executive Director	25.00			X				204,000.		0.			0.
Lisa Bowen	23.00	-	 	72			╫	204/000.		-			0.
Sr. Dir. of Finance/Administration	37.50			х				98,499.		0.	1	9,7	60 -
Michael Bowman	37.55	\vdash		**	\vdash		\vdash	30/1331		-		-	•
Sr. Dir. of Policy/Strategy	37.50					Х		147,073.		0.	2	2,8	52.
1b Sub-total	,					<u> </u>	1	449,572.		0.		$\frac{2}{6}$	
c Total from continuation sheets to Part V	II. Section A					•		0.		0.		_ , _	0.
d Total (add lines 1b and 1c)	.,					•		449,572.		0.	4	2,6	
2 Total number of individuals (including but r	not limited to th	ose	liste	ed al	bove	e) w	ho re	eceived more than \$100	0,000 in reportable	•			
compensation from the organization						.,		•					2
												Yes	No
3 Did the organization list any former officer,	director or tru	stee	, ke	y em	plo	yee,	or h	ighest compensated ei	mployee on				,,
line 1a? If "Yes," complete Schedule J for s										L	3		X
4 For any individual listed on line 1a, is the si	um of reportab	le co	omp	ensa	ation	and	d oth	ner compensation from	the organization				
and related organizations greater than \$15	0,000? If "Yes,	" co	mple	ete S	Sche	edul	e J f	or such individual		L	4	X	
5 Did any person listed on line 1a receive or	accrue compe	nsat	ion f	irom	any	/ uni	relat	ed organization or indiv	idual for services				
rendered to the organization? If "Yes," con	nplete Schedul	θ J <u>1</u>	or s	uch	per	son					5	Х	
Section B. Independent Contractors													
1 Complete this table for your five highest co	mpensated in	dep	ende	ent c	ont	racte	ors t	hat received more than	\$100,000 of com	pensa	tion f	rom	
the organization.													
/A\							- 1	(B)	1		l C	• 1	

(A) Name and business address	(B) Description of services	(C) Compensation
CMI, 200 Mile Crossing Blvd., Rochester, NY 14624	Audio Visual	308,800.
2 Total number of independent contractors (including but not limited to those li	isted above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization

Form 990 (2010)

	rt v		Statement of Hever			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
환화	1	a	Federated campaigns	1a					
Contributions, gifts, grants and other similar amounts		ь	Membership dues	16					
ls,		C	Fundraising events	1c					
.g.e		d	Related organizations	1d					
S.E.		е	Government grants (contribut						
eric		f	All other contributions, gifts, gran						
e i			similar amounts not included abo		997,347.				
20			Noncash contributions included in lines	1a-1f \$		F 007 347			
0 6		<u>h</u>	Total. Add lines 1a-1f			5,997,347.		,	
			Conformanalan		Business Code		1 051 707		
,i		a			900099	1,051,787.	04 002		
E G		b	Membership Dues	<u></u>	900099 541800	84,883.		25 105	
E		C	Advertising		900099	25,105.		25,105.	
Program Service Revenue		ď	Publications		300033	5,029.	5,029.		
8		e	All - Al						
_		T _	All other program service reve Total. Add lines 2a-2f	une	•	1,166,804.			
	3	g	Investment income (including	dividende intere	-	1,100,001.			
1	Ü		other similar amounts)	dividends, intere	>	6,889.			6,889.
	4		Income from investment of tax	x-exempt bond o	Ī				0,000,
	5		Royalties	condition being p	>				
	_		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(i) Real	(ii) Personal				2201112-1211
	6	а	Gross Rents						
		b	Less: rental expenses						
		C	Rental income or (loss)						
			Net rental income or (loss)						
	7	а	Gross amount from sales of	(i) Securities	(II) Other				
			assets other than inventory						
1		b	Less: cost or other basis						
1			and sales expenses						
ı		C	Gain or (loss)						
		d	Net gain or (loss)		<u> </u>				
eune	8	а	Gross income from fundraising including \$	g events (not of					
e e			contributions reported on line	1c). See					
Other Rev			Part IV, line 18	a					
풀		ь	Less: direct expenses	ь					
٥		C	Net income or (loss) from fund	fraising events					
	9	8	Gross income from gaming ac	tivities. See					
			Part IV, line 19	а				1	
		b	Less: direct expenses	b					
- 1		C	Net income or (loss) from gam	ing activities	<u> </u>				
	10	a	Gross sales of inventory, less	returns					
- 1			and allowances	a					
			Less: cost of goods sold	b					
		Ç	Net income or (loss) from sale		<u> </u>				
			Miscellaneous Revenu	е	Business Code		217		
	11		Miscellaneous		900099	317.	317.		
		Ь							
l		C	All albertes						*
1		d	All other revenue			317.			
	12		Total. Add lines 11a-11d Total revenue. See instructions				1,142,016.	25,105.	6,889.
03200			TOTAL TOTALING. ONG MISHBULIVIIS					20,2001	Form 990 (2010)

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) (B) Program service (A) (C) Management and (D) Fundraising Do not include amounts reported on lines 6b, Total expenses 7b, 8b, 9b, and 10b of Part VIII. general expenses expenses expenses Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21 Grants and other assistance to individuals in the U.S. See Part IV. Ine 22 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 322,259 88,694 221,739. 11,826. trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 1,651,974. 1,278,874 212,495. 160,605. Other salaries and wages Pension plan contributions (include section 401(k) 45,611 35,310 5,519 and section 403(b) employer contributions) 4,782. 169,368. 218,662. 26,350. 22,944. Other employee benefits 133,911. 103,485. 16,423. 14,003. 10 Payroll taxes Fees for services (non-employees): Management 22,043. 17,035 2,703. 2,305. Legal 51,503. 39,801. 6,315. 5,387. c Accounting Lobbying 12,594. 12,594. Professional fundraising services See Part IV, line 17 Investment management fees 206,656. 183,316. 23,340 Other 10,272. 10,272. Advertising and promotion 408,351. 434,461. 17,753. 8,357. 13 Office expenses 81,436. 63,234. 9,821. 8,381. Information technology 15 Royalties 676,903. 523,111. 82,988. 70,804. 16 Occupancy 130,083. 129,964. 119. 17 Payments of travel or entertainment expenses <u>2,5</u>33. 49,499. 46,966. for any federal, state, or local public officials 1,470,464. 1,412,259 58,205. 19 Conferences, conventions, and meetings 11,979 1,900. 15,500. 1,621. 20 Interest 21 Payments to affiliates 125,082 96,663 15,335 Depreciation, depletion, and amortization 13,084. 35,979. 30,111. 3,166. 2,702. 23 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) Subscriptions/research 46,128. 45,805. 248 75. 41,319. Artwork/graphics 35,409. 5,910. 19,525. 18,083. c Dues/memberships 1,439. 3. 18,881. 18,881. d Honoraria/writers fees Awards/plaques 16,788. 16,788. 36,673. 34,485. 1,181 1,007. All other expenses 5,874,206. 4,773,811. 759,915. 340,480. Total functional expenses. Add lines 1 through 24f Jaint costs. Check here 🕨 🔲 if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

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Form 990 (2010)

art X	Balance Sheet			Olionia ragell
		(A)		(B)
		Beginning of year		End of year
1	Cash - non-interest-bearing	524,501.	1	1,398,056.
2	Savings and temporary cash investments	1,151,672.	2	1,285,881.
3	Pledges and grants receivable, net	931,944.	3	821,348.
4	Accounts receivable, net	1,682.	4	
5	Receivables from current and former officers, directors, trustees, key			•
	employees, and highest compensated employees. Complete Part II			
	of Schedule L	.,,,,	5	****
6	Receivables from other disqualified persons (as defined under section			
	4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
	employers and sponsoring organizations of section 501(c)(9) voluntary			
	employees' beneficiary organizations (see instructions)		6	
7 8	Notes and loans receivable, net		7	
8	Inventories for sale or use		8	
9	Prepaid expenses and deferred charges	154,212.	9	125,921.
10a	Land, buildings, and equipment: cost or other			
	basis. Complete Part VI of Schedule D Less: accumulated depreciation 10a 1,005,137. 10b 589,214.			
b	Less: accumulated depreciation 10b 589, 214.	540,011.	10c	415,923.
111	Investments · publicly traded securities		11	
12	Investments - other securities. See Part IV, line 11		12	
13	Investments - program-related. See Part IV, line 11		13	
14	Intangible assets		14	
15	Other assets See Part IV, line 11	2,954.	15	0.
16	Total assets, Add lines 1 through 15 (must equal line 34)	3,306,976.	16	4,047,129.
17	Accounts payable and accrued expenses	640,382.	17	339,825.
18	Grants payable	241 416	18	201 454
19	Deferred revenue	241,416.	19	221,454.
20	Tax-exempt bond liabilities	1 042 620	20	1 000 761
21	Escrow or custodial account liability. Complete Part IV of Schedule D	1,042,629.	21	1,023,761.
21	Payables to current and former officers, directors, trustees, key employees,			
	highest compensated employees, and disqualified persons. Complete Part II			
-	of Schedule L	274 700	22	100 000
23	Secured mortgages and notes payable to unrelated third parties	374,709.	23	199,000.
24	Unsecured notes and loans payable to unrelated third parties	012 751	24	770 040
25	Other liabilities. Complete Part X of Schedule D	812,751. 3,111,887.	25	770,849.
26	Total liabilities. Add lines 17 through 25	3,111,007.	26	2,554,889.
	Organizations that follow SFAS 117, check here X and complete			
	lines 27 through 29, and Ilnes 33 and 34.	<1,010,961.		Z22 760
27	Unrestricted net assets	1,206,050.	28	<32,760. 1,525,000.
28	Temporanly restricted net assets	1,200,030.		1,323,000.
29	Permanently restricted net assets	****	29	
	Organizations that do not follow SFAS 117, check here			
	complete lines 30 through 34.			
30	Capital stock or trust principal, or current funds		30	
31	Paid-in or capital surplus, or land, building, or equipment fund		31	
27 28 29 30 31 32	Retained earnings, endowment, accumulated income, or other funds	195,089.	32	1 402 240
33	Total net assets or fund balances	3,306,976.	33 34	1,492,240. 4,047,129.
34	Total liabilities and net assets/fund balances	3,300,310.	34	Form 990 (2010)

Form 990 (2010)

_	n 990 (2010) American Legislative Exchange Council	52-014	10979	Pa	ige 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	7,17	1,3	57.
2	Total expenses (must equal Part IX, column (A), line 25)	2	5,87	4,2	06.
3	Revenue less expenses. Subtract line 2 from line 1	3	1,29	7,1	51.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	19!	5,0	89.
5	Other changes in net assets or fund balances (explain in Schedule O)	5			
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	1,492	2,2	40.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	О.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
b	Were the organization's financial statements audited by an independent accountant?		2ь	X	
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c		X
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sii	ngle Audit	1 1		
	Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		
			Form 9	90 (2010)

SCHEDULE A

(Form 990 or 990-EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Employer identification number

			n Legislativ						5	2-0140979	
Part I			ity Status (All organiz				'	tructions.			
The organ	ization is not a	private foundation i	because it is: (For lines :	1 through '	11, check (only one b	ox.)				
1 📙	A church, co	nvention of churches	s, or association of chur	ches desc	ribed in se	ction 170	(b)(1)(A)(i)				
2			0(b)(1)(A)(ii). (Attach Sc	-							
3 📙	•		tal service organization (
4 📙	A medical res	search organization of	operated in conjunction	with a hos	pital descr	ibed in se	ction 170	(b)(1)(A)(ii	i). Enter t	the hospital's nam	ie,
	city, and stat										
5			benefit of a college or ur	niversity ov	wued or ob	erated by	a governr	nental uni	describ	ed in	
• 🗀		(b)(1)(A)(iv). (Comple			J	- 470/LV4	MANGA				
6 L			ent or governmental uni								_
7 (<u>X</u>)	-	on that normally reci b)(1)(A)(vi). (Complet	eives a substantial part	or its supp	on irom a	governme	ntai unit o	r irom me	General I	public described li	п
8 🗆	-		ection 1 70(b)(1)(A)(vi). ((Complete	Part II.)						
	-		eives: (1) more than 33 1			om contri	nutions m	embershii	n fees a	nd ares receipts	from
•	-	•	ictions - subject to certa							-	
			exable income (less sect								
		509(a)(2). (Complete	•		,			,			•
10			perated exclusively to te	st for publi	c safety. S	ee sectio	n 509(a)(4	i).			
11	_		erated exclusively for th	-	-				out the	purposes of one of	or
			itions described in secti								
			organization and compl							_	
	a Type I	ь	Type II c	: 🔲 Тур	e III • Func	tionally int	egrated		d	Type III - Other	
е 🔙			t the organization is not								n
	foundation m	anagers and other ti	han one or more publicly	y supporte	d organiza	tions desc	ribed in s	ection 509	(a)(1) or	section 509(a)(2).	
f	If the organiz	ation received a writ	ten determination from t	the IRS tha	at it is a Ty	pe I, Type	II, or Type	 			
		rganization, check th									L
9	_		rganization accepted ar			•				<u> </u>	
	••	-	rectly controls, either al	one or tog	ether with	persons d	escribed i	ın (II) and (I	II) below,		No
	_		upported organization?							11g(i)	
	•		described in (i) above?							11g(ii)	
		-	person described in (i)							11g(iii)	
h	Provide the to	ollowing Intormation	about the supported on	ganization	(S).						
41.41		/// PIN	(III) Type of	(ly) is the o	rganization	(v) Did voi	notify the	(vi) Is	the	(ull) Amount of	
	of supported	(II) EIN	organization	in cot (i) its		organizat		organizátic (i) organiz	on in col. I	(vil) Amount of support	ī
orga	inzacion		(described on lines 1-9 above or IRC section	governing		(ı) of you	support?	US	?	support	
			(see instructions))	Yes	No	Yes	No	Yes	No		
				<u> </u>							
					8.						
						1					
	·			-				 			
				1							
				-		-					
				1				 			
Total											
	Paperwork Re	duction Act Notice	, see the instructions f	or		-	 	Schedul	e A (For	m 990 or 990-EZ)	2010

032021 12-21-10

Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2010 American Legislative Exchange Council 52-0140979 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support									
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2006	(ь) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total			
	Gifts, grants, contributions, and									
	membership fees received. (Do not									
	include any "unusual grants.")	5775598.	6130496.	5626129.	5187554.	5997347.	28717124.			
2	Tax revenues levied for the organ-									
	ization's benefit and either paid to						!			
	or expended on its behalf			×						
3	The value of services or facilities									
	furnished by a governmental unit to									
	the organization without charge									
4	Total. Add lines 1 through 3	5775598.	6130496.	5626129.	5187554.	5997347.	28717124.			
5	The portion of total contributions									
	by each person (other than a									
	governmental unit or publicly									
	supported organization) included									
	on line 1 that exceeds 2% of the									
	amount shown on line 11,									
	column (f)						2452905.			
6	Public support. Subtrect line 5 from line 4						26264219.			
Sec	tion B. Total Support									
Cale	ndar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total			
7	Amounts from line 4	5775598.	6130496.	5626129.	5187554.	5997347.	28717124.			
8	Gross income from interest,	1								
	dividends, payments received on									
	securities loans, rents, royalties									
	and income from similar sources	58,118.	489,467.	39,325.	7,750.	6,889.	601,549.			
9	Net income from unrelated business									
	activities, whether or not the									
	business is regularly carried on									
10	Other income. Do not include gain						100			
	or loss from the sale of capital									
	assets (Explain in Part IV.)					317.	317.			
11	Total support. Add lines 7 through 10						29318990.			
	Gross receipts from related activities,						,092,592.			
13	First five years. If the Form 990 is for	r the organization's	first, second, third	d, fourth, or fifth ta	x year as a section	n 501(c)(3)				
<u> </u>	organization, check this box and stor						<u> </u>			
	tion C. Computation of Publ									
	Public support percentage for 2010 (I		-	olumn (f))		14	89.58 %			
	Public support percentage from 2009	-	-			15	90.26 %			
16a	33 1/3% support test - 2010.If the o			line 13, and line 1	4 is 33 1/3% or m	ore, check this bo				
	stop here. The organization qualifies		•				► X			
Þ	33 1/3% support test - 2009.If the o				line 15 is 33 1/3%	or more, check the	s box			
 .	and stop here. The organization qual	•	• •				▶∟			
1/8	'a 10% -facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more,									
	and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization									
ı.	meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2009. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or									
D										
	more, and if the organization meets the						_			
40	organization meets the "facts-and-circ									
10	Private foundation. If the organization	n dia not check a l	oox on line 13, 16a	i, 100, 1/a, or 17b						
					Sche	dule A (Form 990	or 990-EZ) 2010			

Schedule A (Form 990 or 990-EZ) 2010 Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to
qualify under the tests listed heless glosse complete float II.)

quality under the tests listed	below, please com	piete Part II.)				·
Section A. Public Support			Υ	1		Ţ
Calendar year (or fiscal year beginning in) 🕨	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and					1	
membership fees received. (Do not						
include any "unusual grants.")			ļ	ļ		
2 Gross receipts from admissions,						
merchandise sold or services per- formed, or facilities fumished in						1
any activity that is related to the						
organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						1
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to	}					
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge				<u> </u>		
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons	1					
b Amounts included on lines 2 and 3 received						
from other than disqualified persons that					1	
exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b					1	
8 Public support (Subtract line ?c from line 6)						
Section B. Total Support	·•	4		1		
Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9 Amounts from line 6		1	1	1,5,5,5,5	10,2010	17,10101
10a Gross income from interest,		<u> </u>				
dividends, payments received on						
securities loans, rents, royalties and income from similar sources	1					
b Unrelated business taxable income		+	 		1	
(less section 511 taxes) from businesses	.]					
acquired after June 30, 1975						
			-			
c Add lines 10a and 10b 11 Net income from unrelated business						
activities not included in line 10b,	1					
whether or not the business is						
regularly carried on				ļ		<u> </u>
12 Other income. Do not include gain or loss from the sale of capital	1					
assets (Explain in Part IV.)			 	-		
13 Total support (Add lines 9, 10c, 11, and 12)		1	1	1	1	
14 First five years. If the Form 990 is for	or the organization	s first, second, thi	rd, fourth, or fifth t	ax year as a secti	on 501(c)(3) organi	zation,
check this box and stop here	11-0					<u> </u>
Section C. Computation of Pub					les I	
15 Public support percentage for 2010			column (f))		15	9
16 Public support percentage from 200					16	9
Section D. Computation of Inve					T T	
17 investment income percentage for 2	•		ne 13, column (i))		17	
18 Investment income percentage from	· ·	•			18	
19a 33 1/3% support tests - 2010. If th						
more than 33 1/3%, check this box	and stop here. The	e organization qua	lifies as a publicly	supported organi	zation	▶
b 33 1/3% support tests - 2009. If th	e organization did	not check a box or	n line 14 or line 19	a, and line 16 is m	ore than 33 1/3%,	and
line 18 is not more than 33 1/3%, ch	eck this box and s	stop here. The org	anızatıon qualifies	as a publicly sup	ported organization	n ▶□
20 Private foundation. If the organizat	ion did not check a	box on line 14, 19	a, or 19b, check t	his box and see in	nstructions	.
032023 12-21-10				Sc	hedule A (Form 9	90 or 990-EZ) 20°
						· ·

SCHEDULE D

(Form 990)

Supplemental Financial Statements
► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate Instructions. OMB No 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

	American Legislati			52-0140979
Pa	rt I Organizations Maintaining Donor Advise	ed Funds or Other	Similar Funds or A	Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, lin	e 6.		
		(a) Donor advise	ed funds	(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in	writing that the assets h	eld in donor advised fur	nde
•	are the organization's property, subject to the organization's	-		Yes No
6	Did the organization inform all grantees, donors, and donor a			
Ü				
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for a	ny other purpose confe	
Par	Impermissible private benefit?	namentum in account of IV-	-144 C 000 D-4 IV	Yes No
				, line 7.
1	Purpose(s) of conservation easements held by the organizat	·		
	Preservation of land for public use (e.g., recreation or		servation of an historica	•
	Protection of natural habitat	Pres	servation of a certified h	istoric structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contrit	oution in the form of a c	onservation easement on the last
	day of the tax year.			
				Held at the End of the Tax Year
а	Total number of conservation easements			2a
b	Total acreage restricted by conservation easements			2b
C	Number of conservation easements on a certified historic str	ucture included in (a)		2c
d	Number of conservation easements included in (c) acquired	after 8/17/06, and not o	n a historic structure	
	listed in the National Register			2d
3	Number of conservation easements modified, transferred, re	leased, extinguished, or	terminated by the organ	nization during the tax
	year -			
4	Number of states where property subject to conservation ea	sement is located		
5	Does the organization have a written policy regarding the pe	nodic monitoring, inspec	tion, handling of	
	violations, and enforcement of the conservation easements i			Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	and enforcing conserva	tion easements during t	the year 🕨
7	Amount of expenses incurred in monitoring, inspecting, and			
8	Does each conservation easement reported on line 2(d) above			
	and section 170(h)(4)(B)(ii)?			Yes No
9	In Part XIV, describe how the organization reports conservat	on easements in its reve	enue and expense state	
•	include, if applicable, the text of the footnote to the organiza		•	
	conservation easements.	,		ganzanon e accentung to.
Par	t III Organizations Maintaining Collections o	f Art. Historical Tr	easures, or Other	Similar Assets.
	Complete if the organization answered "Yes" to Form	•		
18	If the organization elected, as permitted under SFAS 116 (AS		its revenue statement a	nd balance sheet works of art
	historical treasures, or other similar assets held for public ex			•
	the text of the footnote to its financial statements that descri			pasie solvios, piovide, iii r ait XIV.
ь	If the organization elected, as permitted under SFAS 116 (AS		avenue statement and t	noting a sheet works of art, bustoned
	treasures, or other similar assets held for public exhibition, e	• •		-
		Bocation, or research in	ruttiletatice of public se	si vice, provide the following amounts
	relating to these items:			▶ •
	(i) Revenues included in Form 990, Part VIII, line 1			-
^	(ii) Assets included in Form 990, Part X	Julia Lance de la constante		3
Z	If the organization received or held works of art, historical tre	•	_	, provide
	the following amounts required to be reported under SFAS 1	16 (ASC 958) relating to	these items	. .
	Revenues included in Form 990, Part VIII, line 1			► \$ ► \$
b	Assets included in Form 990, Part X			5
1 HA	For Panerwork Reduction Act Notice see the Instruction	e var Earm 000		Schedule D /Form 600) 2010

		n Legislat							40979 Page 2
	rt III Organizations Maintaining C								
3	Using the organization's acquisition, accessi	ion, and other record	os, cne	ck any of the	tollowing tha	at are a sig	nnicant	use of its	collection items
_	(check all that apply). Public exhibition	_	. —)	h				
а		(H		hange progra	ams			
b	Scholarly research	•	• []	Other					
C	Preservation for future generations		•			•			. Vn
4	Provide a description of the organization's co	•		-	_			se in Pai	T AIV.
5	During the year, did the organization solicit of					er sımılar	assets	Г	Yes No
Date	to be sold to raise funds rather than to be met IV Escrow and Custodial Arran					'Von' to E	orm 000	Dort IV	
1.43	reported an amount on Form 990, Pa		ete II tri	ie organizatio	n answered	tes to r	orm 990	, Part IV,	line 9, or
4-			diam. for		th				
14	Is the organization an agent, trustee, custod on Form 990, Part X?	an or other intermed	diary io	CONTINUUTION	is or other as	sets not i	nciuaea		Yes X No
		and annulate the fe	ممسمال	tobles				L	Tes TVO
b	If "Yes," explain the arrangement in Part XIV	and complete the it	niowiit	table.					Amount
_	Deglacing balance						1c		Amount
C	Beginning balance Additions during the year						1d		
d	Distributions during the year						1e		
e f	Ending balance						11		
	Did the organization include an amount on F	orm 990 Part Y line	212					ĺχ	Yes No
	If "Yes," explain the arrangement in Part XIV.		:211					(4)	□ 162
	t V Endowment Funds. Complete		1ewerer	t 'Yes' to Fo	rm 990 Part	IV line 10			
3 441	2 F Elisothiticitt Failes, Complete	(a) Current year	T	Pnor year	(c) Two year			ears back	(e) Four years back
16	Beginning of year balance	(a) Current year	(0)	Frior year	(C) THO YEAR	13 Dack 1	uj Tillea y	Cals Dack	Tel rout years back
	Contributions			*					
b	Net investment earnings, gains, and losses						***********		
_	Grants or scholarships						*****		
d	Other expenditures for facilities								
e	and programs								
1	Administrative expenses								
	End of year balance						*****		
9 2	Provide the estimated percentage of the year	r and balance held s	10.	- 23	1				<u> </u>
a	Board designated or quasi-endowment	erio calarice nelo e							
	Permanent endowment	%	^						
		^%							
_	Are there endowment funds not in the posse	.* -	ation th	at are held a	nd administe	red for the	e Organiz	ation	
Qu	by.	osion of the organic	anon a	iai aio iioio a	no administe	ica ioi iii	o organiz	allon	Yes No
	(i) unrelated organizations								3a(i)
	(ii) related organizations								3a(ii)
h	If "Yes" to 3a(ii), are the related organizations	s listed as required o	nn Sche	edule R?					3ь
4	Describe in Part XIV the intended uses of the	•							001
-	t VI Land, Bulldings, and Equipm								
- Tankin	Description of investment	(a) Cost or o			or other	(c) Acc	cumulate	d	(d) Book value
		basis (investi			(other)		reciation		(4) 20011 12100
1a	Land					······································			
	Buildings						*********		
	Leasehold improvements			35	4,101.	-	97,9	19.	256,182.
	Equipment				1,870.		80,8		120,986.
	Other				9,166.		10,4		38,755.
_	Add lines 1s through 1s (Column (d) must s	aud Form 000 Port	V cok						415.923.

Schedule D (Form 990) 2010

Sche	dule D (Form 990) 2010 American Legislative Exchan	ıge	Counci	1	52-	0140979 F	Page 4
Pa	t XI Reconciliation of Change in Net Assets from Form 990 to	Audi	ted Finan	cial Stat	emen	ts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)			1		7,171,3	
2	Total expenses (Form 990, Part IX, column (A), line 25)			2		5,874,2	206.
3	Excess or (deficit) for the year. Subtract line 2 from line 1			3		1,297,1	51.
4	Net unrealized gains (losses) on investments			4			
5	Donated services and use of facilities			5			
6	Investment expenses			6			
7	Prior period adjustments			7			
8	Other (Describe in Part XIV.)			8			
9	Total adjustments (net). Add lines 4 through 8			9			0.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and			10		1,297,1	51.
Par	t XII Reconciliation of Revenue per Audited Financial Statemer	nts V	/ith Rever	nue per l	Returr		
1	Total revenue, gains, and other support per audited financial statements				1	7,214,9	51.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		1				
a	Net unrealized gains on investments	2a	<u> </u>		1 1		
b	Donated services and use of facilities	2b	4	3,594			
C	Recoveries of prior year grants	2c			1 1		
d	Other (Describe in Part XIV.)	2d]		
e	Add lines 2a through 2d				2e	43,5 7,171,3	94.
3	Subtract line 2e from line 1				3	7,171,3	57.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:						
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a					
b	Other (Describe in Part XIV.)	4b					
C	Add lines 4a and 4b				4c		0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)				5	7,171,3	57.
Par	t XIII Reconciliation of Expenses per Audited Financial Stateme	nts \	Nith Expe	nses pei	Retu		
1	Total expenses and losses per audited financial statements				1	5,917,8	00.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:						
а	Donated services and use of facilities	2a	4	3,594.			
Ь	Prior year adjustments	2b]		
c	Other losses	2c]		
d	Other (Describe in Part XIV.)	2d]		
e	Add lines 2a through 2d				2e	43,5	94.
3	Subtract line 2e from line 1				3	5,874,2	06.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				""		
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a					
b	Other (Describe in Part XIV.)	4b					
c	Add lines 4a and 4b				4c		0.
_5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)				5	5,874,2	06.
Par	t XIV Supplemental Information						
Com	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III,	lines	1a and 4; Pa	rt IV, lines '	ib and 2	2b; Part V, line 4; l	Part
	e 2; Part Xi, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also compl						
Par	t IV, line 2b: ALEC is the recipient of fu	ınds	from	variou	15 0	utside	
			_		_	_	
org	ganizations and individuals which are to be	us	ed exc	lusive	ely :	for	
,		_					
sci	olarships on behalf of State Legislators.	SC	nolars	nips a	ire	payable,	
			_1 _ 7 _				
upo	on approval by the relevant State Chair, to	St	ate Le	gisiat	cors	to	
	who are then for the selection of a selection of a					-6 3770	
re	mburse them for travel expenses incurred a	itte	naing	meetli	igs (OI ALEC.	
The	a amounts received and disbursed by ALEC fo	r s	uch pu	rposes	ar	e not	
_	nsidered revenue and expenses of ALEC as th						
		_		-			
	clusive right to determine the expenditures	•	The ca	en ve		nd relate lule D (Form 990)	
03205 12-20-	10						

Schedule D (Form 9 Part XIV Supp	90) 201	o Ame	erio	can]	Legislati	ve Exchar	ige Coun	cil	52-0140979	Page
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SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Name of the organization

American Legislative Exchange Council

Employer identification number 52-0140979

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,	,		
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal to	ise		
	Travel for companions Payments for business use of personal reside	nce		
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
Ь	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	16	·	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directo			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
	tibuland and the acategorite supplied to Sarania and travers and travers at	\- 		
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply.			
	Compensation committee X Written employment contract			
	Independent compensation consultant Independent compensation consultant Independent compensation consultant			
	X Form 990 of other organizations X Approval by the board or compensation comp	nittee		
	[25] Point 330 of other organizations	iiii iii		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filling			
•	organization or a related organization:			
	Receive a severance payment or change-of-control payment from the organization or a related organization?	4a	1	X
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
•	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	10		
	The state of the state of the persons and provide the applicable amounts for each term in the time			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
•	contingent on the revenues of:			
а	The organization?	5a		X
	Any related organization?	5b		X
•	If "Yes" to line 5a or 5b, describe in Part III.	7777		
ß	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
•	contingent on the net earnings of:			
	The organization?	6a		Х
	Any related organization?	6b		X
b	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments	i i	1	
•	not described in lines 5 and 6? If "Yes," describe in Part III	7		Х
Ω	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	-	\dashv	
0	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	ļ	X
۵	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	•		-41
ð	Regulations section 53.4958-6(c)?	9	ļ	ľ
144	For Panerwork Reduction Act Notice, see the Instructions for Form 990.	Schedule J (Form	990	2010

Page 2

American Legislative Exchange Council

Schedule J (Form 990) 2010

52-0140979

Part If Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(1)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of	W-2 and/or 1099-MISC compensation	3C compensation	0	(Q)	(9)	٩
					Retirement and	Nontaxable	Total of columns	Compensation
(А) Nате		(i) Base compensation	(fi) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred	benefits	(D)-(D)(B)	reported in prior Form 990 or Form 990-EZ
	8	204,000.	0	0	0	0	204,000.	0
1 Ron Scheberle	E		0.	0	0	0	0	0
	8	147,07	0	0.	5,203.	17,649.	169,925.	0
2 Michael Bowman	8			0.	0	0	0	0
	8							116
6	8							
	€							
4	E							
	€							
9	€							20
	8							
9	E							
	8							
7	Ξ							
	€							
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Schedule J (Form 990) 2010

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2010
Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

American Legislative Exchange Council

Employer identification number 52-0140979

American hegistacive axenande council 32 0140373
Form 990, Part III, Line 1, Description of Organization Mission:
concerned members of the private sector, the federal government and the
general public.
•
Form 990, Part III, Line 4d, Other Program Services:
Public Affairs
Expenses \$ 306,184. including grants of \$ 0. Revenue \$ 317.
Form 990, Part VI, Section A, line 3: ALEC contracted with a consulting
firm controlled by Mr. Ron Scheberle to fill the interim role of executive
director. Mr. Ron Scheberle served as the interim executive director
throughout 2010.
Form 990, Part VI, Section A, line 6: In accordance with the bylaws of
ALEC, full membership shall be open to persons dedicated to the
preservation of individual liberty, basic American values and institutions,
productive free enterprise, and limited representative government, who
support the purposes of ALEC, and who serve, or formerly served as members
of a state or territorial legislature, the United States Congress or
similar bodies outside the United States.
Form 990, Part VI, Section A, line 7a: Directors are elected at each
annual meeting. The Board shall consist of 23 members of which 18
directors are nominated and elected by the Board of Directors. Three
Directors shall be nominated by the Board of Directors from a list of six
nominees supplied by the State Chair, one of whom shall be the Chair of the
LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2010) 032211 01:24-11

American Legislative Exchange Council

Employer identification number 52-0140979

State Chairs. Two Directors shall be elected by the Board of Directors
from a list of four nominees supplied by the Task Force chairs, all four of
whom shall be Task Force public sector chairs.

Form 990, Part VI, Section B, line 11: The Senior Director of Finance reviews ALEC's Form 990. Such review takes place upon receipt of the draft Form 990 received from the independent public accounting firm who conducts the financial statement audit of ALEC. The review involves comparison of financial data in the Form 990 with the audited financial statements and review of all narrative information for accuracy and completeness. The Executive Director of ALEC then reviews the Form 990. Prior to filing, the public disclosure copy of the Form 990 is provided to the full Board of ALEC.

Form 990, Part VI, Section B, line 12: ALEC is in the process of implementing a policy and related procedures to formalize the full disclosure of all actual and potential conflicts including a requirement that all of ALEC's board members annually review and sign the existing conflict of interest policy. Any actual or perceived conflicts will be addressed by the Board on a case by case basis.

Form 990, Part VI, Section B, Line 15: ALEC compares current salary rates with other non-profits by reviewing various Federal Form 990's to ensure the rates are competitive. Once compensation is determined for top management officials, officers, and key employees, the board of directors reviews and approves the rates prior to any change in compensation taking effect.

Schedule O (Form 990 or 990·EZ) (2010)	Page 2
Name of the organization American Legislative Exchange Council	Employer identification number 52-0140979
Form 990, Part VI, Line 17, List of States receiving copy	of Form 990:
AK, AL, AR, AZ, CA, CO, CT, FL, GA, IL, KS, KY, LA, MA, MD, ME, MI, MN, MS,	NC, ND, NH, NJ, NM, NY
OH,OK,OR,PA,RI,SC,TN,UT,VA,WA,WI,WV	
Form 990, Part VI, Section C, Line 19: ALEC makes these d	ocuments
available upon request.	
	Y
032212 01-24-11 Sched	ule O (Form 990 or 990-FZ) (2010)

2010 DEPRECIATION AND AMORTIZATION REPORT FORM 990 Page 10

990

Asset	Description	Date Acquired	Method	Life	ŠŠ	Unadjusted Cost Or Basis	Bus % Excl	Reduction In Basis	Basis For Depreciation	Accumulated Depreciation	Current Sec 179	Current Year Deduction
	Leasehold limprovements	VariesSL		lease	16	354,101.			354,101.	97,919.		37,021.
	20ffice furniture	VariesSL		. 3-7	16	149,166.			149,166.	110,411.		11,305.
	3Office equipment	VariesSL	J.	3-7	16	501,870.			501,870.	380,884.		76,756.
	a a a a a a a a a a a a a a a a a a a					1005137.		0	1005137.	589,214.	o	125,082.
35										to the transmitter and the		
028102 05-01-10					ê	(D) - Asset disposed		* ITC,	* ITC, Section 179, Salvage, Bonus, Commercial Revitalization Deduction	age, Bonus, Comin	nercial Revital	zation Deduction

" ITC, Section 179, Salvage, Bonus, Commercial Revitalization Deduction

Form **8868**

(Rev. January 2011)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

	re filing for an Automatic 3-Month Extension, comple	-				► X
	re filing for an Additional (Not Automatic) 3-Month Ex					
	omplete Part II unless you have already been granted a		•			
	c filing (e-file). You can electronically file Form 8868 if y					
	o file Form 990-T), or an additional (not automatic) 3-mo					
	file any of the forms listed in Part I or Part II with the exc					
	Benefit Contracts, which must be sent to the IRS in pap		(see instructions). For more details on t	he elec	ctronic filing of	this form,
Part I	irs gov/efile and click on e-file for Charities & Nonprofits Automatic 3-Month Extension of Time		bmit original (no copies needed).			
A corporat	tion required to file Form 990-T and requesting an autor	natic 6⋅mo	onth extension - check this box and con	plete		
Part I only	•					
	corporations (including 1120-C filers), partnerships, REM ome tax returns	IICs, and t	rusts must use Form 7004 to request ar	exten	sion of time	
Type or	Name of exempt organization			Emp	loyer identific	ation number
print	American Legislative Exchar	nge Co	ouncil	5	2-01409	79
File by the	Number, street, and room or suite no. If a P.O. box, so				2-01407	
due date for filing your return See	1101 Vermont Ave., NW, 11th					
instructions	City, town or post office, state, and ZIP code. For a for	oreign add	ress, see instructions.			
	Washington, DC 20005-3515		M-7470-1			
Enter the I	Return code for the return that this application is for (file	a separa	te application for each return)			0 1
Application	on	Return	Application			Return
ls For		Code	Is For			Code
Form 990		01	Form 990-T (corporation)			07
Form 990-	·BL	02	Form 1041-A			08
Form 990-	·EZ	03	Form 4720			09
Form 990-	PF	04	Form 5227			10
Form 990-	-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 990-	T (trust other than above)	06	Form 8870			12
	The Organization					
	oks are in the care of \triangleright 1101 Vermont Av	ve., 1		gto	n, DC 2	0005
•	one No. ► 202-466-3800		FAX No. 🕨			
	rganization does not have an office or place of business					
• If this is	s for a Group Return, enter the organization's four digit		·			•
box 🕨	. If it is for part of the group, check this box	and atta	ch a list with the names and EINs of all	<u>memb</u>	ers the extens	ion is for.
	quest an automatic 3-month (6 months for a corporation	•	•			
		t organiza	tion return for the organization named a	bove.	The extension	
	or the organization's return for:					
▶ L	X calendar year 2010 or					
►L	tax year beginning	, an	d ending		_·	
2 If th	te tax year entered in line 1 is for less than 12 months, c	heck reas	on: Initial return Fina	d retur	n	
L.,	☐ Change in accounting period					
3a If th	us application is for Form 990-BL, 990-PF, 990-T, 4720,	or 6069, e	nter the tentative tax, less any			
non	refundable credits. See Instructions.			3a	\$	0.
	as application is for Form 990-PF, 990-T, 4720, or 6069,					0
	mated tax payments made. Include any prior year overn ance due. Subtract line 3b from line 3a. Include your pa			3b	\$	0.
	using EFTPS (Electronic Federal Tax Payment System).			3с	\$	0.
Caution.	If you are going to make an electronic fund withdrawal y	with this F	orm 8868, see Form 8453-EO and Form	8879-	EO for paymen	t Instructions.
LHA F	or Paperwork Reduction Act Notice, see Instructions	s.			Form 88	68 (Rev. 1-2011)
023841 01-03-11						
VI*U3-11			32			
260503	2 786783 alec 2010.	03050	American Legislativ	ve F	Exchap A	ALEC 1

Form 991

PUBLIC DISCLOSURE COPY **

Return of organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047 Open to Public

Form 990 (2011)

Department of the Treasury Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements. A For the 2011 calendar year, or tax year beginning C Name of organization Check If D Employer identification number Address American Legislative Exchange Council Name Johanga Doing Business As 52-0140979 Initial Number and street (or P.O. box if mall is not delivered to street address) Room/suite E Telephone number Termin-1101 Vermont Ave., NW, 11th Floor 202-466-3800 Amende City or town, state or country, and ZIP + 4 G Gross receipts \$ 9,218,069. Applica-Washington, DC 20005-3515 H(a) Is this a group return pending F Name and address of principal officer: Mr. Ron Scheberle for affillates? Yes X No same as C above H(b) Are all affillates included? JYes □ No Tax-exempt status: X 501(c)(3) 501(c) ()◀ (insert no.) 4947(a)(1) or [527 If "No," attach a list. (see Instructions) Website: ➤ www.alec.org H(c) Group exemption number ▶ Form of organization: X Corporation Trust L Year of formation: 1975 M State of legal domicile: IL Association Other -Part | Summary Briefly describe the organization's mission or most significant activities: Assist State Legislators, Activities & Governance Congress & the public by sharing research and educational info. Check this box F if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) Number of independent voting members of the governing body (Part VI, line 1b) 23 Total number of Individuals employed in calendar year 2011 (Part V, line 2a) 36 Total number of volunteers (estimate if necessary) 28 7 a Total unrelated business revenue from Part VIII, column (C), line 12 13,367. b Net unrelated business taxable Income from Form 990-T, line 34 <8,535.> **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) 5,997,347. 7,759,834. Revenue Program service revenue (Part VIII, line 2g) 1,166,804 1,451,501. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 6,889. 6,541. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 317. 193. 12 Total revenue · add lines 8 through 11 (must equal Part VIII, column (A), line 12) 7,171,357. 9,218,069. Grants and similar amounts pald (Part IX, column (A), lines 1-3) 0. 0. Benefits paid to or for members (Part IX, column (A), line 4) 0. 0. Salaries, other compensation, employee benefits (Part iX, column (A), lines 5-10) 2,372,417. 2,594,108. 16a Professional fundraising fees (Part IX, column (A), line 11e) 12,594 109,250. b Total fundralsing expenses (Part IX, column (D), line 25) 17 Other expenses (Part iX, column (A), lines 11a-11d, 11f-24e) 3,489,195 4,402,167. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 5,874,206. 7,105,525. 1,297,151. 19 Revenue less expenses. Subtract line 18 from line 12 2,112,544. Assets or Balances Beginning of Current Year **End of Year** 20 Total assets (Part X, line 16) 4,047,129. 6,638,621. Total llabilities (Part X, line 26) 21 2,554,889. 3,033,837. Net assets or fund balances. Subtract line 21 from line 20 1,492,240. 3,604,784. Part | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge ment Signature of officer Sign Mr. Ron Scheberle, Executive Director Here Type or print name and title Print/Type preparer's name PTIN Prepageris signature -Thomas J. Raffa Pairt P00916458 Firm's name RAFFA, P.C. Preparer 52-1511275 Firm's EIN Firm's address 1899 L Street, Use Only NW, Suite 900 Washington, DC 20036 Phone no. 202-822-5000 May the IRS discuss this return with the preparer shown above? (see instructions) XXX Yes

132001 01-23-12 LHA For Paperwork Reduction Act Notice, see the separate instructions.

			res	i I No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		1	
_	If "Yes," complete Schedule A	1	X	<u> </u>
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	-
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3	Ь.	X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II		x	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	4	122	╂—
•	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	_	1	X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	5		<u></u>
U	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	_		X
7		6		<u> </u>
•	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.	_		x
8		7	├	 ^
0	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			-U-
9	Schedule D, Part III Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide	-8		X
9			\ _V	
10	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	X	<u> </u>
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent	l		1.
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X		100	1, 1
	as applicable.			1, 1,
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		٠,,	
	Part VI	11a	X	ļ
Ь	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
C	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			١
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	<u> </u>	X
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		ŀ	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	<u> </u>	X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a	X	
Ь	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	' I		
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	X	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,"	1		
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20ь		
		Form 9	990 (1110



52-0140979

			res	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			"
22	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	-	X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		x
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	Ì		
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25	24a		x
ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		ĺ
ď	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial		4	
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	1	100	
	instructions for applicable filing thresholds, conditions, and exceptions):	1		
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
¢	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?	30		
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	l	X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of		$\neg \uparrow$	
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35ь		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	-		
	If "Yes," complete Schedule R, Part V, line 2	36	-	X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	T-		
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. All Form 990 fllers are required to complete Schedule O	38	X	
		Form		011)



American Legislative Exchange Council
Statements Regarding Other IRS Filings and Tax Compliance Form 990 (2011) Part V Sta

	Check i Contains a response to any question in this Fait v	<u> </u>		i y		لیا_
		1 . 1	2.7	-	Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	27			2.7
b	Enter the number of Forms W-2G included in line 1a. Enter ·0· if not applicable	1b		Al. (%)	_ iii ii	
¢	Did the organization comply with backup withholding rules for reportable payments to vendors and r		- l·.			
20	(gambling) winnings to prize winners? Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	i	[1] [14]	ic	X	
Za	filed for the calendar year ending with or within the year covered by this return	_	36	a a		l
h	If at least one is reported on line 2a, did the organization file all required federal employment tax return	2a		2b	X	
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be regulred to e-file (see instructions		····· <u>^</u>		A.	200
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	•	- F	3a	X	da a Sun
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	***************************************		уа 3b	X	├
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	authority over a	-	-		
	financial account in a foreign country (such as a bank account, securities account, or other financial		4	la l		X
ь	If "Yes," enter the name of the foreign country: ▶			93	7	1,1
	See Instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial A	Accounts.	- 10		24.000	
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5	ia	Since.	Х
ь	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa			ь		X
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			ic		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			コ		
	any contributions that were not tax deductible?		6	ia		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribut			\neg		
	were not tax deductible?		6	ъ		
7	Organizations that may receive deductible contributions under section 170(c).		1			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser		yor? 7	a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7	ъ		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			- 1		
	to file Form 8282?		7	c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year		1.500			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit or			e		_X_
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract.					X
g	If the organization received a contribution of qualified Intellectual property, did the organization file Fo			9	N/	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization arguments are size of the contribution of cars, boats, airplanes, or other vehicles, did the organization of the contribution of cars, boats, airplanes, or other vehicles, did the organization of the contribution of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, airplanes, or other vehicles, did the organization of cars, airplanes, airp			h	N/	A.
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did		11.0		- 1	
0	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at a	thy time during the year	? 8	4		. 1
9	Sponsoring organizations maintaining donor advised funds.	N/A	9			
a b	Did the organization make any taxable distributions under section 4966? Did the organization make a distribution to a donor, donor advisor, or related person?	N/A		_		
10	Section 501(c)(7) organizations. Enter:	14/23	81		- 12	7 1 1 1
		10a	1,17		H	. 1
h	<u> </u>	10b				
11	Section 501(c)(12) organizations. Enter:	100]				
а	77.7	11a				98.4
	Gross income from other sources (Do not net amounts due or paid to other sources against		7	-3.		14
		116		954 77		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		12	a	S =60	4
	37/3 1	12b		37	1.7	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					20000
а	Is the organization licensed to issue qualified health plans in more than one state?	N/A	13	a		
	Note. See the instructions for additional information the organization must report on Schedule O.		-1 P	· ,	317	
b	Enter the amount of reserves the organization is required to maintain by the states in which the			\mathbb{H}		
		13b			£ 1	
С		13c	. (
	Did the organization receive any payments for Indoor tanning services during the tax year?		14	а		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule	0	14		\Box	
	_		For	rm 9	990 (2	(1101
32005		M = M = M = M = M = M = M = M = M = M =	//			
1-23-1	2	(()) (ア)	1			



Form 990 (2011) American eqislative Exchange Counci 52-0140979 Page Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response egislative Exchange Council 52-0140979 Page 6 to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI						X
Sec	ction A. Governing Body and Management						
						Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		23			
	If there are material differences in voting rights among members of the governing body, or if the governing						
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.						
b	·	16		23			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship		any other		. 2000		
	officer, director, trustee, or key employee?		-	ľ	2	Q	Х
3	Did the organization delegate control over management duties customarily performed by or under the			·····			
	of officers, directors, or trustees, or key employees to a management company or other person?				,	X	
4	Did the organization make any significant changes to its governing documents since the prior Form 9				3		Х
5					4		
6	Did the organization become aware during the year of a significant diversion of the organization's ass	sets?	••••••	·····	5	37	X
-	Did the organization have members or stockholders?		•••••	·····	6	X	
/a	Did the organization have members, stockholders, or other persons who had the power to elect or ap				Ì		
	more members of the governing body?		• • • • • • • • • • • • • • • • • • • •	ļ	7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, s		-	- 1	- 1		
	persons other than the governing body?]	7ь		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year			į,			
a	The governing body?			<u>L</u>	8a	X	
Ь	Each committee with authority to act on behalf of the governing body?			L	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea	ched a	t the				
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O		•••		9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	evenue	Code.)				
						Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			[10a		X
b	if "Yes," did the organization have written policies and procedures governing the activities of such ch	apters	. affiliates.	-			
	and branches to ensure their operations are consistent with the organization's exempt purposes?		•		10ь	- 1	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body	v befor	e filing the for	n?	11a		X
b	Describe In Schedule O the process, if any, used by the organization to review this Form 990.	,	- 111119 1110 1011				
	Did the organization have a written conflict of interest policy? If "No," go to line 13				12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise				12b	-	X
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye			···· -	120		
	in Schedule O how this was done				.		v
13	Did the ergenization have a written whistleblaver selice?	••••••	•••••	···· F	12c	v	<u>X</u>
14	Did the organization have a written whistleblower policy?	******	*******	├	13	X	
	Did the organization have a written document retention and destruction policy?				14	<u> </u>	***************************************
13	Did the process for determining compensation of the following persons include a review and approva	l by inc	dependent		1		
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			8.	#	}	
a	The organization's CEO, Executive Director, or top management official		••••••	<u> </u>	15a	X	
þ	Other officers or key employees of the organization	• • • • • • • • • • • • • • • • • • • •		<u> </u>	15b	X	onotone
	If "Yes" to line 15a or 15b, describe the process In Schedule O (see instructions).				1		
	Did the organization Invest in, contribute assets to, or participate in a joint venture or similar arrangem	ıent wi	th a	F.	\$		
	taxable entity during the year?			<u>L</u>	6a		X
	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate			1	1	***	
	In joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ			8.			
	exempt status with respect to such arrangements?			1	6b		
	ion C. Disclosure						
	List the states with which a copy of this Form 990 is required to be filed ►AK, AL, AR, AZ, CA						KY
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T	(Section	n 501(c)(3)s o	nly) av	ailable	,	
	for public inspection. Indicate how you made these available. Check all that apply.						
	Own website Another's website X Upon request						
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, cor	ıflict of	interest policy	, and	inanc	ial	
	statements available to the public during the tax year.						
20	State the name, physical address, and telephone number of the person who possesses the books an	d reco	rds of the orga	nizatio	n: 🛌		
	<u> Lisa Bowen, Sr. Dir. of Finance & Admin 202-466-</u>	-380	0				
		005	(A) (C)	7 7	77	∇Z	7
32006 1-23-1	Coo Cabadala O fara fall list fall		11 11	11	000/0	90 (2	011)
	6		J Cy	// II	J., U		/

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0 in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization n (A)	(B)	(C)						(D)	(E)	(F)	
Name and Title	Average	Ido	not c	Pos	ition	l than	one.	Reportable	Reportable	Estimated	
	hours per	box, unless person is both an officer and a director/trustee)						compensation	compensation	amount of	
	week	 	Dei ai	lau	# e UIL	1700	160)	from	from related	other	
	(describe hours for	i ii			l			the organization	organizations (W-2/1099-MISC)	compensation from the	
	related	50	stee			asse		(W-2/1099-MISC)	(112 1000 111100)	organization	
	organizations	iz s	로		ž	ad w		,		and related	
	in Schedule	ndividual Irustee or director	institutional trustee	ļ ₂₀	Key employee	Highest compensated employee	je l			organizations	
	O)	1	150	Officer	<u>ş</u>	圣豐	ž.				
(1) Representative Noble Ellington	1 00										
LA, Chair	1.00	X		X	_	L	Ш	0.	0.	0.	
(2) Representative David Frizzell,	1 00	,,		, ,				0			
IN, First Vice Chair	1.00	X	_	X		<u> </u>	Ш	0.	0.	0.	
(3) Representative John Piscopo, CT	1 00							0			
Second Vice Chair	1.00	Х		X	L.,	<u> </u>		0.	0.	0.	
(4) Representative Linda Upmeyer,	1 00							•			
IA, Treasurer	1.00	X		X				0.	0.	0.	
(5) Representative Liston Barfield,	1 00	١,,		.,				0	0	•	
SC, Secretary	1.00	X		X		<u> </u>	\Box	0.	0.	0.	
(6) Representative Tom Craddick, TX Immediate Past Chair	1.00			х				0.	0.	_	
(7) Senator Curtis Bramble UT	1.00	X		^				0.	0.	0.	
Director	1.00	x						0.	0.	0.	
(8) Representative Harold Brubaker	1.00	Δ.						0.	0.	0.	
NC. Director	1.00	x						0.	0.	0.	
(9) Senator James Buck, IN	1.00	A	H	\vdash			\dashv	0.	0.		
Director	1.00	x						0.	0.	0.	
(10) Senator Kent Cravens, NM	1.00	12	\vdash				\dashv	0.			
Director	1.00	x						0.	0.	0.	
(11) Representative James Ellington,	<u> </u>	-	\vdash	\vdash		-	-				
MS. Director	1.00	х						0.1	0.	0.	
(12) Senator William Hewes III MS					\vdash						
Director	1.00	x					li	0.	0.	0.	
(13) Delegate William Howell VA		-	Н	\dashv			\neg				
Director	1.00	x						0.	0.	0.	
(14) Senator Owen Johnson, NY		-					\vdash				
Director	1.00	х						0.	0.	0.	
(15) Senator Michael Lamoureux, AR											
Director	1.00	х						0.	0.	0.	
(16) Representative Steve McDaniel,				\neg							
TN, Director	1.00	x						0.	0.	0.	
(17) Senator Ray Merrick, KS											
Director	1.00	X	H					0.	0.	0.	

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FOIII 990 (2011) AMELICATI								ige council	J2-0		777 Page C
Part VII Section A. Officers, Directors, Tri	ustees, Key E	mpl	oyee	es, a	nd	Higi	nes	t Compensated Employ	ees (continued)		
(A)	(B)			(C)			(D)	(E)		(F)
Name and title	Average	fete	not c	Pos			one	Reportable	Reportabl	e	Estimated
	hours per	bax	ς unle	ss pe	erson	is bo	th an	compensation	compensati	on	amount of
	week	_	icer ar	nd a c	Irect	or/trus	slee)	from	from relate		other
	describe	director						the	organizatio	1	compensation
	related	90	g			H	1	organization	(W-2/1099-M	ISC)	from the
	organizations	asta	E S		, R	bens		(W-2/1099-MISC)			organization
	in Schedule	i i	long.		暑	B 8					and related
	O)	Individual	Institutional trustee	E GE	ry car	Highest compensated employee	Former				organizations
(18) Senator Dean Rhoads, NV		-	-	Ŭ	¥		-				
Director	1.00	X						0.		0.	0.
(19) Senator Chip Rogers, GA							_				
Director	1.00	X		ĺ	l			0.		0.	0 -
(20) Representative William Seitz,				_	_	-			·		
OH, Director	1.00	X]]				l	0.		0.	0.
(21) Representative Curry Todd TN			\vdash	_	-						
Director	1.00	X						0.		0.	0.
(22) Senator Susan Wagle, KS		<u> </u>					\vdash				
Director	1.00	Х						0.		0.	0.
(23) Representative Fred Steen, NC											
Director	1.00	X						0.		0.	0.
(24) Ron Scheberle											
Executive Director	25.00			X				204,000.		0.	0.
(25) Lisa Bowen											
Sr. Dir Finance/Admin.	37.50			X				125,969.		0.	21,107.
(26) Michael Bowman				-	_	$\overline{}$					
Sr. Dir Policy/Strategy	37.50			ı	x			173,140.		0.	23,028.
1b Sub-total								503,109.		0.	44,135.
c Total from continuation sheets to Part VI	Section A	•••••	•••••	*****	••••	•		148,567.		0.	10,983.
d Total (add lines 1b and 1c)						•		651,676.		0.	55,118.
2 Total number of Individuals (including but no						N wh	no re	·	DOD of reported		33/110.
compensation from the organization					,,,,	, ,,,,,		DODITOR THOSE CHAIR PTOD	oud of reported	,,,,	4
											Yes No
3 Did the organization list any former officer,	director, or tru	stee	. ke	v em	olor	vee.	or l	blahest compensated er	nniovee on	8	
line 1a? If "Yes," complete Schedule J for su	ich individual	1	,,	,		, ,	٠.,	(ingitizati azitipatipatipati		ľ	3 X
4 For any individual listed on line 1a, is the sur	m of reportable	 00 8	mne	กรล	tlon	and	oth	ner compensation from t	he organization		
and related organizations greater than \$150											4 X
5 Did any person listed on line 1a receive or a											
rendered to the organization? If "Yes," comp								oo organization or motivit	3001 101 001 11000	' i	5 X
Section B. Independent Contractors	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , ,	<i></i>	<u> </u>	,0,0	917		***************************************			<u> </u>
1 Complete this table for your five highest con	noensated ind	lene	nder	at co	ntr	acto	re ti	hat received more than 5	100 000 of con	nnanea	tion from
the organization. Report compensation for t										препаа	tion nom
(A)				B ***	,	×1 •11	Τ	(B)			(C)
Name and business a	address							Description of se	ervices	Co	mpensation
Doner Fundraising							\forall				
815 Brazos, Suite 701, Au	stin, T	X	78	70	1		k	Conf. support	& F/R		265,056.
Vox Global								* *			
P,O. Box 598, St. Louis,	MO 6318	8						<u>Media relatio</u>	ons		213,002.
-			-				T				

Total number of Independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization ► 2
See Part VII, Section A Continuation sheets

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Form 990 (2011)

Form 990 (2011) Americ	. Legisl	at.	iv	e :	Ex	ch	an	ge Councl.	52-014	.0979
Part VII Section A. Officers, Directors	, Trustees, Key E	mpl	oyee	es, a	nd l	Hlgh	nest	Compensated Employ	yees (continued)	
(A)	(B)			(6	C)			(D)	(E)	(F)
Name and title	Average				itior			Reportable	Reportable	Estimated
	hours	(0	(check all that apply)					compensation	compensation	amount of
	per							from	from related	other
	week	8				op ye		the organization	organizations	compensation
	1	25				d em		(W·2/1099·MISC)	(W-2/1099-MISC)	from the organization
	-	60 0	stee			lsate		(** 25 1000)**********************************		and related
		individual trustee or director	Institutional Irustee		že	Highest compensated employee				organizations
	j	Kous	i i	15	Key employee	i st	<u></u>			,
		ib di	ISE ISE	Officer	ē.	훈	Former	*		ļ
(27) Chaz Cirame										
Sr. Dir Membership/Mtgs	37.50					X		148,567.	0.	10,983
		₋	ļ	<u> _</u>	<u> </u>	<u></u>	_			
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Teletas Dedatil Cont.								140 567		10 002
Total to Part VII, Section A, line 1c								148,567.		10,983.

COPY

P	art.	VII	Statement of Reve	nue		9			/m\
**************************************		******				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
its	1	а	Federated campaigns	1a	110.21111111111111111111111111111111111				
Contributions, Gifts, Grants and Other Similar Amounts			Membership dues			1			
S, C		C	Fundraising events	1c		1			
E E		d	Related organizations	1d					
S.E		e	Government grants (contribut	tions) 1e]			
tion in	ļ	f	All other contributions, gifts, gran	nts, and]			
音音			similar amounts not included abo	ve 1f 7,	759,834.				
Z Z		g	Noncash contributions included in lines	s 1a-1f. \$		4			
ည်မှ		h	Total. Add lines 1a-1f		>	7,759,834.			
				•	Business Code				
ice	2	а	Conferences/sem			1,337,904.			
e Z			Membership Dues	3	900099	97,321.			
ren.		C	Advertising		541800	13,367.		13,367.	
Program Service Revenue		d	Publications		900099	2,909.	2,909.		
Š		e							
_		T	All other program service reve		l	1,451,501.	<u> </u>		
-	3		Total. Add lines 2a-2f			1,431,301.	<u> </u>	<u> </u>	
	3		other similar amounts)			6,541.			6,541.
	4		Income from investment of ta			0/311.			0/341.
	5		Royalties	• •					
	Ŭ		110741100	(î) Real	(ii) Personal				
	6	а	Gross rents	1011001	(ii) i ci soitai	4	1		
	_		Less: rental expenses						
			Rental Income or (loss)						
			Net rental income or (loss)		>		2	********* ** *************************	
1	7	а	Gross amount from sales of	(i) Securities	(ii) Other				
			assets other than inventory						
		b	Less: cost or other basis		-				
			and sales expenses						
- 1		C	Gain or (loss)						10.
		d	Net gain or (loss)						
nue	8	а	Gross income from fundraising	g events (not					
0) {			including \$	of				>	
Other Rev			contributions reported on line						
- le			Part IV, line 18						
튕			Less: direct expenses					·•	
- 1			Net Income or (loss) from fund						
i	9		Gross income from gaming ac						
			Part IV, line 19		•				
- 1			Less: direct expenses			·	?,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	} *	
- 1			Net Income or (loss) from gam	_		5		······································	
	10		Gross sales of inventory, less						
			and allowances						
[Less: cost of goods sold					d	}
ı		<u>c</u> _	Net Income or (loss) from sales Miscellaneous Revenue						
H	11 :		Miscellaneous		Business Code 900099	193.	193.		}
		a b			200000	1,55.	1,3.		- F1 F7
	ì	c						1 3 1 W	(D)\\\
		d	All other revenue					11 11 11	
	•		Total. Add lines 11a-11d		>	193.			
	12		Total revenue. See Instructions.			9,218,069.	1,438,327.	13,367.	6,541.
132009	10						·		Form 990 (2011)

Part X Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do	Check if Schedule O contains a response not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
7b	, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1		•			200
	organizations in the United States. See Part IV, line 21				76172-0300000000000000000000000000000000000
2	Grants and other assistance to individuals in				,
	the United States. See Part IV, line 22	<u> </u>			(0.000000)
3	Grants and other assistance to governments,				
	organizations, and Individuals outside the				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	547,245.	344,852.	181,993.	20,400
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	1,675,139.	1,410,962.	117,420.	146,757
8	Pension plan accruals and contributions (include				
	section 401(k) and section 403(b) employer contributions)	49,391.	39,757.	5,963.	3,671
9	Other employee benefits	176,370.	154,608.	5,747.	3,671 16,015
10	Payroil taxes	145,963.	116,502.	18,234.	11,227
11	Fees for services (non-employees):				
а	Management				
b		66,928.	61,910.	3,106.	1.912
¢	Accounting	73,839.	59,441.	8,912.	1,912 5,486
	Lobbying				- 7200
	Professional fundraising services. See Part IV, line 17	109,250.			109,250
f	investment management fees				
g		585,237.	541,704.	43,533.	
12	Advertising and promotion	275.	275.	23/0301	
13	Office expenses	515,887.	459,833.	24,724.	31,330
14	information technology	137,496.	110,685.	16,596.	10,215
15	Royalties		220,000	20/000	10/213
16	Оссиралсу	640,623.	515,702.	77,323.	47,598
17	Travel	258,769.	258,769.	117525.	47,390
 18	Payments of travel or entertainment expenses	23077036	230,103.		
	for any federal, state, or local public officials	125,722.	71,252.	54,470.	
9	Conferences, conventions, and meetings	1,659,577.	1,602,550.	56,938.	
20	1.40.00	3,844.	3,094.	464.	89
:0 21	Payments to affiliates	3,044.	3,034.	404.	286
22	Depreciation, depletion, and amortization	106,145.	05 116	12 012	7 007
23	,	33,650.	85,446.	12,812.	7,887
	Insurance	33,030.	28,819.	2,990.	1,841
4	Other expenses, itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line			,	
	24e amount exceeds 10% of line 25, column (A)	1			
_	amount, list line 24e expenses on Schedule 0.) Artwork/graphics	F7 150	F2 417	2 (10	
	Bad debt	57,152.	53,417.	3,610.	125
	Dues/memberships	46,000.	46,000.	1 000	
	Subscriptions/research	40,410.	38,335.	1,995.	80
		15,172.	15,032.	87.	53
	Ali other expenses	35,441.	33,777.	1,167.	497
	Total functional expenses. Add lines 1 through 24e	7,105,525.	6,052,722.	638,084.	414,719
	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined	1			N ZE
	educational campalyn and fundraising solicitation.	1		11 × 11 11 11 11	リ\\/
	Check here If following SOP 98-2 (ASC 958-720)	1		- 11 . II . II -	11

	_	_	-	-	÷	_	÷	_	_	_	-	_	_		
i		P	2	3	r	t	2	(1	Г	B	16	al	ance	Sheet

-					(A) Beginning of year		(B) End of year
—	1	Cash - non-interest-bearing			1,398,056.		3,497,168.
	2				1,285,881.	1	1,566,782.
	3	Savings and temporary cash investments	••••••		821,348.	-	
	4	Pledges and grants receivable, net			021,340.	3	990,521. 19,442.
	5	Accounts receivable, net				4	13,444.
	"	Receivables from current and former officers, di employees, and highest compensated employe					
					- The state of the state of	1.0	
	6	of Schedule L Receivables from other disqualified persons (as	dollage	Lunder section		5	
	"	4958(f)(1)), persons described in section 4958(c					
		employers and sponsoring organizations of section			m n		
		employees' beneficiary organizations (see instru			(3) (5)		
ş	7	Notes and loans receivable not	Cuons	****		6	
Assets	8	Notes and loans receivable, net		7			
⋖	9	Inventories for sale or use		•••••••	125,921.	8	141,039.
		Prepaid expenses and deferred charges	i		143,321.	9	T4T,033.
	102	Land, buildings, and equipment: cost or other	10-	1,098,924.	14 35 66		
		basis. Complete Part VI of Schedule D		675,255.	415,923.	8 98	423,669.
	11	Less: accumulated depreciation			413,343.	10c	423,009.
	12	Investments - publicly traded securities	• • • • • • • • • • • • • • • • • • •	***************************************		11	
	13	Investments - other securities. See Part IV, line 1				12	
	14	Investments - program-related. See Part IV, line				13	
	15	Intangible assets	•••••••	••••••••••••		14	
	16	Other assets. See Part IV, line 11		43	4,047,129.	15	6,638,621.
_	17	Total assets. Add lines 1 through 15 (must equi			339,825.	16	722,035.
	18	Accounts payable and accrued expenses	•••••••••••••••••	333,023.	17	122,033.	
	19	Grants payable	221,454.	18	327,029.		
	20	Deferred revenue	221, 232.	20	321,023.		
m	21	Escrow or custodial account liability. Complete F	of Cabadula D	1,023,761.	21	1,243,846.	
Llabilities	22	Payables to current and former officers, director			1,023,701.	21	1,245,040.
ΕĞ		highest compensated employees, and disqualific					
Ï	ł	of Data and data to		·		22	
	23	Secured mortgages and notes payable to unrela			199,000.	23	
	24	Unsecured notes and loans payable to unrelated			23370001	24	
	25	Other liabilities (including federal income tax, pay				24	
		parties, and other liabilities not included on lines					
		Schedule D	•	,	770,849.	25	740,927.
	26	Total liabilities. Add lines 17 through 25			2,554,889.	26	3,033,837.
		Organizations that follow SFAS 117, check he				• • •	7 - 1 - 2 - 2 - 2 - 2 - 2 - 2 - 2
y)		lines 27 through 29, and lines 33 and 34.					
2	27	Unrestricted net assets			<32,760.	∵ >27	1,610,818.
<u>a</u>	28	Temporarily restricted net assets			1,525,000.	28	1,993,966.
g G	29	Permanently restricted net assets	' '	29			
5	1	Organizations that do not follow SFAS 117, ch		<u> </u>			
P		complete lines 30 through 34.					
ST.	30	Capital stock or trust principal, or current funds	A CONTRACTOR OF THE CONTRACTOR	30	in a series of a series of the		
Net Assets or Fund Balances	31	Paid in or capital surplus, or fand, building, or eq	uipmen	t fund		31	
et A	32	Retained earnings, endowment, accumulated inc				32	
ž		Total net assets or fund balances			1,492,240.	33	3,604,784.
	34	Total liabilities and net assets/fund balances			4,047,129.	34	6,638,621.
							Form 990 (2011)

Form 990 (2011)



Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Form 990 (2011)

3a

X



SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury internal Revenue Service

American Legislative Exchange Council

Employer Identification number

(Dast)	Decem	Aner I Ca	in redistari	ле вхо	mange	Cour	ICII		34	-0140	1919			
Part I			ity Status (All organi					tructions.						
		•	because it is: (For lines	_	•	•	•							
1			s, or association of chui			ection 170	i)(A)(1)(d)).						
2			'0(b)(1)(A)(ii). (Attach So											
3			tal service organization											
لــا 4		-	operated in conjunction	with a hos	spital desc	ribed in se	ection 170)(b)(1)(A)(ii	i). Enter th	ne hospital	l's nan	ne,		
	city, and sta									.8				
5 📖			benefit of a college or u	niversity o	wned or o	perated by	/ a govern	mental uni	t describe	d in				
. —		X(b)(1)(A)(iv). (Comple	•											
6 L			ent or governmental uni											
7 (42)		(b)(1)(A)(vi). (Comple	eives a substantial part	or its supp	oort from a	governme	antai unit d	or from the	general p	ublic desc	преа	ın		
в 🔲			,	/Complete	Doct II V									
		unity trust described in section 170(b)(1)(A)(vI). (Complete Part II.) nization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from												
у Ш			nctions - subject to certa											
		· ·	axable income (less sec	•	•	•			• •	•				
		509(a)(2). (Complete			IIOIII 00	1311 1033CB 1	20401100	y the erge	111240114		, isi	J.		
10 🔲			perated exclusively to te	st for publ	lic safety. 9	See sectio	n 509(a)(4	4).						
11			perated exclusively for the						v out the p	ourposes o	of one	or		
	-		ations described in secti											
			organization and compl				•	,						
	a Type	I Ь	Type II d	с 🗀 тур	e III - Fund	tionally in	tegrated		d \square	Type III - C	Other			
e 🗀	By checking	this box, I certify that	it the organization is not	controlled	directly o	r indirectly	by one o	r more disc	qualified p	ersons oth	ner tha	ın		
	foundation m	nanagers and other t	han one or more publich	y supporte	ed organiza	ations des	cribed in s	ection 509	9(a)(1) or s	ection 509	(a)(2).			
f	If the organiz	zation received a writ	ten determination from	the IRS th	at it is a Ty	pe I, Type	II, or Type	e III e						
	supporting o	rganization, check th	nis box							• • • • • • • • • • • • • • • • • • • •		ل ا		
g			rganization accepted ar											
			irectly controls, either al								Yes	No		
			upported organization?											
			described in (i) above?											
			person described in (i)							11g(lii)				
h	Provide the t	ollowing information	about the supported or	ganization	(s).									
			(iii) Type of	Vivi to the c	organization	(v) Did vo	, potify the	(vi) Is	the I					
• •	of supported inization	(II) EIN	organization		sted in your			organizatio	n in col.	(vii) Am		f		
UI ya	IIIZAUÇII		(described on lines 1-9 above or IRC section		document?		support?	(i) organiz U.S.	?	supj	purt			
]	(see instructions))	Yes	No	Yes	No	Yes	No					
-										75				
		1												
			,											
		V												
					# STOR									
								2 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1					
l'otal		nie w 775 f			14	· ·		2 9 3						
		eduction Act Notice,	, see the Instructions f	OF				Schedule	e A (Form		0-EZ)	2011		
-urm 99U	or 990-EZ.							200,000		formary freely	مهد هاي			

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Schedule A (Form 990 or 990-EZ) 2011 Amer an Legislative Exchange Co 211 52-01409 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization falled to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support			-			
Cal	endar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	Gifts, grants, contributions, and			(-/	19,2010	10, 2011	(1) 10(4)
	membership fees received. (Do not	1			1		
	include any "unusual grants.")	6130496.	5626129.	5187554.	5997347.	7759834	30701360.
2	Tax revenues levied for the organ-					1.02001	00.01300.
	ization's benefit and either pald to	1				ł	
	or expended on its behalf	İ				}	
3	The value of services or facilities					<u> </u>	
	furnished by a governmental unit to		1		Ì		
	the organization without charge	1	ł			ĺ	
4	Total. Add lines 1 through 3	6130496.	5626129.	5187554.	5997347.	7759834	30701360.
	The portion of total contributions		3020223	3107331.	3337347.	7733034.	30701300.
_	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the	^					
	amount shown on line 11,			"			
	column (f)			4			2117447
6	Public support. Subtract line 5 from fine 4.						2117447.
	etion B. Total Support	Beauting	<u> </u>	<u> </u>		<u></u>	28583913.
-	ndar year (or fiscal year beginning in)	(-) 0007	# \ 0000	4.1.0000	4.0.00.0		
	Amounts from line 4	(a) 2007 6130496.	<u>(b) 2008</u> 5626129.	(c) 2009 5187554.	(d) 2010 5997347.	(e) 2011	(f) Total 30701360.
	Gross income from interest.	01304301	3020127.	3107334.	3331341.	1133034.	30/01360.
	dividends, payments received on	1					
	securities loans, rents, royalties						
	and income from similar sources	489,467.	39,325.	7,750.	6 000	C E 4 1	F40 070
	Net income from unrelated business	409,407.	33,323.	1,750.	6,889.	0,341.	549,972.
	activities, whether or not the						
	business is regularly carried on						
	Other income. Do not include gain						
	or loss from the sale of capital	Ì			217	100	F.1.0
	assets (Explain in Part IV.)	~~~~			317.	193.	510.
							31251842.
12	Gross receipts from related activities,	etc. (see instruction	ons)				,149,638.
	First five years. If the Form 990 is for						. 🗀
Sec	organization, check this box and stop tion C. Computation of Publi	here Day	······································	•••••••••••••			
							01 46
14	Public support percentage for 2011 (li	ine 6, column (1) di	vided by line 11, co	olumn (f))	•••••••	14	91.46 %
10 1	Public support percentage from 2010	Schedule A, Part I	i, line 14			15	89.58 %
108	33 1/3% support test - 2011. if the o	rganization did not	check the box on	line 13, and line 1	4 ts 33 1/3% or m	ore, check this bo	x and
	stop here. The organization qualifies	as a publicly suppo	orted organization				►X
ъ.	33 1/3% support test - 2010. if the o	rganization did noi	check a box on li	ne 13 or 16a, and i	line 15 is 33 1/3%	or more, check th	is box
47-4	and stop here. The organization quali	ties as a publicly s	upported organiza	tion	***************************************		▶└
1/a	10% -facts-and-circumstances test	- 2011. If the orga	inization did not cl	heck a box on line	13, 16a, or 16b, a	nd line 14 is 10%	or more,
8	and if the organization meets the "fact	is-and-circumstand	es' test, check th	is box and stop he	ere. Explain in Par	IV how the organ	ization
	meets the "facts-and-circumstances" t	test. The organizat	lon qualifies as a p	sublicly supported	organization	••••••••••••	
	10% -facts-and-circumstances test						10% or
	more, and if the organization meets the						
40 7	organization meets the "facts-and-circ	umstances" test. 7	ne organization q	ualifies as a public	ly supported orga	nization	▶∐
10 1	Private foundation. If the organization	n did not check a b	ox on line 13, 16a	, 16b, 17a, or 17b,		nd see instructions	
					Sahai	THE A CHAPPE HAY	~* ODO E71 OO44



Schedule A (Form 990 or 990 EZ) 2011
Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checke			organization failed	to qualify under F	Part II. If the organiz	ation fails to
qualify under the tests listed	below, please con	nplete Part II.)				
Section A. Public Support						
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and			Į			
membership fees received. (Do not		1				
include any "unusual grants.")	ļ					
2 Gross receipts from admissions,			i	1		
merchandise sold or services per- formed, or facilities furnished in		1				
any activity that is related to the			1		}	
organization's tax-exempt purpose						
3 Gross receipts from activities that			ì			
are not an unrelated trade or bus-	1		1		1	
iness under section 513						
4 Tax revenues levied for the organ-	}	1				
ization's benefit and either paid to		4	1			
or expended on its behalf			<u></u>			
5 The value of services or facilities						
furnished by a governmental unit to			}			
the organization without charge			J	1		
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons	ĺ					
b Amounts included on lines 2 and 3 received						
from other than disqualified persons that exceed the greater of \$5,000 or 1% of the		1				
amount on line 13 for the year				ľ		
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)		1.000	fat a the restriction	g a financial war.	77.	
Section B. Total Support		A		151	4 4	
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6		(-,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(-/	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(7) 10(4)
10a Gross income from interest,				1		
dividends, payments received on				12	İ	
securities loans, rents, royalties and income from similar sources		1	1	ŀ		
b Unrelated business taxable Income				<u> </u>		
(less section 511 taxes) from businesses						
acquired after June 30, 1975			1	111		
c Add lines 10a and 10b						
11 Net income from unrelated business	-					
activities not included in line 10b,						
whether or not the business is regularly carried on						
12 Other income, Do not include gain	4				h	
or loss from the sale of capital						
assets (Explain in Part IV.)						
14 First five years. If the Form 990 is for	the eveningting			l	- F01/a\/0\ a====	-47.
	-			•		
check this box and stop here Section C. Computation of Publ	ic Support Pe	rcentage		•••••••••••		
15 Public support percentage for 2011 (I			column (fl)		15	0/
16 Public support percentage from 2010	Schadula A. Rad	III lico 15			16	%
Section D. Computation of Inves				***************************************	110 1	%
17 Investment income percentage for 20			ne 13 column (ft)		17	%
18 Investment income percentage from 2					18	
19a 33 1/3% support tests - 2011. if the						
more than 33 1/3%, check this box at						
b 33 1/3% support tests - 2010. If the						
line 18 is not more than 33 1/3%, che						
20 Private foundation. If the organization						
132023 01-24-12	. GIG HOLDIEUX B	554 GITHIO 14, 19	a, or 100, GIEGK II		edule A (Form 990	
			16	ال الم	7)	0 01 990-EZJ 2011
)50828 786783 alec	201	1.04020 7		Legislativ	re Exchan	ALEC 1
				J		- ~

Schedule B (Form 990, 990-EZ, or 990-PF)

Schedule of Contributors

OMB No. 1545-0047

2011

Department of the Treasury Internal Revenue Service Name of the organization ► Attach to Form 990, Form 990-EZ, or Form 990-PF.

Employer identification number

	American Legislative Exchange Council	52-0140979						
Organization type (check	(one):							
Filers of:	Section:							
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization							
4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization								
							Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation							
	501(c)(3) taxable private foundation	501(c)(3) taxable private foundation						
	Is covered by the General Rule or a Special Rule. c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special I	Rule. See instructions.						
General Rule								
-	on filing Form 990, 990·EZ, or 990·PF that received, during the year, \$5,000 or more (in plete Parts i and ii.	money or property) from any one						
Special Rules								
509(a)(1) and 170	(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the ro D(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and Ii.							
total contribution	(c)(7), (8), or (10) organization filing Form 990 or 990 EZ that received from any one cons of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or excruelty to children or animals. Complete Parts I, II, and III.							
contributions for if this box is chec purpose. Do not	(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one conuse exclusively for religious, charitable, etc., purposes, but these contributions did not taked, enter here the total contributions that were received during the year for an exclusive complete any of the parts unless the General Rule applies to this organization because the, etc., contributions of \$5,000 or more during the year.	otal to more than \$1,000. Vely religious, charitable, etc., It received nonexclusively						
out it must answer "No" o	that is not covered by the General Rule and/or the Special Rules does not file Schedule n Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Pa at the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).	· ·						

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

COPY

Name of organization

Employer idenlification number

American Legislative Excha	ange	Council
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52-0140979

Part 1	Contributors (see instructions). Use duplicate copies of Part I if additi-	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ <u>182,000</u> .	Person X Payroil
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ 171,250.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$ <u>250,000.</u>	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$ 160,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5 -		\$ <u>250,000.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23452 01-23-12	2	\$ 332,854.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)

Name of organization

Employer Identification number

American Legislative Exchange Council

52-0140979

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$\$	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$ <u>326,627.</u>	Person X Payroli
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$ 181,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		- \$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZiP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash Complete Part II If there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23452 01-23-1		\$ Schiedule R (Form	Person Payrol! Noncash (Complete Part II if there is a noncash contribution.)

Employer identification number

American Legislative Exchange Council

52-0140979

(a) No. from Part i	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		*	
(a) No. from Part i	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part i	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see înstructions)	(d) Date received
		\$	
(a) No. from	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
			PY

Employer Identification number

Americ	an Legislative Eychang	e Council		52-0140979		
Part III	an Legislative Exchang Exclusively religious, charitable, etc., indit year. Complete columns (a) through (e) and the the total of exclusively religious, charitable, etc Use duplicate copies of Part III if addition.	ridual contributions to section 501(c)(ne following line entry. For organization c., contributions of \$1,000 or less for to	(7), (8), or (10) organization is completing Part III, enter the year. (Enterthis information once.)	s that total more than \$1,000 for the		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desci	ription of how gift is held		
	Transferee's name, address, ar	(e) Transfer of gift	gift Relationship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Descr	iption of how gift is held		
-		(e) Transfer of gift				
-	Transferee's name, address, an	nd ZIP + 4	Relationship of tran	sferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Descr	lption of how gift is held		
-	Transferee's name, address, an	(e) Transfer of gift	Relationship of tran	sferor to transferee		
(a) No. from Part I	(b) Purpose of glft	(c) Use of gift	(d) Descr	iption of how gift is held		
Part i -						
	Transferee's name, address, an	(e) Transfer of gift	Relationship of tran	steror to transferee		
-						

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

See separate instructions.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

Name of organizat				Emp	loyer identification number
	. America	an Legislative E	kchange Cou	ncil	52-0140979
Part I-A Co	mplete if the or	ganization is exempt un	der section 501(d	c) or is a section 527 o	organization.
Political expe	nditures	zation's direct and indirect polit		> 3	5
Part I-B Co	mplete if the or	ganization is exempt un	der section 501(c	2)(3).	
1 Enter the amo	ount of any excise tax	incurred by the organization un	der section 4955	▶ 9	3
2 Enter the amo	ount of any excise tax	incurred by organization manag	gers under section 495	55	5
3 If the organization	ation incurred a section	on 4955 tax, did it file Form 4720	o for this year?		Yes No
4a Was a correct	ion made?		••		Yes No
h it "Yes " desc	rihe in Part IV	ganization is exempt un			
2 Enter the amo	ount afrectly expende	d by the filing organization for so nization's funds contributed to o	ection 527 exempt fun	action activities	
		iizadori s turius contributed to d			
		s. Add ilnes 1 and 2. Enter here			
				•	
4 Did the filing of	rganization file Form	1120-POL for this year?			Yes No
5 Enter the nam	es, addresses and e	mployer identification number (E	IN) of all section 527 p	political organizations to which	the filing organization
made paymer	its. For each organiza	ition listed, enter the amount pa	id from the filing organ	nization's funds. Also enter ti	ne amount of political
contributions	received that were pr	omptly and directly delivered to	a separate political or	ganization, such as a separa	ite segregated fund or a
		additional space is needed, pro			T
(a)	Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0.
	X				
	i)				
or Paperwork Re	duction Act Notice,	see the Instructions for Form	990 or 990-EZ.	Schedule C	(Form 990 or 990-EZ) 2011
1A		•			
łA.					DW

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		T_)	2-21 52 0	140070 -
Schedule C (Form 990 or 990 EZ) 2011 Part II-A Complete if the org	Ameri	can Le	gislative E	xchange Cou	Incli 52-0	140979 Page 2
(election under sec	_		inpluitaer section	iii 50 I(c)(5) and ii	ied (offit 57 00	
		• • • • • • • • • • • • • • • • • • • •	Maked every found link i	- Clark IV analy officiates	fbarla para	o address (III)
expenses, and sha			iliated group (and list in	r Part IV each anniated	group member s nam	e, address, city,
. —		, ,	•	nviolana annhe		
b Greek P L I if the filling organiza	ation check	ed box A a	nd "limited control" pre	ovisions apply.	(a) Filing	(b) Affiliated group
	its on Lobb				organization's	totals
(The term "expen	ditures" m	eans amoi	ints paid or incurred.)	totals	
1a Total lobbying expenditures to infl	luence publ	lic oninion ((grass roots lobbying)		0.	
b Total lobbying expenditures to infl	-	•			0.	
c Total lobbying expenditures (add I		•			0.	
d Other exempt purpose expenditur					7,031,641.	
e Total exempt purpose expenditure					7,031,641.	
f Lobbying nontaxable amount. Ent	•		•		501,582.	-
If the amount on line 1e, column (a)			bying nontaxable am		5 mm a 1	the first of the
Not over \$500,000			the amount on line 1e			
Over \$500,000 but not over \$1,00	0.000		00 plus 15% of the exc			
Over \$1,000,000 but not over \$1,5			00 plus 10% of the exc			
Over \$1,500,000 but not over \$17			00 plus 5% of the exce			A-1 1
Over \$17,000,000	1===1===	\$1,000,				
		the same				
g Grassroots nontaxable amount (er	nter 25% of	ilne 1f)			125,396.	
h Subtract line 1g from line 1a. If zer	0.					
i Subtract line 1f from line 1c. If zero		•			0.	
j if there is an amount other than ze	•					
reporting section 4911 tax for this	_					Yes No
			eraging Period Under			
(Some organiz			ection 501(h) election		plete all of the five	
co	olumns bei	ow. See th	e instructions for Ilne	es 2a through 2f on pa	age 4.)	
	Lobb	ying Expe	nditures During 4-Yea	ar Averaging Period		
Colondon						
Calendar year (or fiscal year beginning in)	(a) 2	800	(b) 2009	(c) 2010	(d) 2011	(e) Total
(or nocal year ocganing in)	ł					
2a Lobbying nontaxable amount	521	L,271.	479,921.	441,740.	501,582.	1,944,514.
b Lobbying ceiling amount) · · · ·		1			
(150% of line 2a, column(e))	: · "					2,916,771.
c Total lobbying expenditures		0.	0.	0.	0.	0.
			445 555	446 45-	405 005	105 105
d Grassroots nontaxable amount	130	7,318.	119,980.	110,435.	125,396.	486,129.
e Grassroots ceiling amount						500 101
(150% of line 2d, column (e))				o Silvi, i na 📆		729,194.
		_	_		_	_
f Grassroots lobbying expenditures		0.	0.	0.	0.	0.

Schedule C (Form 990 or 990-EZ) 2011



Schedule C (Form 990 or 990 Ez) 2011 American Legislative Exchange Council 52-0140979 Page 3

[Part II-B] Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description		(6	a)	(b)			
	e lobbying activity.	Yes	No	Am	ount		
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:						
fa	Volunteers?				$H_{2}(\mathbb{R}^{2})$		
	Media advertisements?						
d	Mailings to members, legislators, or the public?						
е	Publications, or published or broadcast statements?		-				
f	Grants to other organizations for lobbying purposes?						
g							
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?						
i	Total. Add lines 1c through 1i	2. 1.5					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			province of			
	If "Yes," enter the amount of any tax incurred under section 4912		J. 79.				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			7-4-5			
Pai	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	on 501(c)	(5), or se	ction	-		
			7	Yes	No		
1	Were substantially all (90% or more) dues received nondeductible by members?		1				
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	*************	2				
3	Dld the organization agree to carry over lobbying and political expenditures from the prior year?						
Pat	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."				ıe 3, is		
1	Dues, assessments and similar amounts from members		1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political		201.5				
	expenses for which the section 527(f) tax was paid).						
a	Current year	***********	2a				
b			2b				
C	Total		2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex	cess					
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and						
	expenditure next year?	*******	4				
5	Taxable amount of lobbying and political expenditures (see instructions)		5				
-	Supplemental Information						
	olete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; P art for any additional information.	art II-A; and I	Part II·B, lin	e 1. Also, o	complete		
			- State of the sta				
	1						
		631	3 F	7.77	ŗ		
			ルド	21			
		Schedul	e C (Form	990 or 990	-EZ) 2011		

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990,

OMB No. 1545:0047 Open to Public Inspection

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

Name of the organization Employer identification number American Legislative Exchange Council 52-0140979 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year _____ Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II | Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure ☐ Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Heid at the End of the Tax Year a Total number of conservation easements 2a b Total acreage restricted by conservation easements c Number of conservation easements on a certified historic structure included in (a) d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _ 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ______ In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV. the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research In furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included In Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenues included in Form 990, Part VIII, line 1 b Assets included in Form 990, Part X Schedule D (Form 990) 2011

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 132051 01-23-12

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	nedule D (Form 990) 2011 Ame. ca	an Legislat	tive E	xcha	nge Co	ouci	1	52-0	1409	79	Page
3	Using the organization's acquisition, access	sion and other reco	rds obook	rical i	reasures	s, or Ot	her Simil	ar Ass	ets (co	ntinu	ed)
	(check all that apply):	olon, and other reco	ius, check i	any or m	e tollowing	tnat are a	i significant	use of it	s collec	tion It	ems
a	——————————————————————————————————————		d Dia	20 Or 04	change pro						
b	Scholarly research		e Dot	bor	criange pro	grams					
c	Preservation for future generations		ر کست ۱۰								
4	Provide a description of the organization's of	collections and expla	ain how they	, further	the erapei						
5	During the year, did the organization solicit	or receive donations	of art hiet	rioni tro	ne organiz	ation s e	kempt purpo	ose in Pa	trt XIV.		
	to be sold to raise funds rather than to be m	naintained as part of	the organiz	ation's	asures, or c	outer simi	iar assets	_	7,,	г	
Pa	Escrow and Custodial Arrar	igements. Comp	lete if the o	rganizati	on answere	ed "Yes" 1	o Form 990	. Part IV	Yes	~	No
	reported an amount of Polin 990, Pa	aπ X, line 21.						,	, 0,	J.	
1a	Is the organization an agent, trustee, custoo	llan or other interme	dlary for co	ntributio	ns or other	assets no	ot included				
	on Form 990, Part X?	***************************************	80767 50						Yes	Γ	X No
. р	If "Yes," explain the arrangement in Part XIV	and complete the f	ollowing tab	le:						_	
									Amou	ınt	
C		***************************************		••• ••••			1c				
ď	Additions during the year	*********					16				
-	Distributions during the year						l 1e			-	
	Littling balance						15				
2a	Did the organization include an amount on F	om 990, Part X, line	217		*************			X	Yes		No
. D	If "Yes," explain the arrangement in Part XIV										
Pa	t V Endowment Funds. Complete i	f the organization ar	swered "Ye	s" to Fo	rm 990, Pa	rt IV, line	10.				
		(a) Current year	(b) Prior				(d) Three ye	ars back	(e) For	ur vear	rs back
1a	Beginning of year balance									, e 19	
b	Contributions								i X	7 19	
С	Net investment eamings, gains, and losses								Si preter	T.H	- 1
	Grants or scholarships								astr s	10 G	
е	Other expenditures for facilities								1	-	- 1
	and programs				ŀ						
f	Administrative expenses								1 12 E	2	7/31
9	End of year balance									4	
2	Provide the estimated percentage of the curr	ent year end balanc	e (line 1g, c	olumn (a)) held as:						<u> </u>
	Board designated or quasi-endowment		_%								
	Permanent endowment	%									
	Temporarily restricted endowment ▶	%									
_	The percentages in lines 2a, 2b, and 2c shou	ld equal 100%.									
За	Are there endowment funds not in the posses	ssion of the organiza	ation that are	e held ar	nd administ	ered for t	he organiza	tion			
	by:									Yes	No
	(i) unrelated organizations				••••••				3a(i)		
	(II) related organizations								0. (11)		
	ii ies to satilif, are the related organizations	listed as required or	1 Schedule	R?					3b		
~	Describe in Part XIV the intended uses of the	Organization's endo	wment fund	e							
Pan	VI Land, Buildings, and Equipm	ent. See Form 990,	Part X, line	10.							
	Description of property	(a) Cost or ot		b) Cost	or other	(c) A	cumulated		(d) Bool	k valu	
		basis (investm	ent)	basis (other)	der	preciation		• • • • • •		
1a	Land										
þ	Buildings										
C	Leasehold improvements),254.		36,189		24	4,0	69.
d l	Equipment			582	2,709.	4	130,968	3.	15:	1,7	41.
е (Other	.		135	5,961.		08,102			7,8	
Total.	Add lines 1a through 1e. (Column (d) must eq	ual Form 990, Part X	(, column (B), line 10)(c).))			3,6	
								hedule [
								-		-50)	



Total. (Column (b) must equal Form 990, Part X, col (B) line 25.)

Find 46 (ASC 740).

Find 46 (ASC 740).

Find 46 (ASC 740).

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01-23-12 740,927. Schedule D (Form 990) 2011 27 2011.04020 American Legislative Exchan ALEC

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2011	THE THE THE TELEPTION	TAC TIVCITATI	ye :	COULCI	. J.	32-	-01403/3 Page 4
Pa	art XI. Reconciliation of Change in Net Assets fron	n Form 990 to A	Audit	ed Finan	cial State	emer	its
1					1		9,218,069
2					2		7,105,525.
3	Excess or (deficit) for the year. Subtract line 2 from line 1		••••••		3		2,112,544.
4	Net unrealized gains (losses) on investments			••••••			
5	Donated services and use of facilities	***************************************			5		
6	Investment expenses			• • • • • • • • • • • • • • • • • • • •	6		
7	Prior period adjustments			•••••	7		· · · · · · · · · · · · · · · · · · ·
8	Other (Describe in Part XIV.)	***************************************			8		
9	Total adjustments (net). Add lines 4 through 8	***************************************	•••••		9		
10	Excess or (deficit) for the year per audited financial statements. C		^				2 112 544
	int XII Reconciliation of Revenue per Audited Finan	ombine lines 3 and 9	40 M	th Dayer	10	0.4	2,112,544.
1	Total revenue, gains, and other support per audited financial state	iciai Statemen	IS W	ın Rever	ue per r	eturi	
2	Amounts Included on line 1 but not on Form 990, Part VIII, line 12	ements	••••••	•••••	•••••	1	9,275,337.
			ı				
a	Barrier all Mit and Miller Control of the Control o		2a		0.60		
ь		·····	2b	5	7,268.		
	Recoverles of prior year grants	······	2c				
ď		[2d) i	
е	Add lines 2a through 2d					2e	57,268.
3	Subtract line 2e from line 1			•••••		3	9,218,069.
4	Amounts included on Form 990, Part VIII, ilne 12, but not on line 1	:					
a	the state of the s		4a				
b			4ь	''			
C						4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part	ti line 12)				_	9 218 060
Par	rtXttt Reconciliation of Expenses per Audited Fina	ncial Statemen	ıts W	ith Expe	ises per	Retu	rn
1	Total expenses and losses per audited financial statements				1000 por	1	7,162,793.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	***************************************	•••••	•••••	******		171027133.
	Donated services and use of facilities	1	أاءه	5.	7,268.		
b	Prior year adjustments				1,200.		
c	Other legge	·····	2b				
d	Other losses	····	2c				
u	Other (Describe in Part XIV.)		2d			l	
2	Add lines 2a through 2d	•••••••••••	•••••	•••	•••••	2e	57,268.
3	Subtract line 2e from line 1	••••••••••	•••••			3	7,105,525.
	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1					
а	investment expenses not included on Form 990, Part VIII, line 7b		4a				
Ь	Other (Describe in Part XIV.)	L	4b				
C	Add lines 4a and 4b					4c	0.
5	<u>l Iotal expenses. Add lines 3 and 4c. (This must equal Form 990, Pa</u>	rt I, line 18.)				5	7,105,525.
i de la	t XIV Supplemental Information						
Comp	plete this part to provide the descriptions required for Part II, lines 3	, 5, and 9; Part III, Ilr	nes 1a	and 4: Parl	IV. lines 1t	and 2	b: Part V. line 4: Part
K, line	2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and	d 4b. Also complete	e this c	part to provi	de anv add	itional	Information
Par	t IV, line 2b: ALEC is the recipi	ent of fun	ds	from v	arious	s or	tside
org	ganizations and individuals which	are to be	use	d excl	usive	lv f	nr
						-1 -	
sch	olarships on behalf of State Legis	slators	Sch	olarch	ine a	ro r	ayable,
	The second of section seems.	BIGCOLD.	BCII	OTGLSI	The a	e F	rayante,
וחמו	n approval by the relevant State	Chair to	C+ ~	+0 T00	-d-1-4		4
LPO	n approval by the relevant State (charr, to	Sta	ce red	islate	ors	to
coit	mburgo thom for tree-1			••			_
-ец	mburse them for travel expenses in	ncurred at	ten	ding n	eeting	gs c	of ALEC.
nh a				_			
rne	amounts received and disbursed by	y ALEC for	su	ch pur	poses	are	not
							<u> </u>
cons	sidered revenue and expenses of Al	LEC as ALE	C de	oes no	t sele	ect	the
ndi	ividuals and the State Chair retai	ins the exc	clu:	sive r	ight t	:o d	etermine
				1			Tej0 (Com 990) 2011
32054 1-23-12	2			{{		1115	
		28		1		/ []	
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				_			

Schedule D (Form 990) 2011 Amer_Jan Legislative Exchange ColC	cil 52-0140979 Page 5
the expenditures. The cash held and related liability	are reported in the
financial statements of ALEC.	are reported in the
TIMENOTAL BEALERIES OF AMEC.	
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	シットルロー

Schedule D (Form 990) 2011

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or If the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-FZ. See separate instructions

OMB No. 1545-0047

Open To Public

Name of the organization	Attach to Form 330 bi Form 330-	EZ.	See s	separate instruction		entification number
	an Legislative Exc	hand	ae (Council	52-014	
Part Fundraising Activitie required to complete this p	S. Complete if the organization answ	vered '	Yes"1	to Form 990, Part IV,	line 17. Form 990-E	Z filers are not
a Mail solicitations b Internet and email solicitation c Internet solicitations d In-person solicitations 2 a Did the organization have a written	ns f Solicity g Special or oral agreement with any individual Part VII) or entity in connection with dividuals or entities (fundraisers) pur-	ation of ation of al fundr al (inclu profess	f non-g f gove alsing ding c sional	government grants rmment grants events officers, directors, tru fundraising services	istees or 7 XYes	s No be
(i) Name and address of Individual or entity (fundralser)	(ii) Activity	have c	Did raiser sustody atrol of utions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
Doner Fundraising - 815	Solicits funds on behalf	Yes	No			
Brazos, Suite 701, Austin, TX	of ALEC's annual conf.		х	1,659,662.	104,250.	1,659,662
Clearword Communications -						
12841 Braemar Village Plaza,	Direct mail consultant		х	16,613.	5,000.	16,613
	,					
		[[ļ	Į	
Total			▶	1,676,275.	109,250.	1,676,275.
 List all states in which the organization or licensing. 	on is registered or licensed to solicit o	ontribu	utions	or has been notified	it is exempt from re	glstration
	DI CATI VC VV TA	173 3	<u> </u>	<u> </u>		
AK, AL, AR, AZ, CA, CO, CT, OH, OK, OR, PA, RI, SC, TN,	IT VA WA WI WA	MA,I	1D,I	WE'WI'WN'W	, NC, ND, NH	,NJ,NM,NY
	OI, VA, WA, WI, WV	 .				
						
	7,211					
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LHA Paperwork Reduction Act Notice,	see the Instructions for Form 990 c	r 990-	EZ.		Schedule G (Form	990 or 990-EZ) 2011

See Part IV for continuations

132081 01-23-12

Schedule G (Form-990-or 990-EZ) 2011

Sc	_{hed} art	ule G (Form 990 or 990 EZ) 2011 America III Fundraising Events. Complete if t	an Legislati	ve Exchange C	Council 52	-0140979 Page 2
-		of fundraising event contributions and g	ross income on Form 9!	90-EZ. Ilnes 1 and 6b. List	events with aross rece	ints greater than \$5,000
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through
ne			(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts				
	2	Less: Charitable contributions				
	3	Gross income (line 1 minus line 2)				
	4	Cash prizes				
Ses	5	Noncash prizes				
Direct Expenses	6	Rent/facility costs				
Direct	7	Food and beverages				
	8	Entertainment				
	9	Other direct expenses				
	11	Direct expense summary. Add lines 4 through	19 in column (d)			(
Pa	irt	Net income summary. Combine line 3, colum Gaming. Complete if the organization	n (a), and line 10answered "Yes" to Form	1990 Part IV line 19 or n	enorted more than	
		\$15,000 on Form 990-EZ, line 6a.			oported more triain	
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Re	1	Gross revenue				
ses	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct	4	RenVfacility costs				
	5	Other direct expenses	1 - 1			
	6	Volunteer labor	Yes% No	Yes%	Yes % No	
	7	Direct expense summary. Add lines 2 through	5 in column (d)	······	.	(
	8	Net gaming income summary. Combine line 1	, column d, and line 7		>	_
8	ls ti	er the state(s) in which the organization operate organization licensed to operate gaming action, "explain:	tivities in each of these s	states?		Yes No
		e any of the organization's gaming licenses re			ear?	Yes No
3208	2 01-	23-12			Schedule G (For	m 990 or 990-EZ) 2011
				31		100

Schedule G (Form 990 or 990-EZ) 2011 American Legislative Exchange Counc	il 52-0140979 Page 3
Does the organization operate gaming activities with nonmembers?	Yes No
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity to administer charitable coming?	ormed
to administer charitable gaming? Indicate the percentage of gaming activity operated in:	Yes No
a The organization's facility b An outside facility	13a 9
14 Enter the name and address of the person who prepares the organization's gaming/special events books	and records:
Name ►	
Address ►	
15a Does the organization have a contract with a third party from whom the organization receives gaming reve	nue? Yes No
b If "Yes," enter the amount of gaming revenue received by the organization ▶\$ and	the amount
or gaming revenue retained by the third party -\$	
c If "Yes," enter name and address of the third party:	
Name ►	
Address >	
16 Gaming manager information:	
Name	
Gaming manager compensation ▶ \$	
Description of services provided	
Director/officer Employee Independent contractor	
17 Mandatory distributions:	
a Is the organization required under state law to make charitable distributions from the gaming proceeds to	
retain the state gaming license?	Yes No
b Enter the amount of distributions required under state law to be distributed to other exempt organizations of	r spent in the
organization's own exempt activities during the tax year ▶ \$	
Supplemental Information. Complete this part to provide the explanations required by Part I, line	2b, columns (iii) and (v), and Part III,
lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additi	onal information (see instructions).
Schedule G, Part I, Line 2b, List of Ten Highest Paid Fu	ndrai gerg.
, =====================================	indial bolb.
(i) Name of Fundraiser: Doner Fundraising	
(i) Address of Fundraiser: 815 Brazos, Suite 701, Austin	, TX 78701
(i) Name of Fundraiser: Clearword Communications	
(i) Address of Fundraiser:	
12841 Braemar Village Plaza, #51, Bistow, VA 20136	CUPY
132083 01-23-12 Sci	nedule G (Form 990 or 990-EZ) 2011

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.

➤ Attach to Form 990. ➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

American Legislative Exchange Council Part I Questions Regarding Compensation

Employer identification number 52-0140979

1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Travel for companions Payments for business use of personal residence. Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	First-class or charter travel Travel for companions Housing allowance or residence for personal use of personal residence for personal	ise .		
	Travel for companions Payments for business use of personal resider	ise 🔭	1	
		15 Acres		7
	Tay indemnification and gross up payments	nce		
		.,		
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			(310)
		14.2		15
Ь	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or	100		
	reimbursement or provision of all of the expenses described above? if "No," complete Part III to explain	1ь	100	3.00
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, director	°S,		
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
		1 ²⁴ .	10e 030 7070	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization'	s		
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			Title 1
	establish compensation of the CEO/Executive Director. Explain In Part III.	3 H	200	4. 3
	Compensation committee Written employment contract		Λá	
	Independent compensation consultant	11-1-4	- 1	
	Form 990 of other organizations X Approval by the board or compensation comm	ittee		
		223		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing	* 4		
	organization or a related organization:	2.2.3		1-, -
а	Receive a severance payment or change-of-control payment?	4a	194.18	X
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?			X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		$\frac{1}{X}$
	If "Yes" to any of ilnes 4a-c, list the persons and provide the applicable amounts for each item in Part III.	1 12	5"	- N
	77	- 20		1
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.		1.	
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		1. 11.	
	contingent on the revenues of:	# ₍₉₀)		
а	The organization?	5a	201	X
ь	Any related organization?	5b	\neg	$\frac{1}{X}$
	If "Yes" to line 5a or 5b, describe in Part III.	35		A 12
	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	0.4		
	contingent on the net earnings of:			
	The organization?	6a		Х
h	Any related organization?	6b	-+	$\frac{x}{x}$
_	If "Yes" to line 6a or 6b, describe in Part III.	0.0		202.14
	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments	1 days	in I	
•	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	·········· ' - 		
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
НΑ	Regulations section 53.4958-6(c)? For Paperwork Reduction Act Notice, see the Instructions for Form 900	9	000) 5	



Page 2

American Legislative Exchange Council

52-0140979

Schedule J (Form 990) 2011

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII. Part il Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

Note. The sum of columns (B)(I)-(III) for each listed Individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	of W-2 and/or 1099-MISC compensation	SC compensation	(0)	(D)	(E)	(F)
(A) Name		(I) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Ketirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(i)-(D)	Compensation reported as deferred in prior Form 990
	Ξ	204,000.	0	0	0	0	204.000.	0
1 Ron Scheberle	Œ		J	0	0	0	0	
	(3)	148,140.	25,000.		5,203.	17,825.	196,16	
2 Michael Bowman	8	1 1	0		l I	1	0	0
	8	104,192.	44,375.		3,030.	7,953.	159,55	0
3 Chaz Cirame	▣	0	0.	0	0.	0		0
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Schedule J (Form 990) 2011

SCHEDULE O

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

American Legislative Exchange Council

Employer identification number 52-0140979

Form 990, Part III, Line 1, Description of Organization Mission: educational information.

Form 990, Part III, Line 4d, Other Program Services:

Public Affairs

Expenses \$ 466,733. including grants of \$ 0. Revenue \$ 193.

Form 990, Part VI, Section A, line 3: ALEC contracted with a consulting firm controlled by Mr. Ron Scheberle to fill the interim role of executive director. Mr. Ron Scheberle served as the interim executive director throughout 2011.

Form 990, Part VI, Section A, line 6: In accordance with the bylaws of ALEC, full membership shall be open to persons dedicated to the preservation of individual liberty, basic American values and institutions, productive free enterprise, and limited representative government, who support the purposes of ALEC, and who serve, or formerly served, as members of a state or territorial legislature, the United States Congress or similar bodies outside the United States.

Form 990, Part VI, Section A, line 7a: Directors are elected at each annual meeting. The Board shall consist of 23 members of which 18 directors are nominated and elected by the Board of Directors. Three Directors shall be nominated by the Board of Directors from a list of six nominees supplied by the State Chair, one of whom shall be the Chair of the State Chairs. Two Directors shall be elected by the Board of Directors

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 132211 01-23-12

Schedule O (Form 990 or 990-22) (2011)

from a list of four nominees supplied by the Task Force chairs, all four of whom shall be Task Force public sector chairs.

Form 990, Part VI, Section B, line 11: The Senior Director of Finance reviews ALEC's Form 990. Such review takes place upon receipt of the draft Form 990 received from the independent public accounting firm who conducts the financial statement audit of ALEC. The review involves comparison of financial data in the Form 990 with the audited financial statements and review of all narrative information for accuracy and completeness. Executive Director of ALEC then reviews the Form 990. Prior to filing, the public disclosure copy of the Form 990 is provided to the full Board of ALEC.

Form 990, Part VI, Section B, line 12: In 2012, ALEC implemented a policy and related procedures to formalize the full disclosure of all actual and potential conflicts including a requirement that all of ALEC's board members annually review and sign the existing conflict of interest policy. Any actual or perceived conflicts will be addressed by the Board on a case by case basis. These policies and procedures were not finalized for 2011 and, accordingly, the questions regarding the disclosure of conflicts by board members and monitoring of the conflict of interest policy were answered "no" for 2011.

Form 990, Part VI, Section B, Line 15: ALEC compares current salary rates with other non-profits by reviewing various Federal Form 990's to ensure the rates are competitive. Once compensation is determined for top management officials, officers, and key employees, the board of directors reviews and approves the rates prior to any change in compensation taking 132212 01-23-12 **Soffetuje/O** (Form 990 or 990-EZ) (2011)

Schedule O (Form 990 or 9	990·EZ) (2011)			Page 2
Name of the organization	American	Legislative Exchange	Council	Employer identification number 52-0140979
effect.	<u>. </u>			
		e 17, List of States		
AK, AL, AR, AZ, C.	A,CO,CT,F	L,GA,IL,KS,KY,LA,MA,M	D,ME,MI,MN,MS,	NC, ND, NH, NJ, NM, NY
OH, OK, OR, PA, R	I,SC,TN,U	r, va, wa, wi, wv		
Form 990, Par	t VI, Sect	ion C, Line 19: ALEC	makes these d	ocuments
available upon	n request	•		
			<u> </u>	
• •				
# ************************************				
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132212 01-23-12		20	Sched	ule O (Form-990 of 990-EZ) (2011)

2011 DEPRECIATION AND AMORTIZATION REPORT FORM 990 Page 10

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Form 8868 (Rev. January 2012) Department of the Treasury

Application for Extension of Time To le an **Exempt Organization Return**

OMB No. 1545-1709

File a separate application for each return. Internal Revenue Service

● If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box ______ ► X If you are filing for an Additional (Not Automatic) 3-Month Extension; complete only Part II (on page 2 of this form). Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868. Electronic filing (e-file) You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits. Automatic 3-Month Extension of Time. Only submit original (no copies needed). A corporation required to file Form 990.T and requesting an automatic 6-month extension - check this box and complete All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see Instructions. Employer identification number (EIN) or print 52-0140979 American Legislative Exchange Council File by the Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) due date for filing your 1101 Vermont Ave., NW, 11th Floor City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions Washington, DC 20005-3515 Enter the Return code for the return that this application is for (file a separate application for each return) Application Return **Application** Return Is For Is For Code Code Form 990 01 Form 990-T (corporation) 07 Form 990-BL 02 Form 1041-A 08 Form 990-EZ 09 01 Form 4720 Form 990-PF 10 04 Form 5227 Form 990·T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Lisa Bowen, Sr. Dir. of Finance & Admin. The books are in the care of ▶ 1101 Vermont Ave., NW, 11th FL - Washington, DC 20005 Telephone No. ► 202-466-3800 FAX No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ______. If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 🔲 and attach a list with the names and EINs of all members the extension is for. I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until August 15, 2012 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: X calendar year 2011 or __ tax year beginning , and ending If the tax year entered in line 1 is for less than 12 months, check reason: initial return Change in accounting period If this application is for Form 990·BL, 990·PF, 990-T, 4720, or 6069, enter the tentative tax, less any 0. nonrefundable credits. See Instructions. If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 0. estimated tax payments made. Include any prior year overpayment allowed as a credit. Balance due. Subtract line 3b from line 3a. Include your payment with this form, if regulred, by using EFTPS (Electronic Federal Tax Payment System). See instructions.

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions. orm 8868 (Rev. 1-2012)

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For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

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Form 8868 (Rev. 1-2012)				Page :
 If you are filing for an Additional (Not Automatic) 3-Month E 	xtension.	complete only Part II and check thi	is box	► X
Note. Only complete Part II if you have already been granted an	automatic	3-month extension on a previously	filed Form 8868	P (45)
 If you are filing for an Automatic 3-Month Extension, comple 	ete only Pa	art I (on page 1).	mod rotti occo.	
Part II Additional (Not Automatic) 3-Month I	Extensio	n of Time. Only file the origin	nal (no copies neede	d)
			s identifying number, see	
Type or Name of exempt organization or other filer, see instru	uctions	Etter nier z	Employer identification no	
print	00110113		Employer Identification no	Tulpet (FIIA) O
File by the American Legislative Exchan	re Co	uncil	X 52-0140	979
due date for Number, street, and room or suite no. If a P.O. box,				
return. See 1101 Vermont Ave., NW, 11th	FIOO	r	Social security number (S	SNI
instructions. City, town or post office, state, and ZIP code. For a f				
Washington, DC 20005-3515	ioreign add	iress, see instructions.		
Enter the Return code for the return that this application is for the				[6]3]
Enter the Return code for the return that this application is for (fil	ie a separa	te application for each return)	•••••••••••••••••••••••••••••••••••••••	0 1
Application	I D. A.	14		
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Form 990	01		<u></u>	<u></u>
Form 990-BL	02	Form 1041-A		80
Form 990-EZ	01	Form 4720		09
Form 990-PF	04	Form 5227		10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069		11
Form 990-T (trust other than above)	06	Form 8870		12
STOP! Do not complete Part II if you were not already granted	an autom	atic 3-month extension on a prev	iously filed Form 8868.	
Lisa Bowen, Sr	. Dir.	of Finance & Adm	in.	
• The books are in the care of ▶ 1101 Vermont Av	ve., 1	W, 11th FL - Wash	ington, DC 200	005
Telephone No. ► 202-466-3800		FAX No		
 If the organization does not have an office or place of business 	s in the Un	ited States, check this box)	► □
• If this is for a Group Return, enter the organization's four digit	Group Exe	mption Number (GEN) . 1	f this is for the whole group	, check this
box ▶ . If it is for part of the group, check this box ▶	and atta	ch a list with the names and EINs of	all members the extension	is for.
4 I request an additional 3-month extension of time until	Novemb	per 15, 2012.		
5 For calendar year 2011, or other tax year beginning		, and ending	0	
6 If the tax year entered in line 5 is for less than 12 months, c	heck reaso	on: Initial return	Final return	·
Change in accounting period				
7 State in detail why you need the extension				
The organization's financial s	statem	ent audit has not	vet been com	leted
and additional time is needed	to ga	ther the informat	ion necessary	to
file a complete and accurate i	return	l <u>-</u>		
8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, o				
nonrefundable credits. See instructions.	o: 0005, 61	ner the teritative tax, less any	8a \$	0.
b If this application is for Form 990-PF, 990-T, 4720, or 6069,		and the second and an alternate of	Oa D	<u> </u>
tax payments made. Include any prior year overpayment all				
previously with Form 8868.	owed as a	credit and any amount paid		0
			8b \$	0.
c Balance due. Subtract line 8b from line 8a. Include your pa	yment with	this form, if required, by using		
EFTPS (Electronic Federal Tax Payment System). See instru			8c \$	0.
Signature and Venticati	ion mus	t be completed for Part II o	nly.	
Under penalties of perjuny 1 declare that I have examined this form, including it is true, correct, and complete, and final I am authorized to prepare this form.	ing accompa	inying schedules and statements, and to	the best of my knowledge and	belief,
Signature Title Title	Partre	: ٢	Date ► 7/30/30	15
			Form 8868 (Rev. 1-2012)
			±)	
122842			PADA	17
123842 01-06-12		:		M



Joseph, Kara

From:

Laura Elliott [lelliott@alec.org]

Sent:

Wednesday, February 23, 2011 4:43 PM

To: Cc: Joseph, Kara Jose Fernandez

Subject:

RE: ALEC Scholarship fund

Excellent! I am copying Pepe so that he will know what the check is for when it gets here.

Thanks, Laura

Laura B. Elliott American Legislative Exchange Council 1101 Vermont Ave., NW, 11th Floor Washington, DC 20005 (202) 742-8527 (202) 466-3801 (fax)

From: Joseph, Kara [mailto:Kara.Joseph@ohr.state.oh.us]

Sent: Wednesday, February 23, 2011 4:41 PM

To: Laura Elliott

Subject: ALEC Scholarship fund

Laura,

One of the lobbyists in our state is donating a \$1000 for our scholarship fundraiser, but his boss is insistent that it be sent to you guys in DC. It's coming from Eli Lilly.

I just wanted to let you know so that it would be credited to our Ohio account.

Thank you!

- Kara

Kara Joseph

Sr. Legislative Aide
Office of Rep. John Adams
House Majority Whip
Ohio House of Representatives
Phone: (614) 466-1507

From: Joseph, Kara [mailto:Kara.Joseph@ohr.state.oh.us]

Sent: Tuesday, December 14, 2010 2:17 PM

To: Laura Elliott Subject: Invoice

Laura,

Could you send Ed Kozelek from Time Warner an invoice for \$10,000 for ALEC Ohio so that he can cover the expenses in the fund?

Please make sure you put the taxpayer ID on the invoice.

Let me know if you need anything else.

Thanks!

Kara

Kara Joseph

Legislative Aide
Office of Rep. John Adams
House Minority Whip
Ohio House of Representatives
Phone: (614) 466-1507

LOUISIANA HOUSE OF REPRESENTATIVES

5058 W. Main St. Houma, LA 70360 P. O. Drawer 1809 Gray, LA 70359

Email: harrisoj@legis.state.la.us

Phone: 800-935-2081 Fax: 985-655-9011



Appropriations
Judiciary
Natural Resources & Environment
Joint Legislative Committee on the Budget

Jos , I, Jr. State Representative – District 51

July 2, 2012

Dear Friend:

As State Chair and National Board Member of the American Legislative Exchange Council (ALEC), I would like to solicit your financial support to our ALEC Louisiana Scholarship Fund.

Why does the scholarship fund need your support? With over thirty Louisiana Legislators serving on ALEC Task Forces, your support will allow the opportunity to attend conferences funded by the ALEC Scholarship Fund. These conferences are packed with educational speakers and presenters, and gives the legislators a chance to interact with legislators from other states, including forums on Medicaid reform, sub-prime lending, online privacy, environmental education, pharmaceutical litigation, the crisis in state spending, global warming, and financial services and information exchange. All of these issues are import to the entire lobbying community.

I, along with other members of the Louisiana Legislature, greatly appreciate your contribution to the scholarship fund. Your \$1000.00 check made payable to the ALEC Louisiana Scholarship Fund and can be sent directly to me at 5058 West Main Street, Houma, Louisiana 70360. ALEC is a 501(c)(3) nonprofit educational organization as designated by the IRS. Their tax ID number is 52-0140979.

Thank you in advance for your support.

Sincerely,

Joseph A. Harrison ALEC State Chairman

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REIMBURSEMENT POLICY BY MEETING

ALEC Spring Task Force Summit:

- 1. Spring Task Force Summit Reimbursement Form: ALEC Task Force Members are reimbursed by ALEC up to a predetermined set limit for travel expenses. Receipts must be forwarded to the ALEC Policy Coordinator and approved by the Director of Policy.
- 2. ALEC Task Force Members' room & tax fees for a two-night stay are covered by ALEC.
- 3. Official Alternate Task Force Members (chosen by the State Chair and whose names are given to ALEC more than 35 days prior to the meeting to serve in place of a Task Force Member who cannot attend) are reimbursed in the same manner as Task Force Members.
- 4. State Reimbursement Form: Any fees above the set limit, or expenses other than travel and room expenses can be submitted by Task Force Members for payment from their state reimbursement account upon the approval of the State Chair. Receipts must be submitted to the State Chair, who will submit the signed form to the Director of Membership.
- 5. Non-Task Force Members can be reimbursed out of the state reimbursement fund upon State Chair approval. Receipts must be submitted to the State Chair, who will submit the appropriate signed form to the Director of Membership.

ALEC Annual Meeting:

State Reimbursement Form: State reimbursement funds are available for reimbursement by approval of your ALEC State Chair. Expenses are reimbursed after the conference, and may cover the cost of travel, room & tax, and registration. Receipts are to be submitted to the State Chair, who will then submit the signed form to the Director of Membership.

ALEC States & Nation Policy Summit:

- 1. States & Nation Policy Summit Reimbursement Form: ALEC offers two scholarships per state to cover the cost of travel, room & tax, and registration not to exceed \$1,000.00 per person for a total of \$2,000.00 per state. ALEC scholarship recipients must be named by the ALEC State Chair. Expenses are submitted to the State Chair and reimbursed after the conference. The State Chair submits the signed form to the Director of Membership.
- 2. State Reimbursement Form: Any other fees or payments must come out of the state reimbursement account, with the approval of the State Chair. Receipts must be submitted to the State Chair, who submits the signed form to the Director of Membership.

ALEC Academies:

Academy Reimbursement Form: Attendees of ALEC Academies are reimbursed by the Task Force Committee hosting the Academy. Attendees will receive a form at the Academy, and will be reimbursed up to \$500.00 for travel, and room & tax fees for a two-night stay by ALEC. Receipts must be forwarded to the appropriate Task Force Director and approved by the Director of Policy.



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WHAT IS ALEC?

With nearly 2,000 members, ALEC is the nation's largest nonpartisan, individual membership association of state legislators. Well over 100 ALEC members hold senior leadership positions in their state legislatures. ALEC's alumni include almost 80 current members of Congress and sitting or former governors.

ALEC's goal is to ensure that each of its legislative members is fully armed with the information, research, and ideas they need to be an ally of the free-market system.

A DYNAMIC PARTNERSHIP

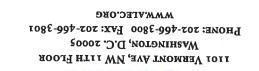
One of ALEC's greatest strengths is the public-private partnership. ALEC provides the private sector with an unparalleled opportunity to have its voice heard, and its perspective appreciated, by the legislative members.

ALEC members benefit from this partnership of business leaders, policy experts, and legislators through networking, conferences, Task Force meetings, and Issue Briefings.

This partnership identifies issues and then responds with common-sense, result-oriented policies. The two groups work in unison to solve the challenges facing the nation. The results are policies that will define the American political landscape in the 21st century.



ALEC is a nonprofit 501(c)(3) organization. All contributions are fully tax deductible to the extent allowed by law. ALEC's tax ID number is 52-0140979.







VALUE OF MEMBERSHIP

research, policy analyses, scholarly articles, reference materials, Through ALEC's Resource Center, the ALEC staff provides and expert testimony on a wide spectrum of issues.

MEETINGS AND NETWORKING OPPORTUNITIES

❖ SPRING TASK FORCE SUMMIT

abreast of new developments in the states with Task Force members, the Summit is designed to keep members An intensive meeting of ALEC's Task Force meetings, and hearings on pressing issues.

* ANNUAL MEETING

issues and develop policy. Each meeting features 35 to 40 Approximately 2,000 legislators, business executives, and as well as numerous networking opportunities at social workshops, plenary sessions, and Task Force meetings, public-policy experts gather for four days to discuss

❖ STATES AND NATION POLICY SUMMIT

issues that will be at the top of agendas the following year. conference of intensive educational sessions addressing elected and freshman state legislators for a three-day The Summit introduces the ALEC agenda to newly

POLICY PUBLICATIONS

ALEC produces numerous publications on current policy topics such as:

❖ ALEC STATE FACTOR

A periodic publication on the issues facing state egislators

* REPORT CARDS AND SPECIAL STUDIES

State-by-state analyses of critical issues such as education, natural resources, health, and tax and fiscal policy

❖ ALEC ACADEMY AND STATE ISSUE SEMINARS

Throughout the year ALEC holds issue-specific seminars in 20 to 30 state capitols. The ALEC Academy is a special two-day intensive program on a specific issue, featuring national experts as faculty

❖ INSIDE ALEC

Timely current-event and policy articles for ALEC members are published 10 times a year * ALEC Web Site

publications, Task Force updates, the ALEC calendar, and ALEC's Web site (www.alec.org) features news, lectures, more than 700 pieces of model legislation that can be easily downloaded

ALEC NATIONAL TASK FORCES

research, publish issue papers, convene workshops, distribute issue alerts, and serve as clearinghouses of information on use across the country. The nine Task Forces commission laboratories where legislators develop model policies to ALEC's national Task Forces serve as public-policy free-market policies in the states.

statements. Historically, during each legislative cycle, ALEC based on these models, approximately 17 percent of which approved hundreds of model bills, resolutions, and policy egislators introduce more than 1,000 pieces of legislation egislation. To date, ALEC has considered, written, and The centerpiece of the Task Forces is ALEC's model are enacted.

MEMBERSHIP DUES ALEC'S NINE TASK FORCES

\$3,000	\$2,500		\$2,500	\$3,000	\$10,000	\$3,000	\$2,500	\$3,000	\$5,000	
Civil Justice	Commerce, Insurance	& Economic Development	Education	Health & Human Services	International Relations	Natural Resources	Public Safety & Elections	Tax & Fiscal Policy	Telecommunications	& Information Technology





MEMBERSHIP LEVELS & BENEFITS

WASHINGTON CLUB

- * 3 contacts on ALEC publications and policy papers mailing list
 - * Access to Members Only section of the Web site (www.alec.org)

MADISON CLUB

- * 5 contacts on ALEC publications and policy papers mailing list
 - * Access to Members Only section of the Web site (www.alec.org)
 - One Annual Meeting Registration
- One States & Nation Policy Summit Registration
- Invitation to the Leadership Dinner at the Annual
- Discount advertising rates in ALEC publications

IEFFERSON CLUB

- * 5 contacts on ALEC publications and policy papers mailing list
 - * Access to Members Only section of the Web site
 - (www.alec.org)
 One Annual Meeting Registration
- One States & Nation Policy Summit Registration
 - Invitation to all ALEC VIF events
- Reserved table seating for the Opening Luncheons at ALEC meetings
- Invitation to Board Reception and Board Dinner at the
 - Annual Meeting

 Discount advertising rates in ALEC publications

All membership packages include the following benefits:

- Opportunity to join any number of Task Forces
- Networking opportunities at the state and national levels Invitations to Special Events at all meetings
 - Discounted registration for all company representatives to ALEC events
 - Discounted exhibit booth rates at ALEC meetings

<u>Columbus Office</u> Phone: (614) 466-1507 Fax: (614) 719-3978 District78@ohr.state.oh.us



Committees
Commerce & Labor; Insurance
State Government; Veterans Affairs
Rules and Reference

John Adams House Minority Whip

August 26, 2010

Bob Blazer AT&T 150 E. Gay Street, Room 4A Columbus, Ohio 43215

Dear Bob,

"Outstanding!" "Amazing!" "The best Ohio Night I've ever attended!" Those are just a few of the comments I received from both Legislative members and attendees at Ohio Night during the ALEC event.

I can't say thank you enough for making our trip out to San Diego for the ALEC conference such a success. Thank you also to AT&T for their generous contribution and sponsorship of the Ohio Night event! Because of your help and others like you, the trip to ALEC was made possible for our legislators.

The many speakers heard and information that my members receive at the ALEC Annual Meeting will be invaluable in leading them towards business, tax and government policy with the Jeffersonian principles that ALEC espouses. With information that is disseminated at these meetings, my desire is that the Ohio Legislature will pass and repeal laws to make Ohio a much more business friendly state. After all, when your business is a success, it benefits all of Ohio.

Thank you,

John Adams State Representative ALEC Ohio Chair